

NEWS SUMMARY

GENERAL

Muskie fears Iran break-up

U.S. Secretary of State Edmund Muskie said yesterday he feared Iran's territorial integrity was threatened by the "Iraqi invasion" and that a cohesive and stable Iran was in the region's best interests.

Though he reiterated U.S. neutrality in the conflict, his reference to "invasion" suggested for the first time that the Administration held Iraq responsible for the fighting, and feared that Iran might be broken up.

Meanwhile, the speaker of the Iran Parliament said conditions for the release of the U.S. hostages in Tehran would be fixed in the "next two or three days" and there was only a remote chance that they would stand trial. Page 4

Lady Barnett dies

Former television star Lady Isobel Barnett, 62, was found dead at her home. She was last week fined after denying a shop-lifting charge.

Greece for NATO

NATO approved the return of Greece to its military wing after six years' absence, and the Greek Government plans to seek a vote of confidence on the subject this week. Page 3

Bourse bomb

Trading stopped for almost an hour after a time bomb was found in the Paris Stock Exchange.

Bar to TV women

Sex discrimination in television means women hold only 1.3 per cent of top management jobs, and most are production assistants, continuity girls or production secretaries, Baroness Seear said.

S. Africa blast

A nuclear explosion in the South Atlantic last year resulted from an international deal supplying arms to South Africa in defiance of a UN embargo. The World in Action television programme reported last night.

Picket code 'rigid'

The Government's codes of practice on picketing and the closed shop would be "far too restrictive" if made law, said Employment Secretary James Prior. Page 11

Gas 'cheapest'

Gas is by far the cheapest way of heating homes and cooking, according to new British Gas Corporation figures. Page 8

Mayors lose case

Two Palestinian mayors lost an appeal against their deportation from the Israeli-occupied West Bank of the Jordan five months ago, and plan to take the case to Israel's Supreme Court. Page 4

Drug death

One man died and seven people were in a Dublin hospital, apparently after taking strychnine they thought was cocaine.

Cheaply beloved

South Korean brides who spend more than \$30,000 won (£574) on their weddings or have more than two bouquets now face a year in jail under laws to enforce frugal living.

Briefly...

The ousted Khmer Rouge regime accused Vietnam of stealing treasures from Cambodia's Angkor temples.

Former TV newsreader Reginald Bosanquet and columnist Anna Sacchini standing for election as rector of Glasgow University. Death reported of Fred, 41, Britain's oldest goldsmith.

CHIEF PRICE CHANGES YESTERDAY

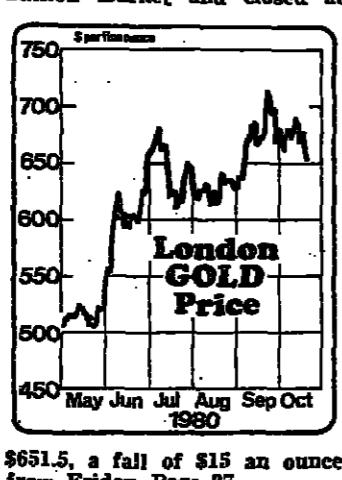
Prices in price unless otherwise indicated)

	RISSES	FALLS
Arg	229 + 12	Exch. 1pc 18-17 £984 - 1
Bawater	172 + 8	Allied Colloids 103 - 6
Broken Hill Prop.	813 + 50	Assoc. Fisheries 64 - 4
Brent	85 + 5	Electronic Machine 50 - 12
Champion Trust	68 + 5	GEC 527 - 8
Keiley Inds.	145 + 10	Hawker Siddeley 220 - 8
Michael (3)	18 + 5	Highland Distilleries 109 - 3
Renwick	59 + 9	Lucas Inds. 177 - 4
Sear (J. W.)	117 + 7	Radley Fashion 32 - 6
Slyl	140 + 20	Royal Bank of Scotland 105 - 3
United Carriers	226 + 6	Sterling Credit 7 - 5
Widford Elect.	100 + 18	Hartbeest 441 - 21
Wheeler-Pet.	105 + 11	Ventersport 930 - 42
Woolco	395 + 35	West Drie. 543 - 14
Woolwind	600 + 60	

BUSINESS

Gold falls by \$15; Equities off 3.6

● GOLD fell to its lowest level for over a month in the London bullion market and closed at



\$651.5, a fall of \$15 an ounce from Friday. Page 37

● STERLING's trade weighted index rose to 7.8 from 7.7, a new 51-year high. It closed at \$2.42 (32.4155). Page 37

● DOLLAR was boosted by the current weakness of the D-Mark and by Friday's U.S. money supply figures which showed a further rise. It closed at DM 1.8640 (DM 1.8425), but eased against the Swiss franc to SwFr 1.6570 (SwFr 1.6575). Its trade weighted index was up from 83.9 to 84.2. Page 37

● EQUITIES settled marginally easier following receipt of last month's retail sales figures which continued the recent downturn. The FT 30-share index closed 3.6 down at 477.6. Page 40

● GIILTS were held back by a continuing lack of investment funds. Sterling's early lower trend was another depressing influence but when the pound moved up late the losses were slightly reduced. The Government Security index was off 0.22 at 57.22. Page 40

● WALL STREET was down 2.97 at 933.07 near the close. Page 33

● PROSPECTS of a substantial drop in the mortgage rate when Minimum Lending Rate eventually falls have receded further due to forthcoming changes in building society tax rates. Back Page

● FINANCIAL position of industry has so far this year held up better than had been widely expected, according to Central Statistical Office figures. Back Page

● VOLUME of spending in the shops fell back sharply last month after a period of relative buoyancy during the summer. The retail industry is feeling the full force of recession. Back Page

● JAPANESE banks have advised London branches not to lend any more money to UK local authorities until their credit rating is clearer. Back Page

● LONDON Chamber of Commerce and Industry warned the Prime Minister that unless the Government tackled the liquidity crisis, it would "destroy the nation's industrial base in a tidal wave of closures". Page 10

● PROJECTIONS which suggest that Germany could again find itself with over 1m unemployed next year seems certain to increase pressure on the Bundesbank, the West German Central Bank, to further relax its monetary policy. Back Page

● AVONSHIRE MARINE boiler-makers at the Hunterston oil platform yard voted to return to work, ending the six week strike. Page 11

● HIGHLAND DISTILLERIES reports pre-tax profits of £5.82m for the year ended August 31 compared with £4.63m. Turnover was up from £56.73m to £64.25m. Page 26 and Lex. Back Page

Foot enters contest and poses threat to Healey's chances

BY RICHARD EVANS LOBBY EDITOR

MR. MICHAEL FOOT entered the Labour leadership contest last night as a candidate who could unite the party's warring factions. In doing so he posed a major threat to Mr. Denis Healey, who remains front-runner.

Mr. Foot's intervention, announced after he had received many representations from MPs and trade union leaders, makes the election much more open and almost certainly scuttles any chances Mr. Peter Shore or Mr. John Silkin, the other declared candidates, might have had of beating Mr. Healey.

Mr. Foot has considerable support on the Left of the party, and because of his loyalty as deputy leader to Mr. Callaghan commands respect from many Centrist Labour MPs. It is this factor that will worry most about his chances.

The campaign managers of the four candidates were revising their calculations on the outcome last night: the result was that Mr. Healey, former

Chancellor of the Exchequer, was now far less likely to win on the first ballot, the result of which is to be declared on November 4.

To win then he would need to secure more than half the votes cast, a formidable task

Foot in which many factors would have to be taken into account by MPs.

Mr. Foot made clear yesterday that he did not intend to be a caretaker candidate who would stand down once the new electoral college with an extended franchise was devised.

He sees himself as a candidate who, if elected, would fight the next General Election and remain as leader beyond that.

The choice would therefore depend on whether the key group of uncommitted Centre MPs preferred Mr. Healey, standing as champion of the Parliamentary Labour Party against attempts to devolve power to the party conference and the constituencies, or Mr. Foot as the candidate of reconciliation anxious to avoid a conflict between MPs and party activists.

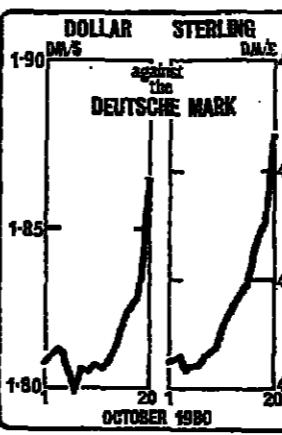
Mr. Foot's opponents were claiming he was being deliberately used by the far Left as an interim candidate to allow Mr. Anthony Wedgwood Benn. Continued on Back Page

now that he is opposed by the party's respected deputy leader.

The supposition is that either Mr. Silkin or Mr. Shore, or conceivably both if Mr. Foot takes a high proportion of votes from each, will drop out after the first ballot.

This would leave a play-off between Mr. Healey and Mr. Foot.

Continued on Back Page



£ makes further big gains

By Peter Riddell, Economics Correspondent

STERLING yesterday rose to a 51-year high against the dollar and made further large gains compared with main continental currencies.

Consequently, the trade-weighted index, measuring the average value of sterling against a basket of other currencies, jumped by 0.6 points to 7.78 for the month.

The strong rise in the pound, especially in the last few days, reflects not only familiar petro-currency influences but also a rise in sterling interest rates.

For instance, one-month Euro-stirling rates yesterday rose by nearly 1 of a point to 17.73 per cent.

The pound gained 1.45 cents to \$2.43 but its largest recent rises have been against the main continental currencies.

Sterling yesterday closed at DM 4.554, against DM 4.454 on Friday, and at FF 10.493, against FF 10.274. There has been no sign of any significant official intervention to check the rise.

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The isolation of the moderate

"AWEU and EPTU's part. But Mr. Murray stressed after the meeting that the TUC's formula remained unchanged.

While welcoming the unions' acceptance of the TUC's advice, he said: "The impression appears to have been created that the TUC's formula has been modified. This is not so."

He said the unions had accepted the advice as a whole, and that he expected to receive letters from all three unions today confirming that.

Mr. Murray clarified the advice to the unions, which asked for this to be put in writing. Mr. Murray's letter, while saying the replacement liggers should continue work at the site, clearly stated: "The intention of the formula is that the liggers work on the Isle of Grain should be undertaken by GMWU liggers."

Mr. Murray consulted Mr. David Basnett, GMWU general secretary, on his statement. While Mr. Terry Duffy, AWEU president, denied the three unions had climbed down from their position, all three in accepting the formula have accepted that the liggers work at Grain should be carried out by GMWU members.

But while this acceptance has been secured, the GMWU's insistence that the replacement liggers should leave the site has not been met.

Talks will be held, possibly this week, involving all the unions, the site contracting companies, and the site's client, the Central Electricity Generating Board, to try to secure the CEGB's acceptance of the TUC's formula.

But it was not clear last night whether the CEGB would accept the formula, now it has finally been agreed by all the unions concerned. The CEGB has been less than enthusiastic about accepting it, partly because work on the site using the replacement liggers has been proceeding satisfactorily.

Mr. Frank Cottam, GMWU national officer with responsibility for Grain, welcomed the unions' decision as a "common sense" solution to the inter-union dispute. But he was convinced that GMWU liggers would still not work with the replacement workers.

Oct. 17 previous

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EUROPEAN NEWS

Berne is renewing its 19-year struggle against foreigners buying property, writes John Wicks in Zurich

The battle to keep Switzerland for the Swiss

THE Swiss Government has been trying to slow down sales of property to foreigners for nearly 20 years. Its attempts have hardly proved successful. Property valued at SwFr 11.31bn (£2.89bn) was sold to foreigners between 1961 and 1979, and in each of the past three years, such sales have set new records.

Opponents of property sales to foreigners have long condemned the *Ausserkauf der Heimat*—“selling off the home.” The growing foreign presence in Switzerland, 14 per cent of whose population are aliens, has its political implications for the federal Government in Berne, which is also concerned about the effect on already high land prices and the over-expansion of the resorts.

Only between mid-1972 and early 1974 were anything like real sanctions imposed on property sales to foreigners, as part of the comprehensive Treasury programme to keep hot money away from the Swiss franc.

Otherwise, an application and grant system has been in force, generally referred to as “Lex von Moos” and “Lex Furgler” after former Justice Ministers. Supplementary rules introduced in 1974 cover the resorts.

Applications from non-residents to buy property have been granted almost automatically. Of the 51,866 applications in



1961 to 1979, only 2,620 were rejected, and foreign buyers have been using the services of local estate agents and trustee companies to try to ensure their applications are not refused.

The cantons frequently see the restrictions on property sales as a direct blow to their interests. Their traditional misgivings on matters affecting sovereign rights also contribute to the basic weakness of the system.

Most transactions affect areas largely or wholly dependent on tourism. Since the Lex von Moos was introduced, over 60 per cent of sales, by value, have been in the resort cantons of Valais, Grisons, Ticino and Vaud, and a further 15 per cent in cosmopolitan Geneva.

Despite the publicity given to such luxurious foreign-owned properties as the late Shah of Iran's Villa Suvretta in St. Moritz, or the mansions around Lake Leman, most business today concerns the sale of flats. These accounted for SwFr 880m of all application grants last year, over 55 per cent of the SwFr 1.68bn total. A further SwFr 362.7m was accounted for by houses. Some of these sales were to foreigners actually living in Switzerland and buying a new home, but most were for holiday homes. Sales of commercial premises last year were less than 10 per cent

of the total, and those of farmland were negligible. Sales of building land were very limited, not least because foreigners may not buy land for speculation.

The West Germans and the Dutch are the big buyers of holiday homes, a large and growing part of the property market. Property owners play an important role in Swiss tourism—an estimated 270,000 beds in Switzerland's holiday accommodation total are in holiday houses and flats used

solely by the owner or a permanent tenant.

This includes, of course, a substantial number of homes built or bought as holiday or weekend retreats by city-dwelling Swiss. Nevertheless, the large grants of ownership rights in resorts to foreigners shows the importance of outside demand in turning idyllic Alpine villages into built-up areas. At the Grison resort of Davos, for example, whose population at the last census (in 1970) was 10,233, 267 flats

were built in 1979 and building permission was given for 417 more; 239 applications for foreign-property permits were granted in that year.

The boom in the tourist cantons led the Government to tighten the special resort regulations last July. This aimed specifically at communities which had granted a total number of permits since 1961 exceeding “one-twentieth of the population... plus 10 for every 100,000 annual bed nights,” and where foreigners own over 10 per cent of the surface and taxable value of a given building zone. A minimum guarantee of 50 permits was allowed for each resort, however, and some other exceptions were made.

The Government was counting on a time lag before the tighter regulations took effect. The actual results now appear to be disappointing, and the cantons have been sent a draft revision of the regulations for their comments by the end of this month. The Federal authorities would like their rules to come up for renewal when they come up for renewal in the start of 1981.

They want to halve the minimum guarantee for each resort “with substantial foreign ownership” to 25 permits, and make a 15 per cent national reduction in “exceptional” permits for

holiday accommodation. But this latter cut is modified, as the authorities say they would pay particular attention to the needs of the traditional tourist cantons. The regulations would apply to all pending applications, to avoid a further time lag.

At the same time, cantons and other interested parties have until the end of next month to consider Ministry of Justice recommendations for tightening the overall Lex Furgler decree when it expires in 1982. This draft would lay down a national quota for property sales to foreigners, to be fixed by the Federal Council every two years, and broken down into individual shares for the cantons. It would also be made harder (exactly how, is not clear) to buy holiday apartments and to dodge restrictions by using Swiss intermediaries.

The tourist... cantons are hardly likely to be very happy with these proposals. Land sales and resort development have brought a great deal of money to traditionally poor mountain regions. In the Valais and the Ticino, private chalets and flats contain probably a quarter of the total number of tourist beds. It remains to be seen to what extent they will oppose the new drafts or at least build in suitable safeguards to protect their own interests.

Communists urged to join Poland's independent unions

BY CHRISTOPHER BOBINSKI IN WARSAW

POLISH COMMUNIST members have been urged to join the country's new independent unions by Mr. Henryk Szablik, a senior official in the powerful Warsaw party organisation.

Such a policy, which could mark the beginning of a move to influence the independent unions directly, goes further than the official party line so far which has been that the authorities will work with the new unions.

Mr. Stanislaw Pawelski, head of the Warsaw District Council, which is to register the unions, has said publicly that the hearing will be held this week. The main problem, he said, was that Solidarity's statute does not contain a clause recognising the leading role of the party in the state. Also, the right to strike should be recognised by the trade union law, which is being drawn up at the moment, and not by union statutes.

Soares made scapegoat for Socialists' decline

BY DIANA SMITH IN LISBON

LATENT TENSIONS in the Portuguese Socialist party have emerged with the announcement that Sr. Mario Soares, the party secretary, has suspended himself from his functions during the presidential election campaign which ends on December 7.

Sr. Soares, standing with his party is known to have been undermined by the Socialists' failure to win more than 28 per cent of the vote in the last two general elections. After struggling to keep the Socialists in power between 1976, when they formed the first post-revolution constitutional government, and 1978, when President Antonio Ramalho Eanes dismissed him as the Prime Minister, Portugal's most prominent Socialist appears to have been made a scapegoat for the party's declining popularity.

Last week, the President delivered a further blow to Sr. Soares' prestige. General Eanes, in a calculated attempt to persuade conservative voters to return him to office in December, marked his distance from the Socialists as a whole and Sr. Soares in particular. He reminded the nation that he had dismissed Sr. Soares in 1978 for failure to comply with his “contract.”

The President's remarks apparently moved Sr. Soares to

try to discourage his party from backing General Eanes in the presidential election. During a 20-hour meeting of the party leadership over the weekend, however, Sr. Soares was outweighed by those who see Gen. Eanes as the only acceptable candidate. He was allowed, therefore, to step down from his position as secretary-general, leaving the way clear for the Socialists to back President Eanes overtly.

In principle, Sr. Soares' absence from the Socialist leadership is temporary. However, a permanent change of secretary-general would not be unacceptable to Socialists who feel that if the party is to win back popular support it must present an image free from memories of Sr. Soares' valiant but largely counterproductive struggle to stay in government.

His attempts to form alliances with groups to the right or left of the Socialists led to damaging delays in urgently-needed legislation and, finally, to Sr. Soares' dismissal.

Sr. Victor Constantino, one of Portugal's “brightest” young economists and former Governor of the Bank of Portugal, Minister of Finance and head of the team

negotiating EEC entry, has been mentioned frequently as a possible successor.

Rocard candidacy casts party into confusion

BY ROBERT MAUTHNER IN PARIS

THE ANNOUNCEMENT by M. Michel Rocard, the 50-year-old leader of the French Socialist Party's right-wing, that he would be seeking the nomination as his party's official candidate in next April's Presidential election, has thrown the Socialists into confusion.

M. Francois Mitterrand, the party leader and representative of the majority which favours an alliance with the Communists, has said he would clarify his position by the end of this week. In spite of the strong support which he can undoubtedly muster within the party, nobody yet knows whether M. Mitterrand—an unsuccessful candidate in two previous Presidential elections—will have a last shot at the highest office in the land.

Nor is it clear what M. Rocard would do if M. Mitterrand decided to run and won the nomination at the extraordinary congress of the party due to take place on January 24, 1981. M. Rocard gave an undertaking at the party congress in Metz last year that he would not run against M. Mitterrand if the party leader decided to stand.

But since then M. Mitterrand has publicly released M. Rocard from his promise and it remains to be seen whether he will honour his original pledge.

The militants, too, will have a hard time making up their minds between the two potential candidates, since they represent conflicting policies. If ideology were all that counted, M. Mitterrand, the champion of the Union of the Left, would doubtless win the day, in spite of the sorry state of the Socialists' relations with the Communists. But M. Rocard's biggest ace is that his popular support in the country is much greater than that of M. Mitterrand.

M. Rocard is therefore the only potential Socialist candidate who could hope to win over floating centrist voters and discontented Gaullists. But it is almost certain that the Communists, who abhor M. Rocard's particular brand of social democracy, would refuse to swing their votes behind him in the final ballot.



M. Rocard will honour his pledge?

According to the latest public opinion poll, conducted earlier this month, M. Rocard would win 49 per cent of the total vote against 51 per cent for President Giscard d'Estaing, if the two men were left to fight it out in the final ballot of the Presidential election. If M. Mitterrand were the official Socialist standard-bearer in a straight duel with M. Giscard d'Estaing, the Socialist leader would obtain no more than 40 per cent of the votes and would hand the President a runaway victory.

M. Rocard is therefore the only potential Socialist candidate who could hope to win over floating centrist voters and discontented Gaullists. But it is almost certain that the Communists, who abhor M. Rocard's particular brand of social democracy, would refuse to swing their votes behind him in the final ballot.

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W. German Ministers urge EEC farm cost limits

BY JONATHAN CARR IN BONN

TOUGH PROPOSALS to limit the spiralling cost of the European Community's common agriculture policy (CAP) are being urged by a high-level working group of West Germany's ruling Social Democrat Party (SPD).

Broadly, the group, which includes several Cabinet Ministers, aims to bring market forces more strongly into play in the farm sector, thus eliminating chronic surplus production.

One key proposal is that limits be set on the extent to which the EEC Commission has to purchase produce from farmers at a guaranteed price, a commitment which has brought growing mountains of butter and milk powder to Community warehouses.

Another proposal is that EEC Farm Ministers must act in future only within financial limits laid down in advance by Finance and Foreign Ministers. If new measures involving farm expenditure became essential, then they would have to be financed by savings elsewhere.

Many of the working group's ideas on changes in the CAP are not new, and they have yet to be approved by the party presidium, let alone by the junior partner in the coalition, the Liberal Free Democracy Party (FDP).

Pallis seeks confidence vote on NATO

By Victor Walker in Athens

GREECE'S TWO major opposition parties will strongly oppose the Government in a vote of confidence on the country's return to NATO's military wing on Friday. But the ruling New Democracy Party, which commands 177 of the 300 seats in Parliament, should have no difficulty in winning.

The decision to submit the issue to Parliament was announced late on Sunday night by Mr. George Ballis, the Prime Minister, in replying to an attack by Mr. Andreas Papandreou, the leader of the Panhellenic Socialist Movement (PASOK), whose party and the Greek Communist Party want Greece completely out of NATO.

The Prime Minister's statement was the first official word that Greece had accepted proposals brought back on Friday night by the NATO Supreme Commander, Gen. Bernard Rogers, after intensive consultations in Naples and Ankara with Greek and Turkish military leaders. Greece withdrew from the military wing in 1974 after the Turkish invasion of Cyprus.

The Greek Government was apparently waiting for the proposals to be accepted by the NATO military committee in Brussels, of which Turkey is a member and where decisions must be unanimous.



manding reform, despite the intervention of Herr Ertl, who feels that if European policy is undermined then other key elements of the Community will collapse too.

Among members of the SPD group are Herr Hans Mattheußer, the Finance Minister, Herr Herbert Ehrenberg, the Labour Minister, and Herr Klaus von Dohnanyi, the Minister of State at the Foreign Office.

The group was led by Herr Hans Apel, the Defence Minister. At first sight, the choice seems surprising, but Herr Apel is known to have taken an increasing interest in the CAP since a recent visit to Australia and New Zealand. He feels that European farm policy in its present form is partly undermining the economies of those two countries, and hence indirectly their efforts on behalf of Western defence.

Dutch protest ends

THE ORGANISERS of the largest demonstration against nuclear energy ever staged in the Netherlands decided yesterday to call off their blockade of the experimental power station at Dodewaard, near Nijmegen, after pouring rain and cold winds thinned the numbers of protesters. Charles Batchelor writes from Amsterdam.

Phillips abandons Irish offshore well

BY SUE CAMERON

THE U.S.-based Phillips Petroleum has failed to find oil in the Porcupine Basin off the west coast of Ireland. Last month a consortium headed by British Petroleum confirmed the discovery of an important offshore oilfield in the same area.

Phillips, operator for a group of oil interests, said it had completed the drilling of an exploration well in block 35/15, some 100 miles off the Shannon estuary. It had encountered "only very minor shows of hydrocarbons in cuttings while drilling" and a production test had proved negative. The well is being plugged and abandoned.

The group has not given up all hope of finding oil in the area, however. It is planning to drill two more exploration wells off the west coast of Ireland next spring.

Hopes of discovering onshore gas in Ireland and in Northern Ireland have been raised with the announcement that the Dublin Government has issued an exclusive prospecting licence to a new consortium of companies. They include the Irish-based Aran Energy which has a 16.67 per cent interest in the BP-led consortium that found oil in the Porcupine Basin last month. Other members are the U.S.-based Mariner Petroleum, which will act as operator and Mr. W. W. Wakefield. The licence granted is for an area of the North-West Carboniferous Basin, sited mainly in counties Cavan, Leitrim and Sligo.

N. Sea air traffic warning

BY FAY GJESTER IN OSLO

HELICOPTER traffic to and from North Sea oil installations is a danger to air traffic in the area, according to a Norwegian air force officer. Captain Tor Olsene said in an interview yesterday that a powerful radar station should be installed on one of the North Sea platforms to co-ordinate air movements with the helicopters relying on visual sightings at present, it was amazing that there had not been any collisions.

Captain Olsene said the volume of traffic was enormous.

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E. German move discourages visitors

BY LESLIE COFFIT IN BERLIN

THE NUMBER of West Berliners visiting East Berlin and East Germany fell by 58 per cent last week. The week before, East Germany quadrupled the amount of Deutsche Marks which Westerners must exchange into East German Marks to visit East Berlin and doubled the amount for East Germany.

The move created one of the most serious impasses in East-West German relations since they were established in the early 1970s.

A West Berlin official said the fall in visitors to the East had been especially steep among retired people and children who previously did not have to pay.

Herr Guenter Gaus, West Germany's permanent representative in East Berlin, has been instructed to express Bonn's displeasure with another East German action—the banning of Western correspondents from covering a religious event last week in East Germany.

This is the latest in a series of East German measures restricting the activities of East Berlin-based Western journalists, mainly from West Germany. The measures have included a ban on interviews with East Germans without official permission.

Herr Gaus is to be replaced shortly, a decision which is felt to have reduced the effectiveness of the West German official presence in East Berlin at a critical period in relations. Some diplomats feel East Germany may be tempted to refuse accreditation to new West German representative, widely tipped to be Herr Klaus Boelling, the chief government spokesman, until West Germany gives him ambassadorial rank.

President Nicolae Ceausescu, addressing last week's plenary meeting of the Romanian Communist Party's central committee, called on the Polish leaders to take firm action "resolutely retarding" anti-Socialist forces.

He strongly criticised Polish

Communist leaders for past

leniency in dealing with

"capitalist forms in agriculture" and "serious violations

of Socialist ethics."

Had the leadership taken firm action

Imports cut hits Yugoslav economy

BY OUR BELGRADE CORRESPONDENT

THE YUGOSLAV economy's poor performance is giving rise to concern in Belgrade, where attempts to reduce the balance of payments deficit has forced the Government to cut imports sharply. Imports of raw materials and intermediate goods have been reduced so much that some factories are reported to be threatened with shutdown while others are working at only a fraction of capacity.

The Yugoslav Government was forced to cut imports after last year's \$4bn balance of payments deficit. Even with the restrictions, the deficit is expected to be around \$2bn this year.

The cutbacks are bound to mean a sharp fall in the growth of industrial production which last year reached 8 per cent. For the first eight months of this year the country's industrial production grew by only 3.9 per cent and the rest of the year is likely to be even more sluggish as companies exhaust last year's accumulated supplies.

The Government had planned a 5 per cent growth rate for the

year

but would be happy with only 4 per cent, officials say.

This would allow it to keep within its target for the balance of payments.

Following the unrest in Poland, the Government is anxious to stave off any dissatisfaction within its own workforce, whose real incomes are being eroded by the quickening rate of inflation. The annual incomes policy had provided for increases in workers' wages linked to increases in the companies' output. But the economic slowdown has put

them well behind the increases earned last year.

The workers have also been affected by shortages of such essentials as meat, detergents and coffee throughout the country, which has fuelled the dissatisfaction.

Further worries for the Belgrade administration have been caused by the Middle East war, which threatens much of the country's oil supplies. Yugoslav imports two-thirds of its 16m tonnes of crude oil annually, of which 65 per cent comes from Iraq. The second largest supplier is the USSR.

the problems.

Yugoslav's decentralised system of trade unions is based in theory on grass-roots decisions with worker councils empowered to review all management rulings. However, technocrats have often usurped the workers' rights, and imposed their own decisions.

AP

Worker-bureaucrat conflicts worry party

one-year term as president of the presidium. He said the issues concerned fundamental ideological and political problems in the development of Yugoslavia's system of self-management.

Mr. Stevan Doroniski, outgoing president of the party presidium, said conflicts of

Prague and Budapest anxious about Poland

BY PAUL LENGYAI IN VIENNA

AMID GROWING concern in Eastern Europe at the impact of the Polish crisis, Romanian and Hungarian party leaders took startlingly different attitudes to the events in statements at the weekend.

President Nicolae Ceausescu, addressing last week's plenary meeting of the Romanian Communist Party's central committee, called on the Polish leaders to take firm action "resolutely retarding" anti-Socialist forces. He strongly criticised Polish

Communist leaders for past

leniency in dealing with

"capitalist forms in agriculture" and "serious violations

of Socialist ethics."

In contrast, the central committee of the Hungarian Com-

unist

Party

has

refrained

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criticism

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Chinese elect local leaders to check power of Peking

BY COLIN MACDOUGALL

MR. LI GAIQUO, a 32-year-old production team leader, was last week elected deputy to a county people's congress in Lintong, in Shaanxi province, one of 429 representatives elected from a list of candidates eight times that number.

This was just one of the steady stream of county-level elections Peking is holding throughout the country as part of a cautious reform of government. It is the first time any form of direct election has taken place above the commune level.

In the local election at Changsha, the capital of Hunan

province, demonstrations broke out and a hunger strike was organised against local officials. One candidate, whose wife is American, had said he was not a Marxist but a "scientific socialist" and the officials had tried to add candidates to the list of nominations to draw votes away from him.

The new electoral law adopted in June last year at the National People's Congress (China's Parliament) provided for direct elections by secret ballot at county level. These are expected to be completed this winter and next spring so that deputies to the National congress may be chosen from them in the following year.

An important provision of the new law was that the county delegates should set up a standing committee so that they would have representatives continually in session. On paper, the county-level congress and its standing committee have an impressive list of powers, to supervise local officials and to apply central policy.

The influential party journal Red Flag has forcefully criticised leading comrades who do not follow the electoral law but "want the masses to conduct elections in conformity with their opinions." Some, Red Flag

said, had even casually disqualified the candidates nominated by the masses, denied recognition to those who were legally elected, or boycotted the elections.

Party organisations recommending a list of candidates must seek the consent of the majority of voters and representatives before it becomes valid, Red Flag declared. If these candidates are not elected, the party must accept the result.

In Jilin province, the local paper has revealed numerous illegal practices. For example,

MPs to decide on hostages 'in a few days'

BY OUR FOREIGN STAFF

THERE IS only a remote chance that the 52 U.S. diplomats held hostage in Tehran since last November will be put on trial the speaker of the Iranian Parliament, Hojatoleslam Hashemi-Rafsanjani, said yesterday.

He said the Parliament, given responsibility for the fate of the hostages by Ayatollah Khomeini, will decide on the conditions for their release, in the "next two or three days." He expected Iranian demands to be for a return of the Shah's wealth, cancellation of U.S. claims against Iran, release of frozen funds and U.S. guarantees of non-interference in Iran.

How far the local party committees will allow their powers to be cut, without protesting to the more traditional party leaders in Peking, remains to be seen.

These may already have

doubts about some aspects of China's modernisation policy.



mediators to condemn the Iraqi invasion.

Mr. Chatti was quoted by Tehran radio yesterday as proposing, in talks with Ayatollah Khomeini, a plan for heads of Islamic countries to seek an end to the war. But Mr. Chatti told reporters there was no plan. He said he had given the Ayatollah a message from Islamic Foreign Ministers calling for negotiations between Iran and Iraq.

The Ayatollah said earlier that total mobilisation of all citizens might be declared to wage a holy war against Iraq. He was said to have indicated to Mr. Chatti that he wanted President Saddam Hussein out of power in Baghdad as one Iranian condition for ending the 28-day-old conflict.

"His people should have the freedom to decide their own destiny," the Ayatollah said, according to Tehran radio.

The Iranian leadership has denied that there is any possibility of the hostages being released in return for U.S.-made spare parts for Iranian military equipment.

On the battlefield both sides claimed yesterday to have inflicted heavy casualties on the other. Iraq said that its armoured column had consolidated an "air-tight siege" of Abadan and Khorramshahr. The Iranian high command said house-to-house fighting was continuing and its navy was evacuating Iranian wounded "with difficulty."

The Islamic Conference's secretary-general, Mr. Habib Chatti, visiting Iran as part of his peace mission, was taken on Sunday to the oil province of Khuzestan where most of the fighting is taking place. Iran has continually asked for

the change of name was a tribute to the "epic resistance" put up by Revolutionary Guards against the Iraqi invaders.

Meanwhile, Baghdad has denied that it is receiving any additional military supplies from the Soviet Union through the Jordanian port of Aqaba.

Delhi faces new crisis over Assam's 'foreigners'

BY K. K. SHARMA IN NEW DELHI

THE Indian Government is facing further economic disruption and social tensions in Assam following the failure of talks with student representatives from the oil-rich state over the deportation of "foreigners."

After three rounds of talks which have yielded no agreement on the deportation of mainly Bengali non-Assamese from the north-eastern state, the students have announced that they will resume the agitation which paralysed economic activity in Assam for nearly a year.

The students have allowed Government offices and industrial establishments to function normally over the past two months while talks were in progress, but have refused to allow any crude oil to be exported from Assam. Oil is their main weapon and their blockade of oil production and distribution has left three Indian refineries closed for the past nine months.

Assam produces about 3.5 million tonnes of crude a year and the state's production is needed urgently because of disruption of supplies from Iraq and Iran which together supplied 12 million tonnes annually or about two thirds of India's imports. The students' leaders are to

India seeks Soviet aid for energy development

BY OUR NEW DELHI CORRESPONDENT

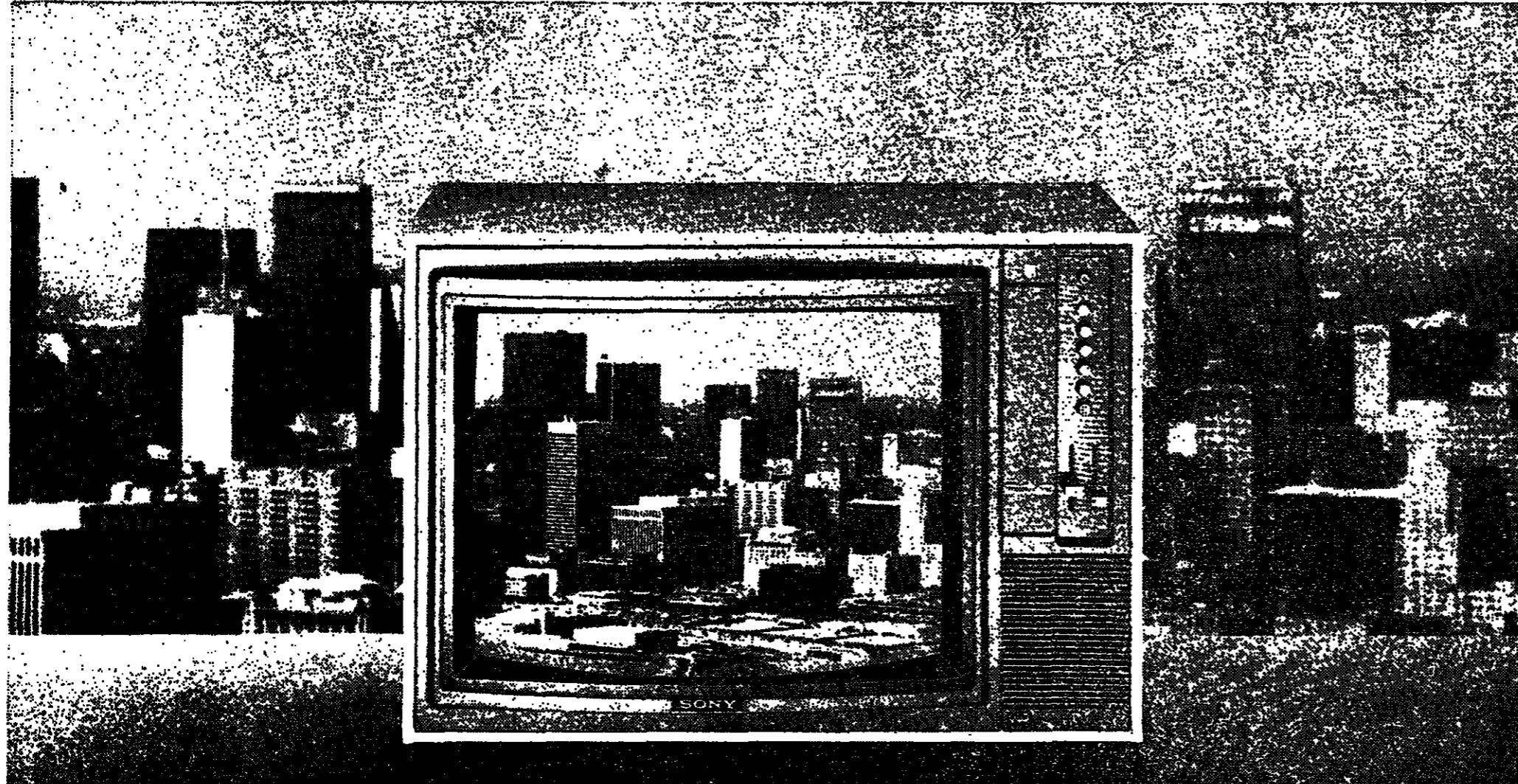
INDIA proposes to seek large-scale Soviet assistance, particularly in the energy sector, during the sixth plan period, 1980-85. The aid is required for the setting up of super-thermal power plants, the laying of high voltage transmission lines and also for coal mining.

In a 15-year perspective India has already drawn up, power generation is to be stepped up

from the present capacity of 30,000 MW to 100,000 MW with an investment of some Rs 700 billion (Rs 35 billion).

A Soviet team visited India recently for discussions on long-term economic planning. As a result a delegation headed by Mr. N. D. Tiwari, India's Minister for Planning, is leaving for Moscow today at the invitation of the Soviet planning organisation, Gosplan.

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**CONSIDERING
A MAJOR
EXPORT PROJECT?**

See page 13.

Midland Bank International

AMERICAN NEWS

Brown warns arms race may cost \$100bn

BY DAVID BUCHAN IN WASHINGTON

THE CARTER Administration yesterday swiftly responded to Mr. Ronald Reagan's contention that the way to halt the Soviet nuclear arms build-up is to scrap the SALT-II treaty and to begin negotiations for a third SALT pact with more concessions from Moscow.

President Carter said: "It is extraordinarily naive to expect the Soviet Union would immediately accept what we would immediately and totally reject."

His criticism was followed by a speech from Mr. Harold Brown, Defence Secretary, who claimed that if the death of SALT-II presaged a new arms race, it would cost the U.S. "anywhere from \$30bn (£12.4bn) to \$100bn more over the next decade just to stay even" with the Soviet Union.

The dormant debate over the SALT-II treaty—signed by Presidents Carter and Leonid Brezhnev in June 1979, but not ratified by the U.S. Senate in reaction to the Soviet invasion of Afghanistan—has suddenly sprung to life in the closing days of the Presidential election campaign.

Mr. Carter has been hammering away at the theme that Mr. Reagan's foreign policy, typified by his opposition to the SALT-II pact, would increase the chances of war. Made aware of the effectiveness of this attack in slipping opinion poll ratings, particularly among women, the Republican bought half an hour of Sunday television airtime to address these fears directly.

"My views have been dis-

torted in what I can only conclude is an effort to scare people through innuendoes and mis-statements of my position," Mr. Reagan told television viewers. He was committed to "peace through strength," he said. "Only if we are strong, will peace be strong."

Mr. Reagan touched on various campaign promises: to continue the "rapid growth" in relations with China—in contrast to his earlier focus on Taiwan—to improve consultation with NATO allies in Europe, to give a higher priority with U.S. neighbours in the eastern hemisphere, and to lessen foreign policy making disputes between the State Department and National Security Council.

But the core of his campaign pitch on foreign policy was his view that the Soviet Union must not be allowed to "race ahead" on nuclear arms.

Mr. Reagan, who has advocated considerable U.S. defence spending increases said: "We need to remove their (Russian) incentive to race ahead by making it clear to them that we can and will compete if need be; at the same time we tell them that we prefer to halt this competition and reduce nuclear arsenals by patient negotiation."

However, the Administration is not relenting in its attacks on Mr. Reagan's policy. Mr. Brown said yesterday he could find "absolutely no evidence, or logic, or even hope" that the Russians would accept a nuclear arms pact less in their favour than the SALT II treaty.

Supreme Court dismisses anti-trust damages case

BY DAVID LASCELLES IN NEW YORK

THE SUPREME COURT yesterday dismissed a case which industry and the legal profession had widely expected would settle the vexed issue of how damages arising from anti-trust cases should be apportioned. But the question could still be resolved in other cases.

The point at issue is whether defendants in anti-trust cases

DU PONT, the largest U.S. chemical company, reported a sharp downturn in third-quarter earnings, including a \$5m charge for the termination of fibre manufacture at a plant in Northern Ireland. Details and other major company results—Page 34.

can demand that damages be shared by all defendants, including those who enter into settlements before the trial had started. The issue is important, since companies can rush to settle before trial and avoid paying heavy court-ordered

damages. On the other hand, companies who take their cases to court can end up paying huge damage bills.

The case arose out of a complex anti-trust suit in the corrugated paper business in which more than 36 manufacturers were accused of price-fixing over a period of 18 years. Many of the defendants settled out of court.

But three of them, Westvaco, Packaging Corporation, and Georgia-Pacific, among the largest in the business, filed a petition with the Supreme Court, arguing that the legal principle of "contribution" should apply in anti-trust cases. They subsequently settled their cases out of court, however, which is why the Supreme Court decided yesterday to dismiss the petition.

Two other cases which raise similar issues are pending, and these could bring clarification, although the Supreme Court has not yet said whether it will hear them.

American will head Bermuda monetary body

By Keith Hunt in Hamilton, Bermuda

BERMUDA has for the first time chosen an American to head its Monetary Authority. Mr. Merlin N. Trued takes over as managing director from Mr. Alan Humphries, who was seconded to the island three years ago from the UK.

The move comes after the Bermuda Government expressed dissatisfaction with the performance of the authority. Mr. Humphries, whose contract expires in November, said he was ready to stay on until next year. But the Government declined his offer.

The Government said it was taking a "fresh approach" in turning to the U.S. Mr. Trued is a former economist with the Federal Reserve Bank in New York.

El Salvador violence kills 220 in week

By Keith Hunt in Hamilton, Bermuda

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Chile banishes leader of Christian Democrats

By MARY HELEN SPOONER IN SANTIAGO

THE CHILEAN Government has prohibited Sr. Andres Zaldívar, Christian Democratic leader and former Finance Minister, from returning to the country following an interview published in the Mexican newspaper *Uno Mas Uno*.

Sr. Zaldívar, on holiday in Chile, has been accused of waging "systematic campaign designed to denigrate our country abroad" by General Augusto Pinochet's military regime.

Sr. Zaldívar had earlier criticised the September 11 constitutional plebiscite which constitutionally prolongs Gen. Pinochet's rule for at least eight years, calling the vote a fraud and a farce.

The article was apparently based on statements Sr. Zaldívar made in Chile to a *Uno Mas Uno* correspondent.

Colorado's 'lean deal' Democrats under fire

BY JUREK MARTIN IN DENVER, COLORADO

COLORADO IS best known for its Rocky Mountain beauty, not its politics. Yet what happens in this conservative state on November 4 to two of its present Washington representatives could have an impact on the Democratic Party's future which would go way beyond the state borders.

Senator Gary Hart and Congressman Tim Wirth, both first elected in the Democratic wave of 1974, after Watergate, are, perhaps a little self-consciously, in trying to move the Democratic Party down new paths.

These would take it away from the classic liberalism of President Franklin D. Roosevelt, which lived on until the early 1970s, towards a philosophy recognising limits and costs without sacrificing social goals: the "lean deal," rather than the "new deal."

Mr. Hart, many political experts believe, wants to carry his philosophy to the highest plane by running for President in 1984. He is, after all, a serious student of politics—he was Senator George McGovern's campaign manager in 1972 and it is often forgotten that although the Presidential election that year was a debacle, the primary effort was brilliantly conceived and executed.

Mr. Wirth's abilities are often ranked higher, although his ambitions are more modest. He, more than anyone else, was instrumental in getting the

House of Representatives to defeat President Jimmy Carter's proposed Energy Mobilisation Board this summer. That is not his only legislative scalp.

Both, however, are fighting for their political lives in their state which will, in any case, go overwhelmingly to Mr. Ronald Reagan in the presidential race. Mr. Wirth's problem is eternal because his district is very marginal for any Democrat. Mr. Hart, however, is the victim of the sort of phenomenon which can disrupt the best-laid plans.

What no one could have

seen was that Mr. Hart, handsome enough to be a sex symbol in his own right, could have run into a different sort of sexual phenomenon—what Mr. Wirth calls "the embattled woman syndrome."

Mrs. Mary Estill Buchanan is a 46-year-old divorced mother of six and Colorado's Secretary of State. By declaring her senatorial ambitions she upset the carefully constructed local Republican line-up.

She had to sue her own party to get on to last month's primary ballot. Against all expectations she

won—and then turned round and said she probably would have voted the same way on most of them herself.

It may not matter at all what Mrs. Buchanan says or does, but only how enduring is her image as a fighting female. Mr. Wirth, for one, is worried it will last until November 4.

Mr. Hart may have brought some of his problems on his own head. He has worn his national ambitions on his sleeve—it was not exactly tactful, no matter how honest, to be quoted in

the Wall Street Journal as wishing that he could tell the people of Colorado to "buzz off" for a while while he contemplated the great national issues.

Beyond this is the very legitimate question of how far a representative can travel beyond his constituents. Colorado is a peripheral state, but Mr. Hart's interests are national and international.

Thus he has emerged as an acknowledged Senate leader on defence, particularly the Navy. He is a big supporter of buying

the Harrier, the British jump jet, for the Marine Corps. He opposes giving the Pentagon a blank cheque, but not selective increases in the defence budget. His accomplishments have elicited praise even from Senator Barry Goldwater, the ancient Republican warhorse.

Mr. Wirth appears the more practical of the two. He admits a fascination with coalition politics as a substitute for the political parties' fading power.

His success in getting the House to oppose the Energy Mobilisation Board and the influence he wields on the energy and budget committees is testament to his effectiveness.

The Energy Board vote does not connote blind environmentalism. Mr. Wirth argues that conservation, like a barrel of oil, has a price which must be acknowledged and which will not diminish.

But government should not, in his view, be empowered to ride roughshod over local ordinance, as he says it would have under Mr. Carter's Energy Board. But, he argues, it does not make sense to take a meat axe to government, no matter how unpopular it may be.

Neither Mr. Hart nor Mr. Wirth spends much time in this campaign defending the present head of government, President Carter. Both content themselves with telling their audiences that Mr. Reagan would be worse. Mr. Wirth's view of President

Carter ("a bright guy surrounded by kids in short pants") is that he is a transitional figure in the evolution of the Democratic Party. His replacement as head of the party, now or in 1984, will be comparable to the change of 1960, when President John Kennedy ushered in change.

If this view is accepted, the old liberal guard of the 1960s, led now by Senator Edward Kennedy and Vice-President Walter Mondale, may even be cast as the forces of darkness in the next changeover. And they are vulnerable forces, as Mr. Carter's defeat of Mr. Kennedy this year showed.

That defeat of the party's Prince Hal probably removed the inhibitions of other Democrats of different political colours, if not substance, from challenging for party leadership in the future.

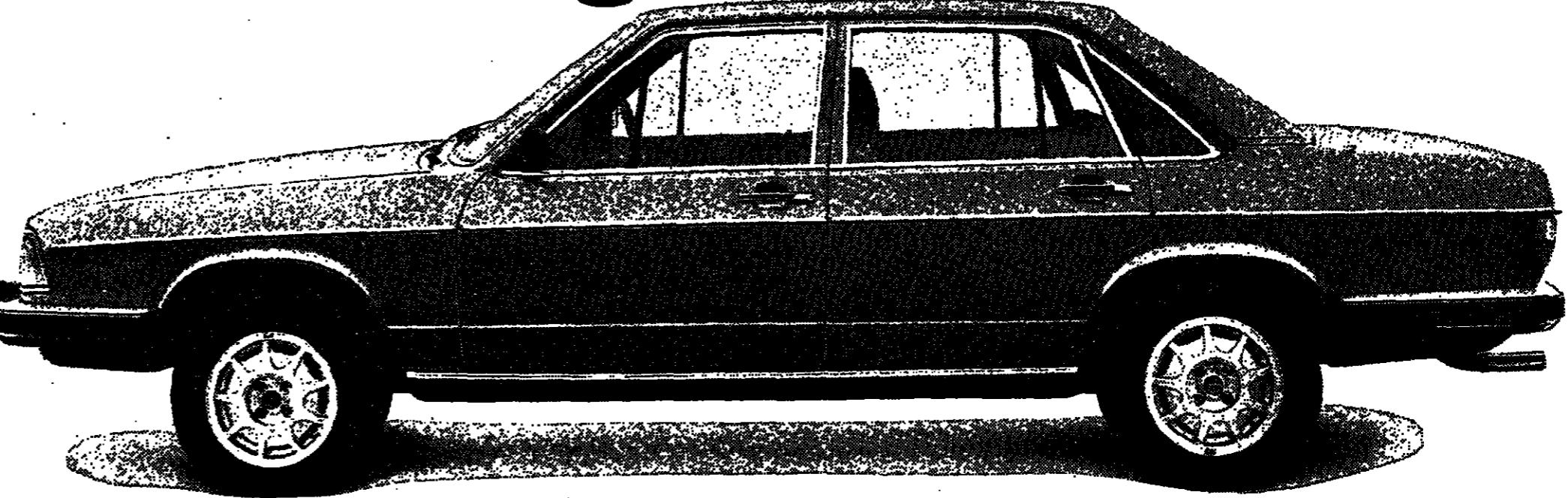
If not Mr. Hart, the would-be leaders are likely to include his old law school classmate Governor Jerry Brown of California, or Senator Joseph Biden of Delaware or Senator Bill Bradley of New Jersey. But, as the Colorado experience shows, politicians should not run before they know how to walk, lest they slip over the unexpected, like Mrs. Buchanan, or the uncontrollable, like the snowstorm which Mr. Wirth says, would make him lose if it happened on November 4.



Senator Gary Hart...
Presidential ambitions
for 1984



If not, why not?



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Joint venture casino for Budapest

By Paul Lendvai in Vienna
THE FIRST gambling casinos to be opened in a Warsaw Pact and Comecon member State will be opened in the Budapest Hilton hotel next year under the terms of a unique joint venture agreement signed in Vienna by Dr. Josef Staribacher, the Austrian Minister of Trade, and Dr. Vilmos Saghy, his Hungarian counterpart.

A joint company called Casino Budapest Ges.-MBH, has been set up under the 10-year contract with the Hungarian Danubius AE State Hotel Trust holding 51 per cent of the Sch 2.7m (\$88,000) basic capital and their Austrian partner, the Oesterreichische Spielbanken the rest. This is the first time the Austrian company has acquired an interest in a foreign gambling casino. Ironically, the Austro-Hungarian venture will use the West German mark as the official currency for gambling purposes.

The first casino in an Eastern Bloc state was opened in the mid-1960s in already non-aligned and unorthodox Yugoslavia. Bulgaria opened a casino — under a co-operation agreement with a Japanese company — in Sofia a year ago. The Austrian side disclosed that 45 Hungarian pupils are being trained and tested in a school for croupiers recently set up in Budapest.

THAI ECONOMY

Thirst for oil counters export effort

By DAVID BUTLER IN BANGKOK

DESPISE AN excellent export effort, Thailand is expected to end the year with an unprecedented \$3.0bn (£1.25bn) trade deficit, up 58 per cent over 1978. The total bill for imported crude oil and other petroleum products is expected to be an enormous baht 60bn (\$3bn).

Thai consumption of imported oil products increased only 2.8 per cent by volume over 1979. But the OPEC price increase means that the country's oil bill jumped 82 per cent over last year. The \$3bn figure represents almost a third of projected total imports, and about 45 per cent of Thailand's total export earnings.

Thailand is at the tail end of a consumption-oriented boom and on the threshold of a smaller, capital-intensive expansion associated with the exploration of major reserves of natural gas in the Gulf of Thailand.

Although the country's growth rate slowed in both 1978 and this year from the 7 per cent a year level that had become routine in the 1960s and 70s, the economy continued to have considerable demand in the industrial, construction and commercial areas. Imports of capital goods this year are projected to be up 21 per cent over 1979. The comparable increase for consumer goods is projected

at 20 per cent. Only outlays for raw materials are low, up just 5 per cent over 1979, when producers went on a stockpiling binge.

Exports for 1980 are projected to reach \$6.7bn, a 24 per cent increase over 1979. A drop in the volume of rice available for export, resulting from the premature end of the rainy season

refined sugar at the low prices set by the Government. Much was stockpiled by major users, hoarded or smuggled out to Malaysia, avoiding official statisticians.

Income from exported canned shrimp was down 21 per cent because of a drop in price compounded by a drop in volume, while the catch was off as a

Polish credit line backed by ECGD

By Our World Trade Staff

THE Exports Credits Guarantee Department is backing two lines of credit for exports of chemicals and artificial fibres to Poland and for exports of mining equipment to Mexico.

The first is a loan of \$30m (£12.4m) arranged by Barclays Bank International to Bank Handlowy of Warsaw and the second is a loan of \$20m arranged by Lloyds Bank International to Industrial Minerals Mexico.

British Aerospace has won a £3m contract for the construction of a firing range for Rapier anti-aircraft missiles in Brunei.

Plessey Avionics and Communications has received a £5m order from an unspecified African country for containerised gun sound-ranging systems.

Hallam Group of Nottingham has won contracts worth £1m for the sale of prefabricated homes, including orders from the Netherlands and Germany.

ML Engineering (Plymouth) is designing and supplying a modernised signalling system worth £1.25m for the Malaysian railway.

Rubery Owen the West Midlands motor components manufacturer, is supplying £400,000 worth of chassis side members to Saab Scania in Sweden and £250,000 worth of axle-cases to Metalurgica Santa Anna in Spain.

Statoil to help China draw up offshore plans

By FAY GESTER IN OSLO

STATOIL, THE Norwegian state oil company, is to act as consultant to the Chinese Government, now on the verge of allocating promising exploration concessions in its offshore waters. It will be the first time the company has undertaken this kind of job for a foreign government.

Initially, at any rate, Statoil will not be involved in exploration or development offshore China. Its role will be to advise on the legal, technical and economic aspects of granting concessions to foreign oil companies.

To this end, it will open an office in Peking, headed by Mr. Agnar Langeland, the deputy finance director, and earmark personnel in Norway to coordinate the consultancy work.

Statoil experts in various fields will then be seconded to the Peking office for limited periods, as they are needed.

At the moment the Chinese are particularly interested in geophysicists and geologists who can help evaluate seismic data. Over the past year seismic surveys have been made in Chinese waters by a large

number of foreign oil companies — U.S., European and Japanese.

Evaluation of this material will help the Chinese to decide which areas should be explored first and what kind of licensing conditions they require.

Study courses

A Statoil spokesman said yesterday that the consultancy venture was the result of a request made by the Chinese about two years ago, when the then Oil Minister, Mr. Bjartmar Gjerde, was visiting China. He could not say what the company would be paid for its services, but pointed out "the idea is not to make money anyway." Rather, it was intended as a helping hand to a friendly government.

Statoil has already held two courses, in Stavanger, for groups of Chinese personnel who are going to have to deal with multinational oil companies. A Statoil delegation has been in China for talks about the scheme returned to Stavanger at the weekend.

Brazil firm on nuclear programme

By Andrew Whitley in Brasilia
AGAINST A background of cuts in Government spending, Brazil is to press ahead with its controversial and highly expensive, nuclear power programme.

Mr. Antonio Delim Neto, the powerful Planning Minister, confirmed yesterday that an initial set of four 1300 MW power stations ordered from Kraftwerk-Union (KU), the West German concern, at an estimated current cost of \$8bn (£3.3bn), will be built.

Nor is there to be any scaling down of work on the country's two largest hydroelectric projects, based on the Itaipu and Tucuru dams, which together will have an eventual capacity of over 16,500 MW.

The Tucuru station, deep in the Amazon on the Teocantins river, will provide power primarily for the exploitation of the massive mineral deposits in the Carajás region further west.

In general, however, the Brazilian Government is seeking to reduce its spending on all capital projects over the next two to three years, as part of its efforts to bring down the rate of inflation.

Sr. Delim said a wide range of other less essential development programmes, including hydroelectric schemes and the improvement of the railway system, would be delayed.

No official figures are available on the savings that will be made through the postponement of these projects, although they could reduce the state's cash outlay during the next difficult years by as much as \$2bn.

The local Press has suggested that the completion of the originally envisaged eight nuclear power stations from West Germany might be postponed once again to the year 2000, from the original deadline of 1990.

But the Planning Minister said that the cost construction benefits to be gained from completing at least four of the KU installations, and the fact that access to the complete uranium fuel cycle will only be available once the entire programme is completed, were overriding considerations.

Lisbon lays down law on Scotch fraud

By Diana Smith in Lisbon

PORUGAL'S TRADE Ministry has, so to speak, scratched the great whisky scandal.

It has issued a decree this week rigidly defining what is and what definitely is not whisky and laying down strict rules for blending imported concentrate, bottling, labelling and marketing what, henceforth, will be called "genuine Portuguese whisky."

Marketing of genuine imported Scotch, aged and bottled in Scotland meanwhile, will be covered by equally stiff rules. The authorities have the legal tools to discourage and prosecute local forgers who have blended concentrate with whatever takes their fancy, including ethyl alcohol, placed it in local bottles with local labels that cleverly mimic the genuine Scotch article and sold the bogus product at genuine imported Scotch prices.

Sheltering under vague definitions of whisky and equally vague bottling or marketing laws, "Sacaene Scotch," nickname for the spurious product—flooded the Portuguese market, crept into Spain and seemed to be travelling perilously close to France and the EEC countries.

This deeply worried Scottish distillers, whose reputation in Portugal suffered from the forgers' success. Consumption of whisky—about £3m worth in 1979—was dropping here, for customers found it hard to distinguish between real Scotch bottles and imitations, and feared unpleasant side-effects from the dangerous additives to the forged product.

New stipulations that whisky blended from imported concentrate must be aged here for no less than three years, old scotch bottles with "Whisky of Portugal" embossed on the base and covered with unremovable labels should deter forgers seeking a quick return on a tiny investment, and permit genuine imported Scotch to regain its market.

U.S. seeks recruits for export service

By PAUL CHEESERIGHT

THE U.S. Government's drive to strengthen its export support services has moved a stage further with a recruitment campaign for officers to serve in the new Foreign Commercial Service (FCS).

The first 50 career officers will be in place early next year, according to Business America, the international trade journal of the Commerce Department. So far the FCS has been staffed by State Department officers on secondment.

The build-up of the FCS follows decisions taken as part of President Carter's 1979 Trade Re-organisation Plan and reflects official concern that the U.S. has been at a disadvantage compared with major competitors in the export markets.

"Especially France and the UK, but also Italy, Japan and Canada have much larger staffs and budgets. Their government policies and support programmes have been much more substantial in export promotion," said Mr. Erland Heginbotham, director general of the FCS.

The FCS will represent U.S. export and investment interests

in 65 countries, but it is concentrating effort on six countries which account for roughly half of U.S. exports. Business America notes that substantial FCS staffs have been built up in West Germany, Japan, Mexico, Australia, Saudi Arabia and the UK.

This concentration of effort finds a parallel in recent moves in the UK Department of Trade and in the British Overseas Trade Board, where an Exports to Europe Branch has been created to intensify promotion work in the area of most immediate trade importance.

However, the fresh U.S. approach to trade promotion seems to rely more on formal training of officers than the UK system. And whereas the vast majority of applicants for FCS posts have come from the private sector, most UK official trade promotion work is carried out by career civil servants.

UK trade specialists have observed that the U.S. has been examining European Government export support services for some time with, it appears, the desire to pick up and develop any system it finds useful.

Some people think Bank of America only has ahead for banking.



Actually, Bank of America also has experts in fields ranging from mining to construction.

At Bank of America, the experienced global account officer is a professional banker who understands local and international business conditions. But each officer is also backed up by BankAmercians with backgrounds in fields such as architecture, engineering, chemistry or physics.

In today's complex world of international finance, that can be important. For example, suppose you're involved with an overseas project that calls for specialized financing. In short order, your account officer can assemble a team of specialists who really understand both the technical and financial aspects of the project.

Working together, they can then translate that

knowledge into a financing plan that is tailored to your needs.

When you need a bank that's more than just a bank, call on Bank of America.

Bank of America construction and project finance specialists have been involved with providing financing and performance guarantees for major projects throughout Europe, the Middle East and Africa. Examples include financing for a Yugoslavian petrochemical complex, a water-storage project in Spain, guarantees for a railway project in Saudi Arabia, syndicated guarantee facilities for a power station/desalination works in Jeddah and a seaport in Jubail.

BANK OF AMERICA 

Think what we can do for you.

UK NEWS

Dawn raid plans 'too severe'

BY CHRISTINE MOIR

STATUTORY POWERS are needed to prevent groups of shareholders acquiring significant stakes in companies without disclosing their common interest, the Council for the Securities Industry (CSI) said yesterday.

However, it was not necessary to strengthen companies' existing powers to punish shareholders who resist disclosure. CSI was commenting on the recent Green Paper, Disclosure of Interest in Shares, drafted in the atmosphere of controversy after De Beers' acquisition of nearly 30 per cent interest in Consolidated Gold Fields in February.

A Department of Trade investigation found that companies associated with De Beers and Anglo American built up a near 15 per cent interest in Consolidated Gold Fields without disclosing the fact.

Their action merely exploited a loophole in the Companies Acts which requires disclosure only of individual holdings of 5 per cent or more.

The Government now proposes to close that loophole with the backing of CSI.

In yesterday's submission,

European textile aid 'too little, too late'

By Our Chemicals Correspondent
LEYLAND VEHICLES has speeded its programme to gain European legislative approval for the new T45 trucks, and will enter some major Continental markets in the middle of next year instead of 1982 as previously planned.

CSI believes it would be safer and simpler to write in a simple "provision" which would refer to persons who acquire shares as a result of an agreement (formal or informal) or understanding between them or who combine to acquire shares."

It is also concerned about the Green Paper's proposals to extend companies' powers to secure the disclosure of share interests.

Companies can already take powers to refuse to register anonymously owned shares and CSI believes this is a sufficiently powerful weapon. It says power to cancel the shares so that the shareholder forfeits their value is unnecessarily strong.

It feels companies should not be encouraged indiscriminately to demand disclosure of an interest from anyone other than the shareholder himself. High court permission should be needed to approach an agent, CSI suggests.

Giveaway papers allowed to publish TV programmes

LOCAL free-of-charge newspapers will, in future, be allowed to publish full details of BBC and independent television programmes.

The decision, announced yesterday by BBC and Independent Television Publications, represents a victory for give-away newspapers which have campaigned for several years to be allowed to publish a television programme guide.

BBC and independent television companies have always refused to allow any free newspaper to publish programme details, although paid-for newspapers have been allowed to.

Both organisations have relented following pressure from the Office of Fair Trading. It considered that the programme companies' policy of discriminating between free and paid-for newspapers could inhibit competition for advertising revenue."

The Office of Fair Trading had considered taking action against television companies under the new Competition Act.

But it has now decided against any formal investigation following the companies' decision to change their policies.

The move boosts the status of give-away newspapers.

These papers first became established in the late 1960s and early 1970s and were cheaper to produce than normal local newspapers because they concentrated almost entirely on advertisements to the exclusion of editorial.

However, over the past decade some give-away newspapers have steadily increased their editorial coverage.

Of 400 or so free newspapers currently publishing, about 125 have an editorial content of 20 per cent or more, compared with 33 per cent or more of editorial content in a paid-for local paper.

Leyland speeds truck project in Europe

BY JOHN GRIFFITHS

LEYLAND VEHICLES has speeded its programme to gain European legislative approval for the new T45 trucks, and will enter some major Continental markets in the middle of next year instead of 1982 as previously planned.

The T45 Roadtrain 16.28, a 33.40-tonne tractor unit launched as the "flagship" of the range in March, goes on sale in its latest sleeper-cab form in France, Belgium, Holland, Spain and Denmark.

Other models in the range have been launched so far to extend eventually down to 16 tonnes and will be introduced to Europe in stages.

LV's European sales to date have been small, about 1,000 trucks a year, mostly Marathons. However, its skeletal network of European dealers and distributors has been helped stay in business by the Sherpa van, for which LV, as BL's truck and bus arm, has marketing responsibility.

Recently LV has sought to strengthen the European network, weeding out weaker operations and embarking on a morale-boosting campaign for others. But serious attempts at expansion are likely to have to wait until after the T45 has made its debut.

Construction orders down by 23%

By James McDonald

THE LIBRARY of the Ihre family of Sweden, originally from Scotland, was sold at Sotheby's yesterday for £88,025, with 1.7 per cent bought in. There was strong Scandinavian interest, an Icelandic buyer paying £7,500.

In the three months to end August new contracts for construction work in Great Britain, based on constant (1975) prices were 23 per cent lower than in the same period of 1979 and 6 per cent less than in the previous three months, March to May, this year.

The public housing sector was again the worst affected, with new orders 47 per cent less than in the same three months of last year and 20 per cent lower than in March to May this year.

Private sector housing was also badly hit.

Even before its launch the T45 was being called LV's "truck for Europe."

But its first job was to regain some of LV's lost ground in the UK, where its market share has dropped from over 30 per cent in 1973 to under 18 per cent last year.

Despite the recent onset of short-time working T45 production is ahead of targets. Next week the 1,000th model is due to be delivered, against an initial target of the same number of all 1980.

Meanwhile, flushed with the success of its first major sponsorship venture, in which Australian Alan Jones won the Grand Prix motor-racing world championship in Williams cars sponsored jointly by LV and Saudi interests, LV said yesterday that it would back Williams again with the Saudis, in 1981.

No sums have been disclosed, but it is estimated that a two-car grand prix sponsorship now costs some £1m-£2m a year.

Mr Frank Andrew, LV's sales and marketing director, said: "It has been an excellent investment, meeting every objective we made. We are determined to build on that success, and will use the team to support the launch of our T45 Roadtrain throughout Europe."

Swedish family library sold for £86,025

THE LIBRARY of the Ihre family of Sweden, originally from Scotland, was sold at Sotheby's yesterday for £88,025, with 1.7 per cent bought in. There was strong Scandinavian interest, an Icelandic buyer paying £7,500.

Over twice the forecast, for a first edition of the Bible in Icelandic, printed in 1584.

Lyon, the London dealer, bought an illustrated description of Sweden, with 368 plates, published in Stockholm from 1817-57, for £2,000.

At Christie's South Kensington, tableware was in demand in a silver auction which totalled £40,393.

More people covered by private health plans

By Tim Dickson

THE NUMBER of people covered by private health schemes rose by more than 26 per cent in the 12 months to September 1980, it was revealed yesterday.

At the end of last month the three major schemes—British United Provident Association, Private Patients Plan and Western Provident Association—had 1.55m subscribers covering a total insured "provident population" of 3.37m. This represents 8 per cent of the population, or one person in 17. The discrepancy between subscribers and total insured arises as a result of the large number of families included under one scheme.

In the last year the number covered for private medical care has risen by almost 750,000, according to a quarterly survey published by Lee Donaldson Associates, Consultant Economists.

Poverty trap'

GOVERNMENT failure to reduce income tax further, which has so far benefited "only the tiny minority earning more than £500 a week" is undermining the welfare system and simultaneously failing to restore the incentive to work, claims a report published today.

Government policy has aggravated the poverty trap and add a new dimension to the unemployment trap, says the report published by the Outer Circle Policy Unit.

Cycling award

TI REYNOLDS, the British cycling frame subsidiary of Tube Investments, has won the coveted French award—the "Guidon d'Or"—for its services to cycling.

SALEROOM

BY ANTONY THORNCROFT

IN AN article in the Financial Times of October 14, it was stated that Focus Contact Lenses was charging opticians £5 for a pair of hard lenses and £16 for soft lenses. We have been asked by the company to point out that the minimum charge to opticians is £5.25 per lens for hard lenses and £14.50 per lens for soft lenses, plus Value Added Tax.

She drew attention to the relative decline in the amount of aid being donated by the developed countries. "Who are to benefit from the world's resources and 90 per cent of the world's industry."

Mrs. Marie Patterson, the family but she had to admit that the need for the event was still there.

Receiver called in at farmers' co-operative

BY RICHARD MOONEY

THE COLLAPSE of markets for meat by-products has claimed another victim.

Hertfordshire Quality Livestock Producers, a farmer-owned co-operative with an annual turnover, has called in the receiver.

The co-operative blames its failure on depressed markets for hides and offals—the so-called fifth quarter of the meat industry.

This is due to a glut of leather following the heavy cattle slaughtering forced by the U.S. embargo on feed grain sales.

Meanwhile, the market for edible offals has been little better, reflecting the general decline in meat demand. Slaughterers have been receiving poor returns for edible offals and may have actually been having to pay for the inedible offals to be taken away.

Most inedible offal is rendered into fat or oil and the world oil and fats market has been poor because of heavy vegetable oil supplies.

Adding to the problem has been the escalation in energy prices which has raised renderers' costs. As a result, demand has evaporated and slaughterers, who are not generally allowed to dump or burn these waste products, have been in the extraordinary position of receiving a negative return from the renderers.

Call for further aid for developing countries

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

A SECOND "Marshall Aid" relating to the working woman had been minimal in the past 25 years.

She cited the desperate lack of child care facilities.

Mrs. Patterson said no matter how determined people were to see that equal opportunities legislation be implemented in the law, there had been an almost complete failure to provide the basic care that women needed for their children if they were not to have to take time out of their working lives.

She drew attention to the relative decline in the amount of aid being donated by the developed countries. "Who are to benefit from the world's resources and 90 per cent of the world's industry."

Mrs. Marie Patterson, the family but she had to admit that the need for the event was still there.

that Swissair's direct connections at Zurich (as at Geneva) are so good that they do in fact invite you to fly Swissair from London, Manchester, or Dublin via Switzerland to, say, Athens, Moscow, Belgrade, Istanbul or Bucharest for negotiations, and equally comfortably back home again.

And we know from experience too, (in the interest of our search modesty must briefly take second place), that it is not only quick connections among more than 40 European Swissair destinations which appeal to executives, but also Swissair's luxury, punctuality, and dependability. (Who wants to reach the conference table exhausted or hours late?)

We are almost sure, therefore, that the person we are looking for is a businessman (or businesswoman?) travelling within Europe who probably favours flying First Class even on short trips because he or she can then concentrate more fully on his or her work. He (or she) will be particularly pleased that the First Class cabin in our new, bigger and quieter DC-9-81s is equipped with 12 sumptuous leather easy chairs and a separate galley and lavatory. (With this luxury in First Class, it is no great surprise that even in the Economy Class there is comfortable comfort with only five, not six seats abreast.)

For the time being we are happy the bag, possibly with important files, is at least safe in our Lost and Found Office at Zurich Airport. But we shan't feel at ease until the rightful owner has claimed it.

Now we are dealing with the affair of the bag for a second time, we want to take the opportunity to assure you that Swissair or your travel agent will gladly give you detailed information on the best connections for you (and your bag) to the 40 or more destinations in Europe.



Description of the bag found on September 24 at Zurich Airport:
55x35x25 cm.
(21x14x10 in).
brown leather;
outside pocket with empty name-tag holder.

We are still looking for the owner of a bag about this size: where can he be hiding?

We ask the indulgence of our readers for bothering them again on the same subject. Against the background of worldwide civil aviation it's undoubtedly a trifle, but not for the particular passenger involved. And hence not for Swissair.

For obvious reasons we would like to avoid the need for a third advertisement on this matter.

A third appeal may not be needed if we narrow our search a little. Our transit staff, to whom we are grateful, have given us the hint that bags are often left behind by business people in a hurry, flying off somewhere for a meeting and back home as fast as possible; and that business people often think not so much about their luggage as such but more about the important documents in it.

This argument carries some weight in the respect

An anxious staff member at Lost & Found Office demonstrates the size of the bag:
55x35x25 cm.
(21x14x10 in).
Doesn't that say anything to you?

swissair

UK NEWS

Chemicals plan for shifting sands

Sue Cameron on moves to control natural gas liquids

U.S.-BASED Dow Chemical and UK-based Highland Hydrocarbons have just put in rival bids for a small but vital piece of land at Nigg Bay on the Cromarty Firth—potential site for a giant new petrochemicals complex.

The two companies are among those fighting for control of the natural gas liquids that will be brought ashore by the £1.1bn gas gathering pipeline planned for the North Sea.

Dow and Highland want to use the liquids as raw material for making ethylene—the so-called building block of the petrochemical industry—at Nigg.

Other contenders include Shell Chemical, BP Chemicals, Esso Chemicals and Imperial Chemical Industries, which all want the gases to be piped south for use in their existing petrochemicals plants.

Occidental, of the U.S., is also interested in using the natural gas liquid, in a plant it wants to build at Peterhead on the Scottish coast.

But the supporters of a development at Nigg Bay make up a powerful lobby. A petrochemicals complex there would bring jobs to an area of high unemployment.

Yet, there appears to be grow-

ing confusion over the important question of who controls the land at Nigg.

Planning permission to put up a gas separation plant and an ethylene plant was granted for the land—irrespective of who owns it—earlier this month by the Highlands Regional Council. But the land where Dow, Highland and the British Petroleum Corporation want to build their plants is all foreshore. It will have to be reclaimed before anyone can build anything there.

This is why the piece of land that Dow and Highland have both tendered for in the past few days is so important—it is owned by Mr. and Mrs. T. D. Scott, local farmers. It covers some 60 acres only. But with it, the task of reclaiming the rest of the foreshore at Nigg will be immeasurably more difficult.

Dow, which unveiled its plans for a £400m petrochemicals complex at Nigg three weeks ago, already has a large chunk of land at the site in conjunction with Cromarty Petroleum.

Between them, they have about 1,800 acres of which about 500 acres is below the high tide mark. The rest is dry land. Cromarty Petroleum and Dow own the 500 acres—the important part because that is

where Dow wants to build—on a 50-50 basis.

Dow itself also owns 50 per cent of Cromarty Petroleum. The other 50 per cent is held by Universal Tankships, which is owned by Daniel K. Ludwig, the international oil entrepre-

neur. Yet Dow and Cromarty Petroleum's control of the land they have bought at Nigg appears to be hedged with ifs and buts. For one thing, the Cromarty Firth Port Authority has special powers to move in to take any land in the area for reclamation purposes, giving only 21 days' notice.

The authority was granted this power when it was set up in 1974 but the right lapses at the end of 1980. Earlier this year the authority applied to the Parliamentary Commissioners to have it extended.

The commissioners made an oral recommendation that it should not be extended. But it is believed that their written report on the question is a good deal more ambiguous.

The man responsible for taking a final decision is Mr. Norman Fowler, Transport Minister. So far, Mr. Fowler has not made up his mind.

There is reason to think that Mr. Fowler will not be too hasty in coming out against the Port Authority. If it were decided to

Nigg. The state oil corporation said at the weekend that it was thinking of going into the petrochemicals business. It was also confirmed that BNOC has held talks with a number of petrochemical companies, including Highland Hydrocarbons.

BNOC is in a key position because it will control some two thirds of the natural gas liquids coming through the new gas gathering pipeline. It is currently building an oil terminal at Nigg on land reclaimed last year for crude from the North Sea Beatrice field, where it is the operator.

The main battle continues to be over the future destiny of the North Sea natural gas liquids. But the question of the foreshore at Nigg promises to lead to bitter skirmishes.

Gas is still cheapest fuel for use in the home

BY MARTIN DICKSON, ENERGY CORRESPONDENT

GAS REMAINS by far the most economical fuel for home heating and cooking, according to figures published yesterday by the British Gas Corporation.

The corporation's latest guide to fuel running costs estimates the annual bill for gas central heating and hot water in a typical London semi-detached house would be £201 a year at October 1980 prices.

Using solid fuel, the bill would be £256, electricity would cost £338 and oil £341.

The guide says cooking by electricity can be four times as expensive as gas. In a house which uses gas for more than one appliance, cooking by gas can cost as little as £17 a year.

The cost would be higher—about £44 a year—if the cooker was the only gas appliance because the bill would have to include standing charges.

Maurice Samuelson writes:

Better design and management of buildings could save Britain about £50m a year, the equivalent cost of building 200,000 council houses, 2,500 schools or 250 hospitals. Mr. Bryan Jefferson, president of the Royal Institute of British Architects, said:

He points out that one of the reasons against rig conversions is increasingly stringent regulations which give rise to more comprehensive differences between drilling rigs and production platforms.

The Buchan platform was originally the Drill Master semi-

submersible rig.

Even so, as a result of increasing oil prices the Buchan project will still be an economic proposition, says Mr. Darnborough.

He points out that one of the reasons against rig conversions is increasingly stringent regulations which give rise to more comprehensive differences between drilling rigs and production platforms.

The Buchan platform was originally the Drill Master semi-

submersible rig.

The paper will be one of over 150 reports on offshore technology to be presented at the European Offshore Petroleum Conference and Exhibition during the next four days at Earls Court, London.

The exhibition, sponsored by the Society of Petroleum Engineers and a number of other bodies closely associated with the offshore industry, has attracted 250 manufacturers and service companies. It is

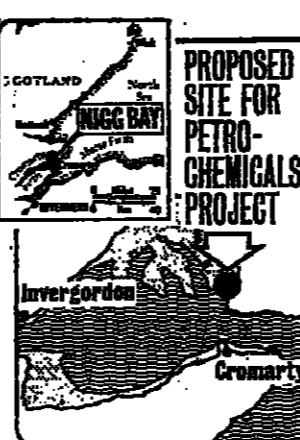
expected that more than 15,000 scientists, managers and en-

gineers from 20 nations will attend.

A feature of the discussions will be an assessment of production prospects for small fields, like the Buchan reservoir. The amount of oil in the Buchan field is estimated to be 380m barrels although, at present, it is expected that only 50m barrels will be recovered.

The guide says cooking by electricity can be four times as expensive as gas. In a house which uses gas for more than one appliance, cooking by gas can cost as little as £17 a year.

The cost would be higher—about £44 a year—if the cooker was the only gas appliance because the bill would have to include standing charges.



Oilman to head NEB software marketing

By Guy de Jonquieres

MR. JAN SMIT, a retired Dutch oil company executive, was named yesterday as chairman of Inasac, the company set up by the National Enterprise Board to market British computer software (programmes) abroad.

The Basildon-based company lost £350,000 in the first six months of 1980. It said the production of certain types of kitchen equipment is to be discontinued, including miliners.

The company plans to move to smaller rented premises so its household property can be sold.

Spong says that this year exports of its traditional products have fallen by 29 per cent compared with last year.

In the UK, sales have increased by 21 per cent in the same period.

• Staffordshire's ailing pottery industry was dealt another blow yesterday with the news that the Wedgwood group is to make 140 workers redundant. The company's workforce has already been reduced by 1,000 in the last 18 months.

More jobs may go by the end of the year unless the company gets help under the Government's short-time working compensation scheme. The company said that plant was suffering from the recession.

Details, Page 27

Spong to lose 158 jobs by December

Spong and Co., hardware manufacturer and wireworker, is to make 158 of its 218 staff redundant at the end of the year.

The Basildon-based company lost £350,000 in the first six months of 1980. It said the production of certain types of kitchen equipment is to be discontinued, including miliners.

• Thirty jobs have been lost since the closure of the last velvet cutting mill in Stoke-on-Trent, Staffs.

Olympic Redacre said: "It is very sad, but it is the usual thing—cheap cloth coming in from abroad and the loss of orders. It is happening everywhere."

• A cut of 200 in the 1,200 workforce of the Coventry engineering and component firm, Covrad, has been reported by shop stewards. They hope to reduce this in talks later this week.

More jobs may go by the end of the year unless the company gets help under the Government's short-time working compensation scheme. The company said that plant was suffering from the recession.

Details, Page 27

Dow to set up new bank

BY MICHAEL LAFFERTY

DOW Banking Corporation, the Swiss bank owned by Dow Chemical of the U.S., is to set up a new bank in London with two Scandinavian banks as minority shareholders.

The bank will be chaired by Mr. Harold Hitchcock, the former head of international operations at National Westminster Bank. Mr. Hitchcock became a member of Dow's Zurich board shortly after his retirement from NatWest.

New York Times link-up

THE FINANCIAL TIMES has signed a major contract with The New York Times for a news service. It will put selected items from the FT into the international network of The New York Times news service, three or four years' time.

When they were first set up, the subsidiaries had chairman who were members of the NEB Board, which resigned late last year. Since then, most of them have been headed on an interim basis by NEB staff members.

Mr. Smit, who is 56, retired recently from the chairmanship of Shell's lubricants operations. He spent much of his career seeking to expand Shell's American markets, a background which is expected to help Inasac establish itself in the U.S.

Inasac was conceived initially as the nucleus of a consortium of software companies in which the NEB had acquired a substantial minority interest. The intention was that Inasac should develop and sell computer programmes, particularly to American customers.

But the consortium failed to turn out as planned, partly because only five companies were persuaded to join it and because of disputes between its members.

Inasac is now attempting to modify its strategy, by enlarging the range of products which it markets and by selecting them from more British companies. It hopes to expand its consultancy activities and to enter the field of computer services.

The FT is to provide 5,000 words a day, selected from items to be published in the following day's issue. The material will be transmitted through The New York Times network, enabling newspapers and magazines to publish it on the same day as the Financial Times. The

service will cover political, economic, financial and commercial news.

The contract will enable FT to speed up communication through The New York Times transmission network, and reach an expanded range of clients worldwide.

The New York Times news service has more than 500 clients. It carries material from such newspapers as *Le Monde* and *Der Spiegel* in addition to that from The New York Times itself.

Iberia,

Universal.



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Iberia is universal. Like the Spanish genius of Pablo Picasso. Universal because Iberia is the 2nd biggest airline in Europe and the 6th in the world. And it is also the airline that flies more times to and from America.

Universal because Iberia flies you between any American and European airport. Or to 14 in Africa. Or to 3 in the Middle East.

Universal because Iberia connects 94 cities in 4 continents. Universal because with Iberia, wherever you're going, wherever you're coming from, there will be lots to see along the way.

*By number of passengers transported (IATA statistics 1979).

IBERIA
INTERNATIONAL AIRLINES OF SPAIN
We take you further.

To discover new opportunities for one of the world's leading silver producers, a man must be realistic and resourceful.

His banker must be the same.

Federico Delgado, Treasurer Vice-President, Industrias Peñoles.

Lawrence Miller, Vice-President, Chemical Bank. Photographed at Industrias Peñoles' Metmek division in Torreón, Mexico.

Today, Mexico's Industrias Peñoles is a mining, metallurgical and chemical leader. And in a country that produces more silver than any other, Peñoles produces more silver than any other company in Mexico.

A privately owned Mexican enterprise engaged in the production of high purity materials derived from mineral resources, Peñoles has seen its sales increase ten-fold in the past decade. Thanks to the foresight of company management, the financial guidance of Treasurer Vice-President Federico Delgado, and the flexibility of Mr. Delgado's Chemical banker, Lawrence Miller. In 1969, to maximize its growth

potential in the industry and to minimize its dependence on price-sensitive lead and zinc, Peñoles embarked on a major program of exploration and expansion—for which substantial amounts of money were required.

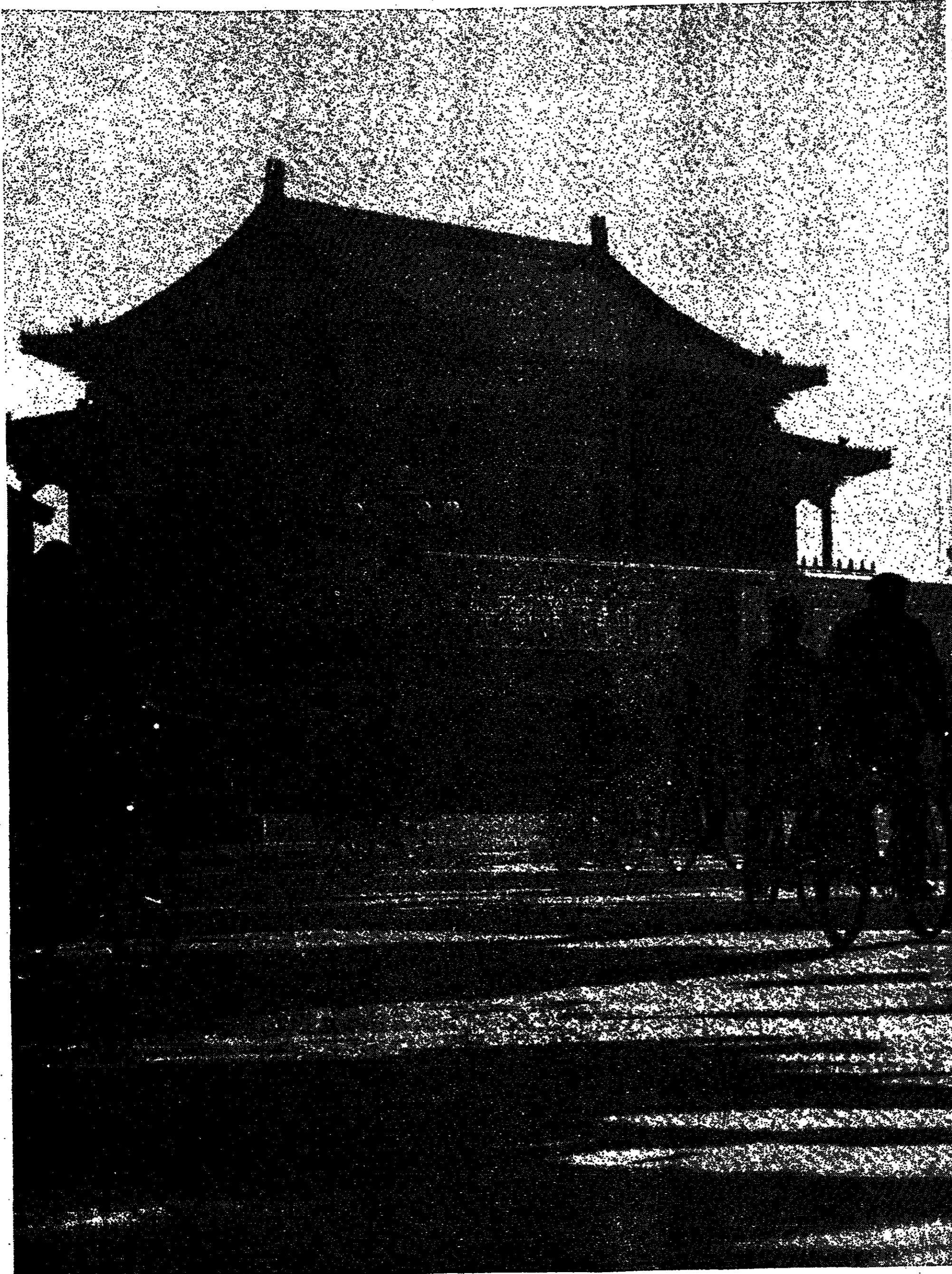
That's when Peñoles got together with Chemical. Of course, Peñoles was doing business with other major U.S. banks. But at a time when the company's expansion ran up against rising mineral prices, Chemical Bank was both receptive and responsive. With Larry Miller's knowledge of the company, and his confidence in management's ability to handle their ambitious program, he arranged to

lend Peñoles over 50 million dollars. With the funds provided, Peñoles substantially increased capability. And with Mr. Miller's demonstrated understanding and responsiveness to the company's changing needs, Mr. Delgado has since come to him for help with investments and cash management services.

Based on the professionalism exhibited on both sides, the relationship between Mr. Delgado and Mr. Miller has ripened into one of mutual respect. That's what usually happens when corporate officers get together with Chemical bankers. And what results is long-term benefits for both the company and the bank.

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UK NEWS

Wave of closures feared

BY MAURICE SAMUELSON

THE PRIME MINISTER yesterday received a new warning from manufacturing industry that unless the Government promptly tackled the liquidity crisis, it would "destroy the nation's industrial base in a tidal wave of closures."

It came in a letter to Mrs. Thatcher from Mr. Tommy Macpherson, chairman of the London Chamber of Commerce and Industry, representing 8,000 companies in London and the South-East.

In a separate memorandum to the Prime Minister, the Chamber called for "a real scheduled plan for action on curbing public revenue expenditure, and said that this would justify the reduction in interest rates."

To put it off, however, would suggest "a lack of resolve or of confidence by the Government in its ability to control its own pay settlements."

Government 'has made UK more attractive to foreign companies'

BY DAVID MARSH

GOVERNMENT measures have made the UK a more attractive base for overseas businesses wanting to expand their operations abroad, according to Mr. John Biffen, Chief Secretary to the Treasury.

At an investment seminar in London yesterday, Mr. Biffen said foreign companies received a very generous fiscal welcome in the UK. He said this had been made even warmer by attractive features added by the Government.

Recounting the income tax cuts of the 1979 Budget, he said Britain was no longer a high-

Mr. Macpherson told a Press conference that for a start the Government should seek to cut public expenditure by not less than £1bn.

Calling for a major shift in economic policy, he added "that it should place greater stress on spending cuts than on monetary control and that this would be in line with its programme during the last election campaign."

The Chamber was issuing its statements, he said, because civil servants were giving Ministers the impression that industry was "feeling only 'superficial pain,'" even though in many cases it was "of mortal depth."

Although industry had responded to the Government pressures by boosting exports and increasing efficiency, the Government did not appear to know how to face the challenge of cutting expenditure which it had set for itself.

In his letter to Mrs. Thatcher, Mr. Macpherson wrote that while the Chamber fully sup-

ported the Government's objectives, it was concerned about the Government's failure fully to implement its policy.

Complaining that the "negative features" of the Government's policy had lasted too long, it added: "This time factor can kill." The continuing high levels of public expenditure, high interest rates and high sterling exchange rates, all within Government control, were creating an "intolerable" situation.

While describing public spending cuts as the key, the Chamber said it opposed "indiscriminate slashing of public capital expenditure, which forms the infrastructure of the future."

It therefore wanted the Government "to come forward with a clear, rapid, and dated programme for cutting public revenue expenditure."

tax nation for individuals. Additionally, this year's Budget had proposed the setting up of enterprise zones to "quicken the spirit of private business initiatives."

Mr. Biffen said Britain's Corporation Tax system, with its mixture of incentives and reliefs, favoured business as it meant many companies paid very little—or no—corporation tax in their early years.

He also said the recent U.S.-UK double tax treaty now made it more attractive for companies to remit profits home.

Mr. Biffen said Britain's sys-

tem of grants for regional development areas contributed to offsetting costs of new buildings for manufacturing purposes or capital spending on new machinery and plant.

On Corporation Tax, he said stock relief measures reduced taxable profits of companies to take account of the increasing cost of inventories. This could be of "enormous help" to expanding businesses.

He said Americans coming to live in the UK for a company resident elsewhere enjoyed special income tax attractions.

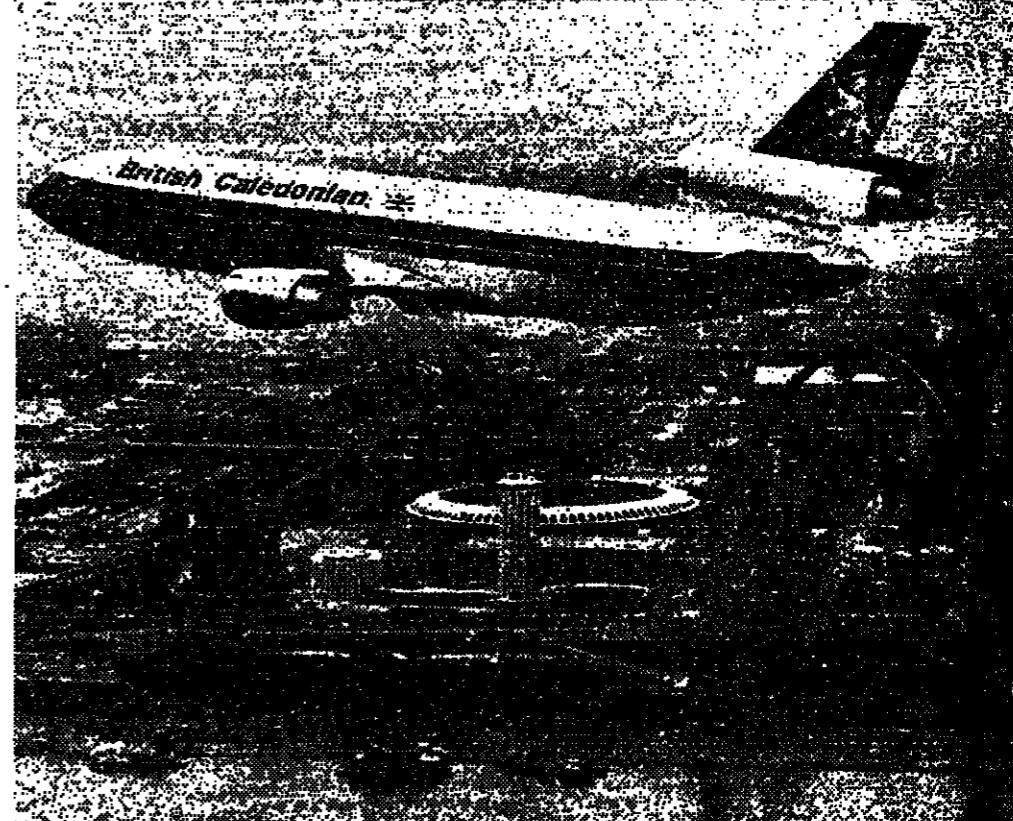
Mr. Biffen said Britain's sys-

tem of grants for regional development areas contributed to offsetting costs of new buildings for manufacturing purposes or capital spending on new machinery and plant.

Lord Bruce maintained it was clear that some companies on the Continent were able to obtain their fuel far more cheaply than British concerns. He called on the Government to examine carefully the information to be provided by the CBI and to make it clear whether it agreed with the figures on energy costs provided by industry itself.

The Education Secretary said he was keen to hear employers' and unions' comments on how educational policies should be modified to meet industrial needs.

Miss Ann Gray, president of the 90,000-strong Assistant Masters and Mistresses Association, warned at her union's annual conference in Southport that: "Published exam results did not show if a school was understaffed, or served an area with a heavy concentration of social problems, or had a rapidly changing population."



A MCDONNELL Douglas DC-10 aircraft flies over St. Louis, Missouri, headquarters of the McDonnell Douglas Corporation. It is named James S. McDonnell, the Scottish American Aviation Pioneer, in honour of the company's late founder (left).

Fowler will 'prolong M1's life'

BY JAMES MCDONALD

MR. NORMAN FOWLER, the Transport Minister, inaugurated a £27.2m project yesterday to widen one of the worst motorway bottlenecks on a six-mile stretch of the M1 in Hertfordshire.

It will increase the dual two-lane sections between Junction 5 at Berrygrove and Junction 7 at the M10 interchange to dual three-lane standard, and from there to Junction 8 at Hemel Hempstead there will be four lanes in each direction.

John Laing Construction is the contractor. It is expected to take about two years.

The M1, 21 years old on November 2, was designed to last 20 years based on traffic forecasts available in the 1950s. Mr. Fowler said yesterday.

In 1980 it averaged about 16,000 vehicles a day. Today it is 50,000, with peak flow at Junctions 9-10, where the daily average is 75,000.

He spoke of the widening at an exhibition at Watford showing how it was proposed to maintain traffic flows during construction.

There was also the problem of wear, said Mr. Fowler. The

night occasional "partial closures" may be necessary.

Beneath the under-bridges traffic will be "shifted" backwards and forwards across the carriageway to ensure that no traffic passes under a span being constructed in the daytime.

• The Government gave the go-ahead yesterday for the 260m North Devon Link Road from the M5 near Sampford Peverell to Barnstaple, bypassing Tiverton and South Molton.

Work on the M5 to Tiverton should start in the next two years.

Laker seeks Hong Kong licence for air route

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

LAKER AIRWAYS, the UK independent airline, hopes to become the fourth airline on the London-Hong Kong air route as a result of public hearings into its application, which began in Hong Kong yesterday.

At present, three airlines fly the route: British Airways, British Caledonian and Cathay Pacific. Laker has been licensed by the UK Government, but

will win a reciprocal licence from the Hong Kong Government.

The public hearings are expected to last all week, with objections from the other airlines.

British Caledonian and Cathay Pacific are asking the Hong Kong Government to lift restrictions on flights—four and three respectively—they can make each week on the route.

The R.A.E.S. is offering a

£1,000 prize to the person or group building and flying a small, pilotless helicopter being sponsored by the Royal Aeronautical Society and companies in the UK helicopter operating and manufacturing industries.

A further prize of £500 will be awarded for ingenuity in meeting the object of the competition. A "fly-off" will be held on July 3 and 4, 1982, but no applications will be accepted after July 31, 1981.

A COMPETITION to develop a small, pilotless helicopter is being sponsored by the Royal Aeronautical Society and companies in the UK helicopter operating and manufacturing industries.

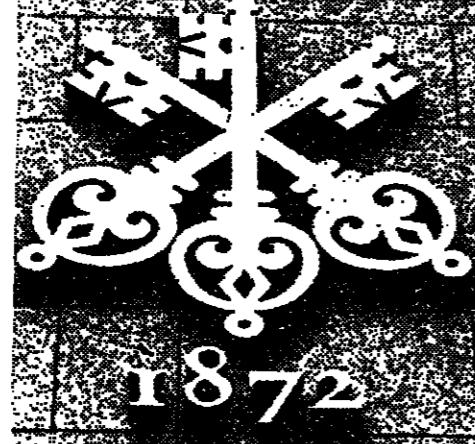
Such a helicopter could be used to survey battlefields, but could also have civilian applications such as remote-controlled surveillance of traffic.

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Continuing our series of articles on helping redundant executives, Nicholas Leslie examines a 'do-it-yourself' handbook

A look on the bright side

THE SPECTRE of redundancy is casting a depression over much of industry. The actuality of it instils in its victims a mixture of disbelief, shock, depression and other emotions. Because of the extent of the current shake-out, British managers have been far from immune to it, and the number of out of work executives is steadily rising.

Instead of being overwhelmed by the negative aspects of redundancy, managers should recognise its positive aspects, says a new publication from the British Institute of Management*. For it can offer "an excellent opportunity for personal appraisal and career review."

Lump sum repayments provide some necessary capital to realise yearnings to work freelance "or cherished dreams of starting your own business." Or there may be opportunities to take a refresher course or even retrain completely. The decisions to be taken "are critical, therefore careful planning and professional advice."

The publication—Guidelines for the Redundant Manager—is effectively in two parts, the first dealing with the entitlements of redundant people and how to get them, and the second with the opportunities available for securing re-employment and the agencies that exist to help in this task.

One of the points stressed has become familiar in this series of articles on help for redundant executives: that the average executive "can expect to be out of work for four or five months even when very strenuous efforts are being made to find fresh employment."

It is therefore essential to recognise that looking for a new job is a full-time occupation,

says the guide, and it is as well for executives to be organised so that they are well-placed to seek out opportunities and to react positively to them as they arise.

The BIM recommends that an executive facing redundancy should ask two sets of questions—one of which may in fact avert his losing his employment completely, the other which brings him face to face with his own strengths and weaknesses and thus the prospect of averting any future redundancy.

The first series of questions revolves around the possibility of an existing employer finding a suitable alternative job, providing training facilities, helping with contacts, or offering consultancy work.

The second questions the executive's own competence. Has he kept up with new management skills and techniques? Is he aware of what original research is being done in his field? Is he aware of technological development? Does he know what training and development might be helpful?

At the outset, the guide provides a lot of practical information on action to be taken as soon as unemployment begins, and on the financial entitlements that are available. A "ready-reckoner" of redundancy entitlement is published together with information on unemployment pay and earnings-related supplement.

There is also a useful section on pensions, outlining the statutory provisions of contracted-in and contracted-out schemes; of refunds of frozen or deferred pensions; and of the transferred values of pensions. Recent legislation that improves the position of redundant employees in relation to pensions is referred to, but it is stressed that "pensions are a

*Guidelines for the Redundant Manager, BIM's Manager's Guide No. 2, available from BIM, Management House, Parker Street, London WC2B 5PT, price £3.20 to individuals, £1.20 to members and collective subscribers, £4.80 to others, plus 10 per cent postage.

Previous articles in this series were published on August 13, October 7 and 20, 1980.

complex subject and no simple answers to the problems of redundancy exist."

In seeking new employment, redundant managers have a host of organisations, both government and private, to which they can turn. Not only will such firms try and find new jobs, but some of them go further, offering "grooming" services, so managers can present themselves in a better light at interviews, as well as helping them completely change career. Many of them are listed in the guide, together with the services they offer.

In applying for jobs, managers are urged to put together a job file containing all relevant information about themselves: "A record of your past achievements can be a pointer to future action," says the BIM.

The redundant manager is reminded that an interview should be a "two-way negotiating situation, where both parties are given the opportunity to request and impart information. If you have done your home-work thoroughly then you will already know quite a bit about the company, its products or services and their share of the market."

There is also a word of caution: "Never run down a previous employer, however tempting this may be... Far better to stress the positive aspects. Where you have been made redundant avoid being bitter; just explain the circumstances which resulted in the redundancy."

Also an economist, for 25 years she has owned and run Wilhelm Schade KG, a flourishing automobile spare parts and components business just south of the Ruhr; her husband is the company's technical director. With a workforce of 1,500 and a turnover of DM 120m, it supplies every German motor company and quite a few abroad. This strategy of Dr. Iber-Schade's to spread the busi-

ness risk has allowed the company pretty clear sailing, even during the sector's downturn during the 1974 energy crisis and—so far at least—in the current recession.

In their very different ways both women are representatives of a surprisingly large group of female entrepreneurs in German business. Both are members of an association which groups 1,400 such women in Germany, and Dr. Iber-Schade has recently been elected to its chair.

Founded in 1954 to provide a forum for largely untried women who had taken over a family business after their husbands died in the war, it is now orientated to training the businesswoman, and furthering her image as a fully-fledged member of the executive world. Despite the long existence of the Asso-

ciation of Women Entrepreneurs, it came as a startling revelation to most Germans when the organisation announced that there are at least 23,000 female company bosses in the Federal Republic, most of them at the head of medium-sized companies.

Whenever the pollsters quiz the German public as to which woman has made the greatest public impact, the names are always from the same circles—they are either in political life, or they are artists and athletes, or possibly wives of politicians. Far below, in last place, if at all, follow businesswomen.

The best-known are Grete Schickendantz, who together with her son-in-law runs Quelle, Europe's largest mail order concern, and Liselott Linsenhoff-Schindling, owner and supervisor Board chairwoman of Adolf Schindling, the world's biggest measuring instruments company, which has an annual turnover of DM 1.12 billion (£265m).

A third name, Beate Uhse, is probably the most talked about. Crowned Germany's sex queen by the popular Press, she started her sex shop and sex films business after the war without a penny. Today she employs roughly 400 people and her company has an annual turnover of well over DM 50m (£11.5m).

The image of the female businesswoman was given a considerable boost by a recent competition to choose the "Female Entrepreneur of the Year" staged by Capital, one of Germany's leading business magazines (and with a predominantly male readership).

Among the candidates was a string of women whose success has been in small- and medium-sized companies. They included Maria Steinmann, who has trebled the turnover of Fridab, her Baden-Baden based cosmetic firm, over the last eight years. Rosemarie Veltins has turned the small

Veltins brewery, which she took over in 1964, into one of the biggest privately-owned breweries in West Germany. But it was Viola Hallmann who won.

The choice of Dr. Hallmann—whose masculine attire and tough attitude made her a solitary exception among the candidates—is telling indication of just how far women still have to go before they are fully accepted as equals of the men who rule industrial life.

This is all the more striking in view of the fact that there are certainly more female achievers in industry than, say, in politics, where women are far better established.

Prejudice

"It is no longer extraordinary for a woman to manage a company," says Dr. Iber-Schade. "But in the continuing absence of equal opportunities for women, it is not yet seen by society as a matter of course. To make it so is the professed aim of her work for the association.

"Women executives in West Germany, as in most other Western countries, still have to fight against lingering misconceptions and prejudices," she complains. "As a rule they have not made their careers thanks only to a prudent marriage or an inheritance," she stresses. "Nor do they head only small businesses. Nor have they made their way solely in such typically feminine sectors as cosmetics and fashion."

To back up these claims, Dr. Iber-Schade ticks off the following statistics: of the Federation's members as many as 31 per cent founded their own firms, as against 34 per cent who inherited them. (The rest bought their companies). And the majority of them is active in such classical "male domains" as manufacturing and construction. A total of 44 per cent

own and manage companies which produce electrical and chemical goods, steel, cars or spare parts, building materials and machinery. Only a third are engaged in commerce and a mere fifth are in the service sector.

Dr. Iber-Schade encourages her members to come forward and serve on Government bodies, on committees of Chambers of Commerce, on the boards of industrial federations or in employers' organisations, on all of which they are so far sorely underrepresented.

She is setting a good example herself. Not only is she a member of the board of the economic council of the Christian Democrat Party, and an honorary judge at the Federal social court which rules on social security disputes, but she was also recently appointed to the monopolies commission.

This exposure, she argues, is the best way of demonstrating that the role of the female businesswoman in West Germany has changed since the war. At that time she saw herself as a sort of caretaker who ran the business—rather reluctantly—until her husband returned from the front or from prison camp, or until her sons grew up and relieved her.

Now she makes her job her life's work permanently. She knows that to compete with her male rivals she needs qualifications, the willingness to work hard and continuously to improve her entrepreneurial know-how, as well as the courage to take risks. This, together with her natural female ability to deal with people, is a woman's formula for success.

"The executive woman of today does not need to simulate man or be militant," says Christiane Ament-Rambow, the Association's young manager, hinting at her displeasure with the outcome of the Capital contest. "All she needs to make it are leadership qualities and staying power."

In order to "help the female entrepreneur approach her tasks professionally, find her own leadership style and form her own opinions on economic and social principles," according to one of its brochures, the association lays on regular weekend seminars, lectures and training programmes—often in collaboration with the working group of independent entrepreneurs, its counterpart on the masculine side, with which it has very friendly relations.

But Viola Hallmann, the competition-winner, has doubts about the success of these emancipation activities. Although herself a member, she calls the federation "a coffee morning circle which does not contribute to the further enhancement of the fundamentally positive reputation of woman in professional life and in top industrial positions."

of capital and its use in providing an investment "hurdle"; reports on why the group adopted portfolio theory principles and how risk premiums for various categories of projects were arrived at.

Introducing Funds Flow Analysis into Management Accounting, D. Allen in Management Accounting (UK), Jun 80: p.23 (14 pages, diag.).

Contends that management accountants have been deterred from establishing product group cash flows by the prospect of having to analyse the entire balance sheet; suggests viewing a company on an "entity" basis and relating each activity's trading account (irrespective of how it might have been distributed) to its operating assets (irrespective of how these may have been financed).

Women win a surprise victory in Operation Executive

Elgin Schroeder on the contrasting ways in which German women have made their mark in business



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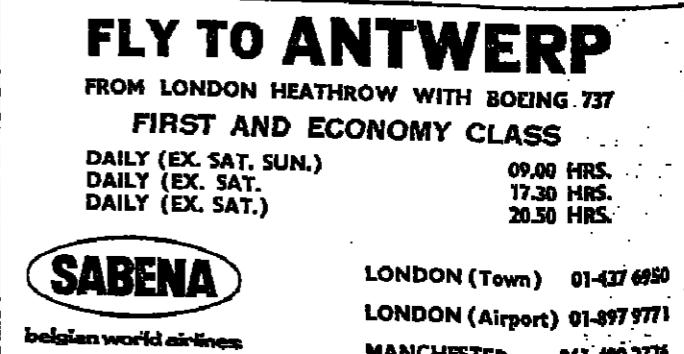
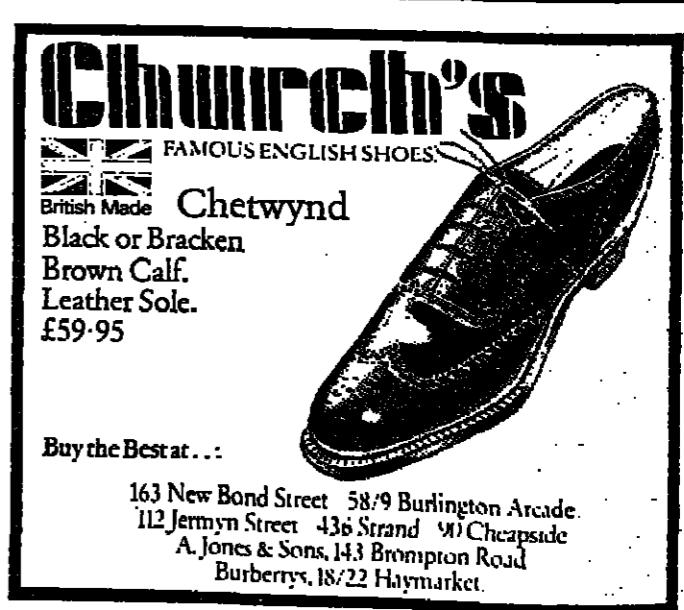


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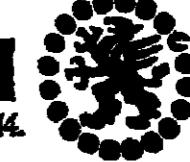
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Technical Page

EDITED BY ARTHUR BENNETT AND ALAN CANE

• ENERGY

Fuel from garbage

BY DEBORAH PICKERING

A THAMES-SIDE eyesore on the south bank of the river at the old Wandsworth gas works site is just one of the pains contributing to the Greater London Council's discomfort—its massive headache is a £33m annual bill for disposal of the capital's garbage.

Earlier this month I reported how the Dutch have found where there's muck there's money, in the start of Europe's first major recycling plant in Holland.

Since the GLC men, and I returned to the UK from investigating the Netherlands installation, a City consortium has come up with proposals to cope with the metropolis's effluvia, and also offers a valuable end product, suggesting the Wangas site as the pioneer venue for the exercise.

The end-result of London's muck could look like a heap of London soot—a dry, grey-black powder called Eco-Fuel, a ton of which is said to provide as much energy as two-thirds of a ton of coal, or a barrel and a quarter of oil—yet costs far less than either.

It is the charred powder end-product of a process involving the sorting, grading, size-reduction, metal separation and embrittling of ordinary domestic refuse.

The process was developed in the U.S. by Combustion Equipment Association Inc, as a way of reducing the cost of domestic refuse disposal by extracting and marketing the valuable fuel content rather than simply burning it to waste.

Consistent in composition (and low in ash) the product can be burned as Eco/Fuel coal or Eco/Fuel oil mixture, and is said to be a viable source of energy for many boiler installations with appropriate modifications.

Its thermal value averages 8,000 BTU/lb—boiler coal averages 12,000 BTU/lb and fuel oil 18,000 BTU/lb.

The thermal value of other refuse derived fuels (RDF), unprocessed or partly processed and pelletised, may well be as low as from 4,500 to 5,000 BTU/lb—they are also harder to handle, and their moisture, usually around 25 per cent and likely to increase with storing, makes for storage problems.

Generally, they can only be

burned in specific types of boiler installations and produce around 25 per cent ash, says Eco-Power Consortium, 76 Cannon Street, London, EC4 (01-236 0524).

"The advantages of cutting coal or oil bills by mixing with the far cheaper Eco-Fuel can hardly be ignored," says Lord Morris for the company. "We are thinking especially of medium-sized electricity generators, industrial users such as foundries, the cement and brick industries, hospitals and other institutions."

He added that there is an obvious value for the use of the fuel in the Eco-Fuel plants themselves.

As the supply is constant, the most likely customers will be regular rather than seasonal users, and would need to make Eco-Fuel a significant part of their overall fuel consumption if it is to have a marked impact on their total fuel bill.

Most efficient method of collecting and disposal of refuse is one which combines lowest cost with least hazard to the environment. In practical terms this means minimising road journeys (in Holland there is now a bill being passed which will prohibit the transportation of refuse from one province to another), noise, dust, odour nuisances—and the avoidance of pollution of the ground, rivers and atmosphere.

DEvised by a company in Guernsey in the Channel Islands a fork lift system which can be built-in on any front wheel drive road vehicle seems to offer many advantages to those who lift, shift and deliver goods. The forks operate within the body of the vehicle and are controlled from the driver's seat.

Vehicles fitted with the system can be used for handling and transported pallet loads, handling skips or reels of cable and many tasks that might otherwise call for the use of a separate conventional fork lift truck.

Loading of palletised goods is achieved by backing the vehicle up to the load, adjusting the forks to engage in the pallet and continuing to back until the load is just forward of the vehicle's rear wheels.

A detachable "deck" can be placed over the forks to enable unpalleted goods to be rolled on. There is also a detachable tailgate which completely encloses the vehicle's body and the goods it is carrying. Lockers running on either side of the body can be used for carrying tools, ropes and other gear.

The company says it has tested eight units under working conditions and covering 90,000 miles without making any adjustments to the lifting gear. Full details can be obtained from Engineers (Guernsey), Les Rondiers, St Peters, Guernsey, Channel Islands.

For copper alloy casting, the range includes a variety of fluxes under the names Coral Cover and Cutec. Morganite Crucible is on 0905 355631.

• MATERIALS

New metal treatments

NEW metallurgical chemicals for the treatment of aluminium, zinc and copper-based alloys have been announced by Morganite Crucible.

There are 14 new cover fluxes for aluminium alloys to be marketed under the brand names Mordens Cover and Mordens Magcover together with six metal refiners and grain refiners.

For copper alloy casting, the range includes a variety of fluxes under the names Coral Cover and Cutec. Morganite Crucible is on 0905 355631.

Ultra sound is key to cheaper typewriters

BY DAVID TONGE IN NEW YORK

A NEW generation of typewriter, which conjures up the image of bats swooping at the keyboard, was announced last week by the Smith Corona group in the U.S.

The major innovation in the new machine is a typing element driven by ultrasonic waves. This advance eliminates between one-third and one-half of the mechanical parts found in conventional typewriters and results in a machine which will sell in the U.S. according to Smith Corona, for \$900, about one-half the price of comparable electronic typewriters offered

by IBM, Xerox or the QYX unit of Exxon.

It also opens the possibility of a major design change for teleprinting equipment. The new machine is expected to be available in the U.S. later in the year.

For the Smith Corona Corporation, which this autumn has been locked in a fresh and bitter management battle, the ultrasonic typewriter is an important boost after a long period of trouble in the field of office equipment.

It is still the leading U.S. manufacturer of portable type-

writers, but it dropped out of office copiers earlier this year.

The key new element in the typewriter is an ultrasonic rod located beneath the keyboard. This is a thin steel bar with teeth corresponding to positions on the keyboard. When a key is touched, the appropriate tooth is struck, generating ultrasonic waves which move towards each end of the rod where electronic sensors are located.

Because of the differing distance the waves have to travel, different waves reach the sensors at different times. The characteristics of the waves also

depend on the shape of the tooth which has been struck.

The typing head contains a microelectronic chip which identifies the time differences and the characteristics of the signals from each end of the rod.

The new machine has a number of other features.

• A memory correction system which can erase any part of the last 10 characters which have been typed.

• A memory system which can compensate for bursts of typing speed of up to 800 words a minute.

Other features of the machine are a cassette ribbon that can be easily fed into the machine, and easily changed printwheel system, electronic tabulation and a storable page format which automatically sets margins and tabs at their most used positions.

Called the "Typetronic," the machine has been developed over the past four years at the Smith Corona laboratory at Danbury, Connecticut, and Cortland, New York. It is relatively small and light, measuring 6.6 in high by 18.6 in deep and 17 in long. It weighs 22.7 lbs.

• PROCESSING

Cuts strip to required lengths

VIEW TAKEN by Computer Ancillaries of Egham (Egham 36455) is that input speed is the "real governing factor" behind high output in word processing.

So if it has introduced to the market the Bellcom 50 machine at £5,900 on which the keyboard is nearly identical to the IBM Selectric which is familiar to typists all over the world. The print quality is said to be of the same standard. In addition, the function keys are grouped logically for the touch typist and there are no complicated codes to remember.

A large display size has been used and while the screen is being used for input or correction the printer can simultaneously print an entirely different text.

No end-of-line hyphenation is required and margins, indentation, spacing, underlining, bold type, centring and pagination are automatic through simple commands.

The company is marketing the machine, Scan Relations (UK), 75 Trafalgar Road, Sunbury, Merton PR8 2NZ, says that because of its small size the machine could be readily used by outworkers.

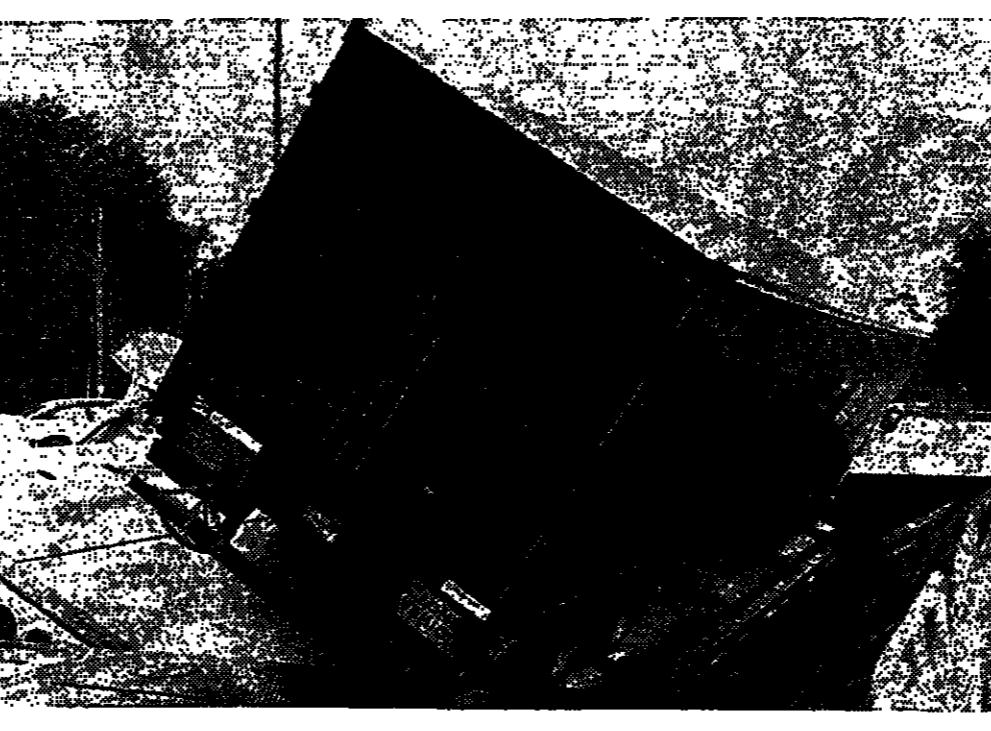
• HAND TOOLS

Makes wire stripping easy

Honeywell sets rules

HONEYWELL, the U.S.-based computer manufacturer, has finally announced the rules it intends to adopt to connect computer systems together in its "networking architecture."

The array of rules and protocols is called Distributed System Architecture. It compares with IBM's Systems Network Architecture, Burroughs Network Architecture, ICL's Interacting Processor Architecture (IPA) the Xerox Ethernet and the Datapoint Attached Resource Computer (ARC).



• CATERING

Curl on sides gives strength

ALTHOUGH LARGE, deep aluminium foil trays seemed an excellent idea for cook-freeze applications, some of us have been on the sticky end of food seepage—especially when the containers have made a second trip from kitchen to deep-freeze.

Defect is in the outer rim which has to close over the "lid" and the containers' bases have not always been as robust as they should be.

Bowater has tackled the prob-

lem with an interrupted vertical curl (IVC) rim which eases lid-ring and opening of its 94 inch square container. This style has a vertical flange at the corners with a rolled edge on the straight side and closure is effected by bending the lid flanges over a board lid.

Complete revamping of its existing bulk catering tray also includes extra embossing to the base to frustrate flexing prior to lidding or after removal of the cover.

Drop-in lid has also been redesigned to give a tighter fit to reduce risk of seepage.

Partnering the new foil tray is a new, 9 inch foil plate which is suggested for desserts.

Both containers will be on show on the company's stand at the Fast Food Fair in Brighton next month.

More from Bowater Foil and Paper Products, French Street, Sunbury-on-Thames, Middx (061 432 0691).

This announcement appears as a matter of record only.

September 1980

U.S. \$25,000,000

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Tokyo Finance (Asia) Ltd. Taiyo Kobe Finance Hongkong Limited Takugia International (Asia) Limited
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"Accuracy and reliability we expected—but electricity saves us money too."

GEC Machines Limited (Large Machines Division) at Rugby wanted more effective curing of the insulating varnish that protects their wound products. So they replaced gas ovens with a single electric Barlow Whitney 350kW recirculating air oven.

Senior foreman WF Neubauer soon confirmed an expected major improvement in reliability and a more accurate control of temperature to $\pm 3^\circ\text{C}$. He reported other benefits too:

"Compared with our previous system, electric convection drying is a safer, more

straightforward process that has reduced downtime and maintenance costs dramatically and given us greater control and flexibility." If you are considering alternatives to your existing drying and curing plant, get the facts on electric convection drying. Contact an Industrial Sales Engineer at your local Electricity Board. His free advice could save you time and money.

INVEST ELECTRIC
The Electricity Council, England and Wales

W2112333

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MANAGEMENT

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International Investment

Major Accepting House

Our clients are one of the major forces in the investment scene. They seek to strengthen their international investment team which manages funds for and advises central banks, international pension funds, insurance companies and other international portfolios.

Investments are managed on a global basis and are in both equity and fixed interest markets. The operation is City based. Our clients seek two people with an aptitude for this area of investment and a good intellectual standard.

Senior Fund Manager to £18,000

This appointment, which is at senior level, calls for a Fund Manager with at least five years exposure to either international fixed interest or equity markets.

The work will include some travel and will necessitate client contact and new presentations at the most senior levels. Age 23-38.

Fund Manager to £14,000

The emphasis here is more on an Analysis/Economist with some Fund Management experience. Exposure to international markets is essential and knowledge of the major European Stock Markets a particular advantage. A Degree and/or professional qualification is required. Age 23-32.

The remuneration packages quoted include both salary and bonus elements. A subsidised mortgage, non contributory pension and other benefits are in addition. A car can be negotiated within the remuneration package.

Full details please to Colin Barry on Overton Shirley and Barry, (Management Consultants), Second Floor, Morey House, 26 Holborn Viaduct, London EC1A 2BP. Tel: 01-353 1884.

Overton Shirley and Barry 

BE STRAIGHTFORWARD! I wish I had a fiver for every professional recruiter who has replied with that advice when asked for tips on being a successful job-candidate. And in exemplifying the importance of straightforwardness, all of them have emphasised a particular point.

It is that, when applying for a job by letter or on an application form, candidates should never avoid telling the truth if the recruiter has a chance of checking on the answer later.

This is not a warning merely against positively lying such as claiming paper qualifications which are not in fact held. Incidentally, while that may seem too obviously stupid a mistake to be made by any sensible human being, recruitment consultants which check on qualifications (and most do sooner or later) evidently find that about one in every eight such claims is false.

The warning applies also to any temptation to hedge about your age, or to leave out of account any experience of failure and so risk having discrepancies in your career record which can only question will expose. While acknowledging age and/or failure may reduce your chances of being appointed, it still leaves you with a chance. Whereas if you are detected in a falsehood during the subsequent stages of

selection, you will have no chance at all.

But the near certainty that the foregoing little homily has been endorsed by the recruiting fraternity with solemn hearings, chimes oddly with something I have just heard from Jim Kennedy, who runs *Consultants News* in the United States.

He has lately been examining the career outlines supplied by numerous professional recruiters for publication in a U.S. directory of headhunting consultants. And by supplying such outlines to a directory which circulates among prospective clients, of course, the consultants were to all intents and purposes applying for a job. Well then:

Of the 558 people who provided self-descriptions, Jim Kennedy reports, rather more than one in five declined to give their date of birth. Moreover, 49 per cent of them left notice of age in their career record.

Whether this means that some professional recruiters are at heart just normally human like the rest of us, I would like to speculate. But I suspect it does mean that many of them recognise that, when it comes to trying to get a job, straightforwardness is not always the best policy on the candidate's part, no matter how convenient it might be for the recruiter.

That would definitely be the judgement of one Tom Carew who when he is not cycling recklessly around London, spends his days running a company called Percy Coutts. It is a company which might best be described as a redundancy-counselling concern, were not the word "redundancy" worse than blasphemy to its somewhat idiosyncratic chairman. "Remember," he tells each and every student at his job-finding academy, "you are not redundant until you are in your coffin."

He also acknowledges, of course, that candidates over 50 or even approaching it are especially likely to find that the recruiter stops asking questions and starts raising objections, perhaps saying: "To be frank, you are too old for this position."

As a general strategy here, the booklet recommends the sales specialist's dictum that what the prospective customer raises may often be an obstacle to successfully closing the sale. In the particular case of the object to age, the recommended response is:

"On what count do you say that?" or "Are you evaluating age with enthusiasm?" or "Some of the benefits I will bring to this job will consist of experience gained since I was X years old."

But once a candidate has been placed in this make-or-break position, Mr. Carew thinks, the outcome will not depend on words alone. "This is where you need real perseverance."

To applicants who are out of necessary advance thought and other preparation, he would have said something like: "It is a part of the job and I am going to do it," and perhaps gone on to say that time spent driving allowed him to think about the best way of handling the next call.

The second warning is against responding to interviewers such as might be learned from booklets like the one from the Coutts consultancy. If the interviewer also knows the model, you will be confirming that you are being unstraightforward—and to do that is the reverse of being cunning. And even if the interviewer doesn't know the model, it is likely to sound suspiciously out of character. Your own words, however, relatively inartless, will usually be more productive.

Take for example the question once asked by a personnel manager, which is cited by Tom Carew: "My weakness is pinching pencils, what is yours?"

The Jobs Column has decided that it would try to deflect the query by replying: "Well I suppose someone in your job must always be able to draw the line."

That is not, of course, in the same league as Mr. Carew's solution, which is: "Leaving 'em around to be pinched." But at least it's my very own, and it is hereby patented.

JOBS COLUMN

A game, yes—but not for careless players

BY MICHAEL DIXON

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Another thing he supplies to his students is a set of booklets, one of which is entitled *Interviews and how to win them*. And I fear that if it were read by job-applicants committed to the principle of straightforwardness, they would experience a severe culture-shock. For the approach it recommends to interviewees is patently a mixture of flattery and well-rehearsed deviousness.

"What appeals to you about this job?" goes one of the 150 commonly asked questions which Mr. Carew puts in the mouth of the booklet's interviewer.

The response recommended to the candidate is:

"The company, its management style, its reputation etc. Flattery pays."

"What is your strongest

attribute in management terms," the recruiter demands. "The skills he appears to be looking for," Coutts's chairman suggests.

"... and your weakest?"

the interviewer goes on. "Anything which has no relationship to the present vacancy," advises Tom Carew.

He also acknowledges, of course, that candidates over 50 or even approaching it are especially likely to find that the recruiter stops asking questions and starts raising objections, perhaps saying: "To be frank, you are too old for this position."

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ACA

International Finance

London to £15,000 + car

A private international investment and finance organisation is seeking to recruit a Chartered Accountant to be based at its small but prestigious London offices.

The initial responsibilities will involve the financial control and monitoring of the group's affairs and the development of management information systems. There will be a limited amount of overseas travel.

This is an unusual but outstanding opportunity for a Chartered Accountant aged 26-32 who has had some exposure to world-wide financial transactions either in the profession or ideally within a commercial environment. Confidence, flexibility and a strong personality are essential qualities for the candidate who will move in the short-term to higher levels within the world of international finance.

Please reply in confidence, quoting Ref. U889, giving concise personal and career details to D. E. Shellard—Executive Recruitment



Arthur Young Management Services
Rolls House, 7 Rolls Buildings
Fetter Lane, London EC4A 1NL

Deloitte Haskins & Sells UK Practice

Personnel Director c.£17,000+car

National Recruitment Manager c.£12,000+car

The National Recruitment manager has the major challenge of planning and co-ordinating the selection of up to 400 graduates each year for our accountancy training programme. This will include organising interview campaigns, liaison with university careers services and brochure production. The firm also needs to attract young qualified accountants and occasionally other senior specialists.

Applications, which will be treated in strict confidence, should contain relevant details of career and salary progression, age, education and qualifications.

A professional environment demands professional personnel management. Our London-based Executive Office, which co-ordinates the 26 offices of the UK practice, has recently reviewed

its approach to the personnel function. Two key posts have been identified, each of which will play a major part in the firm's future development.

Reporting to the National Personnel Partner, the Personnel Director will co-ordinate manpower planning carried out by practice offices, set remuneration policy and co-ordinate implementation and will initiate programmes for recruitment and transfers. Beyond this, the task includes formulation and review of personnel procedures and co-ordination of their implementation to ensure national consistency.

Candidates, aged around 40, should have a degree and IPM membership. Their career must have included significant personnel management responsibility gained in a large decentralised organisation, ideally employing a high proportion of graduates. Working experience must have included manpower planning, career development and benefits administration.

The National Recruitment manager has the major challenge of planning and co-ordinating the selection of up to 400 graduates each year for our accountancy training programme. This will include organising interview campaigns, liaison with university careers services and brochure production. The firm also needs to attract young qualified accountants and occasionally other senior specialists.

Candidates must be graduates, possibly with IPM membership. Aged 30-35, they must have experience of graduate and junior managerial recruitment gained in a large decentralised organisation, a university or a recruitment consultancy. Developed presentation skills are essential, with a readiness to spend some time away from home.

Please write to PJ Williamson, quoting reference 930/FT for the position of Personnel Director or 931/FT for that of National Recruitment Manager, on both envelope and letter.

**Deloitte
Haskins + Sells**
128 Queen Victoria Street, London EC4P 4JX

This advertisement is featured on page 599081 of Prestel

Underwriter Manager

Saskatchewan

A Canadian insurance company is seeking a manager, to be resident in Canada, for its growing book of assumed treaty business. The present portfolio consists primarily of property and casualty (non-marine) business with an annual premium volume of about \$15,000,000 from sources in the USA, London and other international markets.

The company requires an experienced underwriter with a solid reinsurance and financial background, preferably several years managerial experience, and good contacts in the reinsurance market.

Responsibilities of the successful applicant will include:

□ Underwriting and management of the existing portfolio.

□ Peat, Marwick, Mitchell & Co.

Canada

□ Development of new business and business contacts, which will entail some travel.

□ Training and supervision of a small group of clerical and underwriting staff.

□ Control of a recently implemented computer-based statistical and accounting system.

Although the company's assumed business now constitutes less than 10% of its income, it views this area as vital to its expansion. The manager of assumed reinsurance will, therefore, be a key person in the company's planning and strategy for crucial developments in this area.

Our client will be conducting interviews in London within three weeks. Please send career details including salary data, in confidence, to J. H. Cobb, Executive Selection Division, quoting reference 3808/L.

RECENTLY QUALIFIED ACCOUNTANT

Required by a major firm of City Stockbrokers with a large proportion of international business. This is a new appointment involving working within the firm's accounting department, internal audit responsibilities and assisting the firm's financial director. Remuneration will be a basic salary, bonus depending on the firm's profits and a non-contributory pension and life assurance scheme.

Applications to Box A7317, Financial Times,
10 Cannon Street, London EC4V 4PD.

**Experienced
Book-keeper/Accountant**
required by young but rapidly expanding Company in M1, 2nd Road, London. Duties will be varied and would suit applicants with initiative and drive. Salary approx. £12,000 to £14,000 plus benefits.
Write with details (Ref: EC824) to:
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ALANGATE BANK APPOINTMENTS
FOREX DEALER for No. 2 position.
£12,000 per annum plus benefits.
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GROUP FINANCIAL DIRECTOR
Brentwood Neg. from £15,000 + substantial benefits

• Our client, Piper Group Limited, is a well established and profitable engineering and computer aided design facility with a rapidly expanding allied electronics manufacturing capability. The Group employs about 200, a high proportion of whom are skilled engineers, and turnover presently approaches £2m. Considerable effort goes into R and D and forward Group planning in this high technology business.

• A new position has arisen through growth for a qualified accountant to join the main board, and head up the Group's total financial function, covering at present 2 main divisions situated in Essex, and other outlying locations. Apart from suitably broad senior financial management experience, previous computerised accounting system involvement is required.

• Substantial benefits include those normally expected for a main board appointment, and relocation expenses will be negotiated where appropriate.

• Candidates, male or female, please telephone for an application form and Job Description to Susan Heath, Recruitment Secretary, on Windsor (0753) 67175 (24 hours) quoting ref DB/348.

ICFC CONSULTANTS LIMITED Associate of Finance for Industry Limited

Top Executives

If you are finding your talents wasted—we can help.

In the serious business of marketing yourself MINSTER EXECUTIVE provides the professional, individual and comprehensive career counselling service that has achieved outstanding results. After evaluating your full potential we direct you through every stage of the job search, tailoring you with material individually tailored to your specific needs and counsel in the art of being interviewed. As professionals we have an acknowledged standing in the employment market. We invite you to a preliminary discussion to discover why our clients have been so successful.

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26 Bolton Street, London W1Y 5ER Tel: 01-580 1085

International Finance Executives for United States £19,000-£23,000+car

The expansion plans of Midland Bank International Division include the increased exploitation of business opportunities in the United States, for which International Finance Executives are needed.

Operating initially from London, their role will be to develop further the Bank's international corporate business in the United States and they will be capable of marketing the Bank's financial services at the highest levels in a highly competitive environment.

Ideally in their thirties, the successful candidates will have had experience of operating in the United States or at the least acquired a close familiarity with the American business environment and financial institutions. They will need to demonstrate a good understanding of international banking, and the qualities of initiative, enthusiasm and perseverance which have enabled them to achieve success with corporate clients.

All applicants should be able to illustrate their ability to negotiate directly with senior financial directors and must be eager for the challenge and stimulus of a role which presents excellent opportunities for substantial progress in a diversified banking group.

Applicants should also be prepared at a later stage to relocate to the United States if required to do so. The posts carry the benefits normally associated with a progressive bank.

Applicants should write providing concise personal and career details to:

Mr. G. C. Castle, Controller of Personnel,

Midland Bank International Division,

Suffolk House, 5 Laurence Pountney Hill,

London, EC4R 0EU.

Midland Bank International

Foreign Exchange Consultant with Asian Expertise

Chemical Bank, a leader in the field of foreign exchange exposure management consultancy, seeks an exceptional individual to join its newly formed Tokyo group. The professional we select must be able to make an immediate contribution to the group's efforts.

A substantial background in foreign exchange trading and/or advisory work including forecasting of exchange and interest rates is required. Command of a major Asian language is essential, as well as the ability to express complex ideas clearly in English. Graduate degree in International Economics/Politics (ideally with a specialization in Asian studies) coupled with several years of relevant experience are a prerequisite.

A brief period of time will be spent in New York prior to assignment in Tokyo to achieve close familiarity with the group's work internationally, thereafter substantial Asian travel will be involved.

Remuneration will be in keeping with the demands of the position.

Please submit resume with full particulars to: Mark Borsuk, Managing Consultant, Tokyo Branch, 3-1 Marunouchi, 2-Chome, Chiyoda-ku, Tokyo 100, Japan.

Equal Opportunity Employer M/F

Commercial General Manager London

c. £16,000

International Military Services is a British Government owned company, engaged in the supply of defence equipment, technical support and major engineering projects for overseas governments.

As a result of increased company activity, we now wish to appoint additional General Managers who will report to the Director of Commercial Division. They will advise operating divisions on the commercial and contractual aspects of bids, assist in or conduct the negotiation of major contracts with both customers and suppliers and ensure that sound commercial practices are developed and maintained.

Applications are invited from men and women who have wide commercial experience and have held relevant posts at a senior level in technically based companies. A knowledge of company finance and ECGD insurance is essential. An appropriate professional qualification would be an advantage. It is unlikely that anyone under the age of 35 will have had sufficient experience.

Benefits include a non-contributory pension scheme and free BUPA membership. Please write with full particulars to Mr. P. M. Cross, Personnel Manager, International Military Services Ltd., 4 Abbey Orchard Street, London SW1P 2JJ.

IMS

International Military Services Limited



Finance Manager

c. A\$52,500+car

Hawker Pacific is an international company marketing aircraft, aerospace systems and chemical and pharmaceutical products. It is based in Sydney with operating companies, branches, offices and agents throughout Australia, Asia and the Pacific. It is expecting to achieve sales in 1980 of A\$60m.

Because of a planned re-organisation and expansion of the company, the need has arisen to appoint a senior finance executive who will be responsible for corporate, financial and accounting services including treasury functions, EDP, control systems and all associated activities expected of a top finance person.

Ideally aged 35-40 the appointed person will be used to supervising qualified staff and working closely with the senior management in a multi-national environment. There are outstanding opportunities available in this fast growing subsidiary of the Hawker Siddeley Group.

Contact John P. Sleight FCCA on 01-405 3499 quoting reference JS/516/PMF

Lloyd Management

Recruitment Consultants

125 High Holborn London WC1V 6QA

01-405 3499

Financial Controller

c. £11,000+car

Luton

Our client, E. Leitz (Instruments) Ltd., is a major German supplier of scientific optical equipment and photographic equipment, which includes the Leica camera, to the UK, operating from its Luton head office. The present Chief Accountant will be retiring at the end of 1980, and the company wishes to appoint a Financial Controller/Company Secretary to take over and develop his role.

The main responsibilities of the new position will be the control of the accounts function, production of financial information for management including budgets and forecasts, development of computer based accounts and the company secretarial function. There is a staff of four.

This position is likely to appeal to young men or women who feel that with several years' post qualification experience outside the profession they are ready to take on a role which involves them as part of the management team. Candidates should be competent accountants with experience in all the areas listed above. Exposure to computer modelling would also be useful.

Salary will be c. £11,000 and other benefits include a company car and a contributory pension scheme.

Please telephone or write for a job specification and application form quoting ref. 1302 to:



Anne Kell,
Binder Hamlyn Fry & Co.,
Management Consultants,
227/228 Strand,
London WC2R 1BZ.
Tel: 01-353 5171.

Senior Tax Accountant International Banking

Bank of America, the world's largest international bank, is seeking a Senior Tax Accountant to join its Europe, Middle East and Africa Division, based in London.

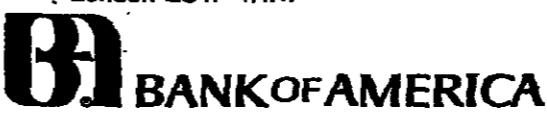
The successful applicant will be responsible for the preparation, submission and agreement of U.K. corporation tax computations for the Bank, its subsidiaries and affiliates. Responsibilities will also include providing tax and financial advice on banking transactions, reviewing local tax procedures for overseas branches, and advising on the structuring of the Bank's subsidiaries.

Candidates must have an ACA or similar professional qualification, supported by at least five years' international corporate tax experience, preferably gained with a large firm of accountants or a multinational organisation. A sound knowledge of double taxation treaties is essential. Experience in a financial institution and an awareness of U.S. tax laws would be an advantage.

Personal qualities of initiative and self-motivation are considered particularly important, as this position is largely unsupervised and will involve substantial contact with senior management.

A competitive salary will be accompanied by an attractive benefits package, including low interest mortgage, car, non-contributory pension and free BUPA.

Write, in strict confidence, with full personal, career and salary details to: A. J. Tucker, Recruitment Officer, Bank of America, 25 Cannon Street, London EC4P 4HN.



Adviser to & Acting General Manager
Housing Bank - Bahrain
from £18,000 currently Tax Free

To play a leading role in establishing and managing the Bank. The main activities involve the granting of housing loans, the funding of development schemes and other financially related matters. A substantial turnover in excess of US \$200M is envisaged in the next three years.

Duties will include the formulation of Bank policies, budgetary control, processing of loan files, investment of Bank funds, personnel recruitment and co-ordination with other Bahrain national financial institutions. Negotiations for the provision of short and long term loan facilities are also part of the responsibilities.

Candidates shall ideally be educated to a higher degree level (MBA or equivalent) and preferably AIB, with experience in managing a bank, financial institution or building society. Familiarity in management systems and computerised records as well as the ability to train Bahraini staff is desirable.

Knowledge of Arabic, though not essential, would be an advantage. Fluency in the English language, both written and spoken, is of prime importance.

This position, on bachelor or married status, is open to applicants who are willing to relocate to Bahrain for a minimum period of three years and carries above average conditions reflecting the importance of the appointment.

Initial interviews will be conducted in London during the week commencing 27th October 1980.

Please telephone A. J. Hakim, adviser on this appointment, who will be pleased to give you further details in strict confidence.



Management & Recruitment Consultants
Princes House Suite 407, 39 Jermyn Street,
London SW1Y 6DT
Telephone 01-734 9035 Telex 25116

Pensions Manager

London to £20,000

A major industrial group seeks a Pensions Fund Manager, who will be responsible for all aspects of administration for funds currently standing at approximately £300 million, including policy, planning and liaison with both external advisors and employee/membership representatives. There is scope to make a personal impact on the efficiency and standing of the operation.

Candidates must have relevant experience heading (or deputising in) a similar major fund. Age is not material, but 35 to 50 is the preferred range. Some evidence of academic application and attainment, i.e. a degree or professional qualification, is desirable.

For full job description write in confidence to John Courtis at 78 Wigmore Street, London W1H 9DQ, showing clearly how you meet our clients' requirements, quoting 7059/FC. Both men and women may apply.

John Courtis
and Partners

INTERNATIONAL LAWYER

Monsanto, a major multinational corporation in the plastics and chemicals industry, has an immediate need for a lawyer at its European Headquarters in Brussels.

The ideal candidate will have from 5 to 10 years experience, preferably in an international law firm or corporation.

Superior academic credentials plus proficiency in English is a must. In addition, good knowledge of German and French will be appreciated.

The position which involves some travel within Europe, commands a competitive salary and fringe benefits and offers good career opportunities.

Please send your application with details, preferably in English to Mr. J. Verlinden, Personnel Manager, MONSANTO EUROPE N.V./S.A., avenue de Tervuren 270-272 - 1150 Brussels, Belgium.

All applications will be handled in strict confidence.

Monsanto

GUY BUTLER (INTERNATIONAL) LTD require

Experienced Link Brokers

Successful candidates are likely to be between the age of 20-25. Remuneration will be according to experience.

Please write for full details of career to date to:
Miss Maureen Ormerod, Guy Butler (International) Ltd.
Adelaide House, London Bridge, London, EC4
or telephone 01-423 7758 to arrange an appointment
(All applications will be treated in the strictest confidence)

Fred. Olsen Limited FINANCIAL MANAGER

This International Group, traditionally known for its ship owning activities has successfully expanded to include substantial interests in offshore oil operations.

An opportunity has arisen for an experienced Financial Manager to take responsibilities for Group Treasury, Cash Management, Foreign Exchange, Insurance, Loan and Contract Negotiation.

Applications are invited from men and women aged 28-35 who have banking or treasury experience and an accounting or business qualification.

The post carries an excellent negotiable salary, company car, contributory superannuation, free life assurance and LV's.

If you are interested in this post and have the right qualifications you should write for an application form to:

The Group Personnel Manager, Fred. Olsen Limited,
Blackfriars House, 19, New Bridge Street, London EC4V 6DB.

Jonathan Wren - Banking Appointments

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The following are among our more urgent current assignments:

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LENDING MANAGER U.K. c. £15,000 Graduate aged 28-35, fluent in French, with international banking experience including current responsibility for U.K. lending/business development.

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F.X. DEALER £10-12,000 For busy dealing room. Aged 25-30, with several years' spot/forward dealing experience.

RETIRING BANKERS to £6,500 A number of openings for bankers aged 50-60, experienced in Foreign Exchange, Documentary Credits or Accounts.

For further details of these and other opportunities, please telephone Brian Gooch or Paul Trumble.

First floor entrance New Street
170 Bishopsgate London EC2M 4LX 01-623 1266

An expanding private manufacturing and trading group require a:

Group Financial Controller (Director Designate)

This EXCITING opportunity is due to the rapid expansion of the company, who have export and confirming offices in Geneva, Paris, Hamburg, Hong Kong, Taipei and New York. In addition they have 11 manufacturing units and considerable business in West Africa. The company's business is wide ranging from consumer goods, to trucks and cars.

This senior appointment demands a qualified accountant with commercial experience ideally gained abroad in an international environment, who has a good working knowledge of French.

The successful candidate will report directly to the Chairman for the financial management of the group. The work will be hard and demanding with extensive travel, sometimes at short notice, however the prospects are excellent.

London Based Age circa 30 Salary circa £13,000 + car
Our client is keen to make an early appointment so candidates should apply quickly, ideally by telephone, quoting RC2.

■ **Robin R Whalley**

■ **INTERNATIONAL APPOINTMENTS (LONDON) LTD**

(Executive Recruitment Consultants) *Colic: Interapp, London SW1 Tel: 01-2281*

Greene House, 55168 Haymarket, London, SW1Y 4RF Telephone: 01-839 16015 & 01-839 2831

BUSINESS DEVELOPMENT EXECUTIVE

The Company

Harlequin Enterprises, a Toronto based international publishing company, whose UK Subsidiary is Mills & Boon, has an enviable record of success.

Sales have grown from \$8 million in 1970 to in excess of \$200 million today—an average growth rate of over 35% per annum.

The Position

The overseas division of Harlequin is now seeking a key executive to report to the Director of Corporate Development based in London.

The job, which will be demanding, will be to identify suitable areas for the expansion and development of the Group's activities. It will involve establishing close working relationships with local operating management, particularly in Europe, and with various financial institutions.

The Applicant

The successful applicant will have a degree or professional qualification, several years industrial or commercial experience, and will have a formal business training, ideally an MBA.

He or she will have had European experience of corporate development activities including market analysis and acquisition searches which ideally they will have taken through negotiation to contract stage.

The expected age range will be late 20's to early 30's and some language capability (especially French or German) would be an asset. Applicants will currently be earning in excess of £10,000.

This is a senior appointment offering excellent career prospects in a rapidly expanding worldwide group. The remunerations and benefits will reflect the importance of the position.

Please apply in writing to:
Ken Hersey, Personnel Director, Harlequin Enterprises.

Harlequin Enterprises Limited
15-16 Brook's Mews, London W1A 1DR Telephone: 01-493 8131 Telex: 24420

Young Chartered Accountant

DOWELL
Schlumberger

c.£12,000

This new post presents a significant opportunity to take a positive step towards financial management. The company is a major multinational providing specialised technical services to the oil and gas industry throughout the world. The initial role in investigation and audit is intended to equip the successful applicant with a broad knowledge of the company's operational, commercial and financial activities. Success will be a strong recommendation for early promotion to a more senior financial management position in the UK or overseas. Candidates in their 20s must be Chartered Accountants who have the desire and ability to reach senior

management in a demanding environment and should be prepared to spend up to 50% of their working time abroad. Exposure to computer-based information systems and knowledge of a second European language will be an advantage. Initial location is London.

Ref: AA617/478/FT

Initial interviews are conducted by PA Consultants. No details are divulged to clients without prior permission. Please send brief career details or write for an application form, quoting the reference number on both your letter and envelope, and advise us if you have recently made any other applications to PA Personnel Services.

PA Personnel Services

Hyde Park House, 60a Knightsbridge, London SW1X 7LE Tel: 01-235 6060 Telex: 27874



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As a direct result of the continued growth of our investment business we are offering a number of opportunities with excellent career prospects.

Private Client Fund Manager Pension Fund Manager Fixed Interest Fund Manager Investment Research Assistant

Candidates must have specific experience in their chosen field, be educated to degree or equivalent standard, and preferably be aged between 24 and 28.

Suitably qualified men and women should write with full career details, in strict confidence, to:

The Staff Manager
Lazard Brothers & Co., Limited
21, Moorfields, EC2P 2HT
01-588 2721

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London SW1Y 4RL
01-587 2611.

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Our client is looking to expand both its Sterling and FX Departments, if you have any experience in the above please contact:
Chandos Consultants
01-488 9373

COMMERCIAL/ FINANCIAL DIRECTOR TELEPHONE CABLES NIGERIA LIMITED

Telephone Cables Limited (TCL), a subsidiary of GEC, has substantial contracts in Nigeria for the planning and execution of telephone cable networks.

TCL has recently established a Company in Nigeria (TCNL) (Telephone Cables Nigeria Limited), with headquarters in Lagos, to develop new and existing business opportunities.

TCL is now seeking a person for the post of Commercial/Financial Director. The person appointed will have experience of managing a financial/accounting function together with a strong commercial background and a proven record of success in negotiating multi-million pound contracts in a developing country.

The successful applicant would be expected to act as Deputy Managing Director.

The preferred age range is 35-45 and a formal financial qualification is desirable. Younger persons will be considered if they can show that they have the necessary background and experience. Salary and benefits will be competitive with other major companies operating in Nigeria and will include free housing, free medical expenses etc.

Applications with full personal and career history should be sent to:

J. P. WILKS.

TELEPHONE CABLES LIMITED
Chequers Lane, Dagenham, Essex RM9 6QA
Telephone: 01-592 6611



Corporate Banking Agribusiness and Commodities

Continental Illinois Corporation and its major subsidiary, Continental Illinois National Bank and Trust Company of Chicago, is the sixth largest bank in the U.S. with total assets in excess of \$40 billion. It offers a full range of financial services around the world through its network of offices in thirty-one countries.

Increased activities in European corporate banking have created a small number of exceptional opportunities for individuals with at least two years experience marketing the products and services of a world-wide financial institution to corporations in the agribusiness or commodities industry. Demonstrable experience in credit analysis and judgement, business development and relationship management are required.

Initial assignments are available in London with subsequent opportunities in most financial capitals of Europe. Successful performance will lead to opportunities on a global scale.

A liberal package of compensation and benefits and full relocation expenses are offered. Qualified applicants should submit a resume or telephone for an application form to Charles E. Becker, Corporate Personnel Services, Continental Bank House, 162 Queen Victoria Street, London EC4V 4BS, England. Tel: 01-236 7444.

CONTINENTAL ILLINOIS CORPORATION
Continental Illinois National Bank and Trust Company of Chicago

CHIEF ACCOUNTANT (Director Designate)

A fully qualified accountant is required by a growing and diversified marine company, to be responsible to the Managing Director.

A motor trade background would be an advantage.

A negotiable five-figure salary is offered together with usual fringe benefits.

Write with full details to:
The Managing Director
Ref: CA/008669
David Pitton Advertising Ltd.
16 Bedford Row
London WC1



Commercial Lawyer

c.£15,000 + car

You would be based in central London and work in close liaison with our U.S. Head Office.

Our growth will create excellent career prospects and besides the competitive salary and 2 lire car the other benefits include 4 weeks' holiday, pension scheme and BUPA scheme.

If you wish to grasp this unique opportunity send brief career details to:
Mr. T. Edney, Personnel Manager,
Wang UK Limited,
211-217 Lower Richmond Road,
Richmond, Surrey.

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Financial Executive

with Board potential

Cheltenham

c. £19,000 + quality car

This new post is to join the top-team of a fast-growing, profitable company building 1,000+ homes annually, producing a turnover around £25m. The appointment of a FINANCIAL CONTROLLER to enable the present Financial Director to make an even greater contribution to the Group's overall development, provides young finance managers with a rare career opportunity offering genuine Board prospects.

This is no job for a "back-room boy." Representing the Company at all levels, internal and external, is a key part of the job and it calls for a rare breed of accountant—one who has high social skills and who enjoys communicating with non-financial people.

Supported by a small enthusiastic team and responsible to the Financial Director, broad responsibilities will include group cash-flow management, the identification and interpretation of business trends and the develop-

ment of management information systems. The top-team is young and aggressive and candidates, male or female, should be in their early thirties with a flair for taking the best business view. Some banking experience may be helpful as would recent experience with small computers, but the overriding requirement is for a gregarious individual who wants to succeed as part of a team.

First class benefits include a Rover 3500 or equivalent, assisted house purchase, free life assurance, sports club facilities and relocation help to this delightful area.

Please write or telephone for application form to:

Richard Fraser, Financial Director,
Westbury Estates Limited,
Westbury House, Lansdown Road,
Cheltenham, Glos. GL50 2JA.
Tel: 0242 36191.

WESTBURY estates

Stockbroker Vacancy Private Client Management

A vacancy has arisen at a senior level in the private client department of one of the City's leading Stockbrokers. The post has become available as a result of the overseas posting of one of the partners.

The successful applicant will be involved in the management of a group of clients working closely with a partner in the department. Applicants should be experienced stockbrokers familiar with all aspects of private portfolio management and be aged between 25 and 35.

This is an important position in one of the company's major revenue centres. Remuneration and prospects will be commensurate with the importance of the appointment.

Reply in confidence stating companies to which your application may not be forwarded.

David H. Millham

Deputy Chairman

Shandwick Consultants Limited

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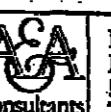
Reporting directly to His Excellency The Minister & The Under Secretary and working closely with various Ministerial Directorates and senior personnel, the Adviser will be concerned with every aspect of the Ministry's affairs, including the development, implementation and execution of Ministerial policies and the drafting of policy documents. The establishment of budgets, and the preparation of detailed reports on both short projects and in-depth studies on a variety of specialised topics leading to development of new policies will also be part of the responsibilities.

The successful candidate should have a BSc or equivalent degree in Management and Administration, or perhaps an MBA with Economics/Financial bias. Fluency in spoken and written English is of the utmost importance. A very high standard of personal judgement, responsibility and initiative will be of major significance.

This is a bachelor or married status appointment, carrying above average conditions, reflecting the importance of the position.

Initial interviews will be conducted in London during the week commencing 27th October 1986.

Please telephone A. J. Harkin, Adviser to the
Ministry on this appointment, who will be
pleased to give you further details in strict
confidence.



Management & Recruitment Consultants
Princes House, Suite 407, 39 Jermyn Street,
London SW1Y 6DT
Telephone 01-734 9035 Telex 25116

CORPORATE FINANCE

Accepting House

c. £14,000 neg

Our client, a major Merchant Bank, is seeking to strengthen its Corporate Finance team. They require a Chartered Accountant with at least three years' experience in the Corporate Finance field, which could have been gained in a bank or within the profession. He/she will almost certainly be a graduate of a leading university.

Please ring or write to Colin Barry at:
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Second Floor, Shirley House, 10, High Street, London E14 2BP
Tel: 01-583 7884

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GLOBAL ENERGY AND MINERALS GROUP

The Royal Bank of Canada has established a Global Energy and Minerals Group to service and expand our financing of energy, natural resource and mining projects worldwide. Our objective is to become further recognised as one of the world's leading energy banks and we have thus formed the Global Energy Group with headquarters in Calgary.

Capitalising on our existing very strong base in conventional gas, oil and pipeline financing, we plan to increase our involvement in other energy-related fields such as oil sands, petrochemicals, fuels, LNG's, coal and uranium as well as pipeline development programmes.

To accomplish these GLOBAL objectives, our London-based group will be substantially increased. We are looking for skilled professionals with proven technical experience as well as marketing experience. Successful candidates will be required to travel extensively representing the Bank throughout Europe, the Middle East and Africa. While a banking background could prove beneficial it is not mandatory.

We offer an opportunity to become very knowledgeable in the world of finance and to broaden skills on a domestic and international basis.

When you succeed... we succeed.

Please write in confidence to:

Mr. J. B. Reynolds
Manager, Corporate Personnel Services
The Royal Bank of Canada, 2 Palace Gate, London W8 5NF

European Controller

Industrial Products £20,000

A large U.S. corporation has formed certain of its subsidiaries into a new international company. The European Division, which has a turnover of \$150m primarily in the manufacture and marketing of rubber-based industrial products, is seeking a senior financial executive.

The brief is to provide the financial information and analysis required for the effective management of the region; to control the finance function through the installation and operation of detailed financial planning and reporting systems, mainly computerised; and to ensure tight control at unit level over manufacturing and product costs, cash, inventories and all related accounting operations.

The requirement is a CA, ideally aged 35-40, university graduate with basic industrial management accounting experience which has led to a fairly senior international finance post within a large manufacturing company operating highly developed computerised control systems.

Central London location.
Please write in strict confidence with full personal and career details, quoting ref. 1005/FT, to Philip Smith:

Philip Smith
Manpower Consultants
85-87 Jermyn Street, London SW1Y 6JD

Financial Controller Pharmaceuticals - Europe

The Pharmaceutical Division of Fisons Ltd employs some 2,000 people in the UK and 1,000 based overseas and has a turnover approaching £100m. The Division successfully markets a wide range of ethical pharmaceuticals through eight wholly-owned subsidiaries in Western Europe. It is for this major profit sector that we wish to appoint a suitably qualified man or woman as Financial Controller.

In this key role you will provide a financial service to divisional management, advising subsidiaries on the control and performance of their individual operations. The appointment is based in Loughborough, but frequent travel within Europe will be necessary.

You should be used to providing creative input to Directors and Senior Management. Ideally you will have had several years post-qualification experience in a multi-national company in the pharmaceutical or similar industry, with subsidiary operations involvement.

Salary and an extensive range of benefits will reflect the seniority of this post and include relocation expenses to this attractive part of the country.

Please write with full career details to:

G.R. Marsh, Personnel Department, Fisons Limited—
Pharmaceutical Division, 12 Derby Rd, Loughborough,
Leics. LE11 0BB. Tel: Loughborough (0509) 63113.

GRAPHIC ARTS MANAGER HONG KONG

International publisher seeks graphic arts professional as South-East Asia manager based in Hong Kong. Responsibilities include contract negotiations with suppliers, maintaining quality standards, financial reporting and liaison with distribution agents. Strong graphic arts background is essential and experience in traffic management an asset.

Submit resume and salary history in confidence to:

Box A.7319, Financial Times
10 Carlton Street, EC2P 4BY

APPOINTMENTS WANTED

TOP MANAGER
Director and Chief Executive (40s) with impressive record in manufacturing and marketing products and services in UK and overseas to available to take up a challenging appointment.

Please telephone Hodderson (0892) 42137 or, if preferred, write to:
Box A7320, Financial Times,
10 Carlton Street, EC2P 4BY.

FINANCIAL DIRECTOR (F.C.A.) of Public Group, 45, with experience, Inc. Finance, France, French/German, seeks more information on this appointment. Tel: 01-405 3499.

PRIVATE CLIENT ASSISTANT

23-26

This appointment is seen by our client, a highly regarded medium-sized firm of Stockbrokers, as strengthening their Private Client Department. The successful candidate will support the Investment Partners in advising their clientele. She/he is likely to be a graduate with some experience in the investment world, preferably gained with another stockbroking firm. This is a new appointment and offers an opportunity to someone who wishes to demonstrate initiative and investment judgement. A competitive salary will be negotiated: this will include a bonus element.

Please apply: Jock Coutts, Career Plus Ltd, Chichester House, Chichester Road, WC1A 1EG. Tel: 242 5775.

Executive Officer

Commercial Lending

The above position based in Preston has become available due to the expansion of the Bank's business into Commercial Lending. Reporting to the Manager—Commercial Lending—the successful applicant will assist with the development of the service and be responsible for the analysis and assessment of lending propositions. Applicants should be professionally qualified and have a sound knowledge of securities, lending principles and banking practice relating to all types of business.

A current driving licence is essential.

The commencing salary will be commensurate with experience and qualifications and will be in the range £9,663-£11,789. Benefits include house purchase subsidy, non-contributory pension scheme and relocation expenses where necessary.

Applications marked "Confidential" should be submitted to:

Assistant General Manager (Services Division)
Trustee Savings Bank of Lancashire & Cumbria
P.O. Box 29, The Guild Centre
Lords Walk, Preston PR1 1RE
Closing date: 30th October, 1980.

T S B TRUSTEE SAVINGS BANK
of Lancashire and Cumbria

Accountant in the City

salary circa £12,000
including profit sharing

A successful organisation, working within the Lloyd's motor insurance market, require a youngish chartered accountant to take full responsibility for the everyday management of its financial functions. The Accountant will be part of a small, highly professional team and the stimulating work atmosphere will provide considerable job satisfaction. As part of a large group, there will be wide opportunities for future career development for the successful applicant.

Write in complete confidence, giving details of career experience to date, to the company's professional advisers, for the personal attention of Stuart Rochester.

Neville Russell
Associates

30 Artillery Lane, Bishopsgate, London E1 7LT.

CHIEF F/X DEALER

DUBAI

c.£25,000+ (Tax Free)

Our Client, a well-established and fast expanding commercial bank, seeks to appoint a senior F/X dealer to assume responsibility for the co-ordination and professional development of its dealing activities.

Ideal candidates, preferably in their late 20's/early 30's, will possess a minimum of 5 years' dealing experience which will have embraced both currency deposits and foreign exchange. Additionally, personal qualities of maturity and presentation are regarded as essential.

This new appointment is a responsible and challenging career opportunity with an initial contract period of 3 years. The remuneration package is extremely attractive and, in addition to the quoted salary, includes car, fully-furnished accommodation and free medical facilities, with 6 weeks' paid home leave per annum.

Contact Norman Philip in confidence
on 01-248 3812

NPA Recruitment Services Ltd

60 Cheapside, London EC2. Telephone 01-248 3812 3 4 5

Executive Officers (Classe 7 - 8 or Hors Classe) Large Private Bank - International Department - Paris

A leading private bank wishes to engage EXECUTIVES (Classe 7 - 8 or Hors Classe) for its International Department in the following areas:

Eurobond Marketing

He will be involved in placing international bonds with the bank's institutional and central bank clientele. He will have a feel for negotiating at top levels. A perfect knowledge of English is required. A working knowledge of German or Spanish would be an advantage.

Ref. 341 FT

New Issues

An accomplished negotiator, he will be used to contacts at a high level and will have experience of international bond issues. He will have a perfect knowledge of written and spoken English and ideally of another language (preferably Spanish). Ref. 342 FT

Syndicated Loans

A specialist in international syndicated loans, he will be responsible for prospecting and servicing clients in a group of countries. He will speak and write English and Spanish fluently.

Ref. 343 FT

Bond Dealing

The job of this executive officer, who will already have experience in this field, will be international bond dealing. He will speak fluent English.

Ref. 344 FT

CHIEF EXECUTIVE

c.£30,000 + car

Our Client is a successful British public company with an impressive growth and profit record, particularly within the Division to which the Chief Executive will be appointed.

The Division's distribution chain provides almost national coverage to an industrial sector which is showing healthy potential. The requirement is for an accomplished General Manager who, probably from a marketing base, has proven ability for business building and development, preferably in consumer markets. The appointed candidate, aged forty to fifty, will be able to demonstrate an incisive logical and creative commercial outlook, allied to inter-personal and motivational skills of a high order.

The salary indication is £30,000 together with a car and appropriate benefits.

Please write in the strictest confidence to:

JAMES ALLEN

PERSONNEL SELECTION

Personnel Selection Limited, 46 Drury Lane, Soho, West Midlands B91 3BJ
Telephone: 021-705 7399 or 021-704 2851

This vacancy is open to male and female applicants.



GUINNESS c.£10,000 + benefits

Operations review - the route to line management

This is an excellent opportunity for a young qualified accountant to gain broad commercial experience prior to early promotion into financial management. Based at Park Royal, West London and reporting to the Finance Director, you will be responsible for all aspects of internal review and investigations and carry out a number of special exercises for him. Working with management of all disciplines will require a high degree of initiative and strong communication skills.

The prospects within the Guinness group, which has many diversified interests in addition to brewing, are considerable. The generous benefits include a non contributory pension scheme, 5 weeks holiday and relocation expenses where appropriate. To discuss the position in more detail ...

... contact David K. L. Tod, BSc FCA on 01-405 3499

quoting reference DT/416/GFF.

Lloyd Management

Recruitment Consultants

125 High Holborn, London WC1V 6QA

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The Chairman,
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Old-established small private company with furniture tax losses and substantial cash resources requires to meet other Furniture/Carpet companies, private or public, for merger/reverse takeover or complete takeover. Must be in London or Home Counties.

Write Managing Director, Box F.1507
Financial Times, 10 Cannon Street, EC4P 4BY

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Tuesday October 21 1980

The poodle of the Left

MR. MICHAEL FOOT said yesterday that he was not seeking to be a caretaker leader of the Labour Party. Instead he is offering himself as an under-taker.

Mr. Foot's decision to stand at all is an indication of the desperation of the Labour Left. When Mr. James Callaghan announced his retirement from the leadership last week, Mr. Foot said that the idea of 'seeking the succession himself' was 'most improbable'. It appeared to have been an effort to put Mr. Peter Shore True. Mr. Shore seemed an odd candidate for the Left to embrace, but the theory was that if Mr. Shore stood, Mr. Foot would support him and vice versa. Mr. Shore duly declared his candidature.

Calculation

Now it looks as if Mr. Foot has been seduced by those very same voices that tried in the end to persuade Mr. Callaghan to stay. The far Left does not really have a candidate of its own, which is itself a comment on its credibility. Instead, it is prepared to back almost anyone who might succeed in keeping out Mr. Denis Healey. It became clear over the last few days, as indeed it ought to have been clear all along, that the chances of Mr. Shore doing any such thing were not all that great, especially with Mr. John Silkin also in the race. So the Left has turned to Mr. Foot as a better bet, and Mr. Foot has heeded the sirens.

As a calculation, there is almost certainly something in it, though Mr. Foot's candidature would have looked rather more impressive if it had been declared at the outset and Mr. Shore and Mr. Silkin had kept out altogether. It should also be said that Mr. Foot does have some merits. He conduct as deputy Prime Minister to Mr. Callaghan did not indicate an unthinking addiction to the ideas of the far Left. On the contrary, he used his position to ensure the Left's acquiescence to policies of economic restraint. That was a brave performance. He is also a constitutional conservative and was prepared to warn a rally of the Tribune Group at the Blackpool Conference three weeks ago not to go too far in its attempts to

Reform

Yet, in a way, Mr. Foot's decision to stand has performed a service. It has exposed the left wing strategy for what it is: a campaign to defeat Mr. Healey at any cost and preserve Mr. Callaghan by other means. Mr. Lyndon Johnson did not indicate an unthinking addiction to the ideas of the far Left. On the contrary, he used his position to ensure the Left's acquiescence to policies of economic restraint. That was a brave performance. He is also a constitutional conservative and was prepared to warn a rally of the Tribune Group at the Blackpool Conference three weeks ago not to go too far in its attempts to

Spain bids for expansion

THE POSSIBLE is proving hard enough to achieve: miracles are going to take a good deal longer. Such must be the interim report on the economy of Spain as the country struggles to get out of four years of stagnation or worse. Real growth was only 1 per cent last year and will probably be halved in 1980. The Government forecasts 2.5 per cent in 1981, which looks optimistic. These are rates which do not keep up with population growth, so that Spaniards are becoming poorer.

The long term pattern is easy to discern. A few years ago Spain was seen as one of the coming industrial powers in Europe—potential member of the European Community, with relatively low labour costs and a reputation for stable industrial relations. Errors were the locomotive of economic expansion. Much of that has changed, largely because of the explosion of the cost of energy in the 1970s and the widespread international recession which it caused.

Wage levels

Industrial relations still are better than in many another European country, but wage costs have risen steeply—by 16 per cent this year alone. Wages have approached EEC levels and in some cases have surpassed them: a Spanish steel worker, for instance, is paid more than his Italian counterpart. When wages are translated into unit labour costs, overstatement and inefficiency often make matters worse.

The list of Spanish economic problems does not end there. Shipbuilding and steel, which contributed greatly to Spanish industrial achievement in the 1960s, are in trouble the world over. The energy crisis is taking a serious toll of a country which imports 70 per cent of its energy needs. On top of that membership in the EEC may not come about as quickly as hoped for. The French will resort to delaying tactics until they are sure that the argument about the Common Agricultural Policy has been settled in such a manner that Spanish competition will not ruin their farmers and vineyards.

These, then, are the problems. As regards the EEC, Madrid has flown a flag, indicating that the

question of agriculture to be left until the end of the negotiations for accession, among other things until after next year's French presidential elections. (There is a touching belief that French presidents forget the immediate national interest as soon as they are re-elected. Experience teaches otherwise.)

As regards the more fundamental matter of the future of the Spanish economy, a hopeful sign is that industrial investment appears to be stabilising.

The impulse has come from small companies detecting a chance in world markets, and from large scale foreign investment.

The Government of Dr. Adolfo Suarez intends to seize

its chance and wants to spend its way out of trouble.

The draft budget for 1981 provides for a 31 per cent increase in public sector investment. That includes public works, the telephone system, housing, but also State-owned industry. In the latter sphere, a goodly part is the 28 per cent increase foreseen next year in the investment programme of INI, the State-owned holding company. Its investment target for 1981-85 is Pta 1,700,000 (about £9.6bn) in constant 1980 pesetas.

Motors

INI has a finger in many industries, profitable and otherwise. Its chief worry at the moment is finding a replacement for Fiat as partner in Seat, the largest Spanish motor company. Seat is making losses and the Italians want to get out. Toyota is said to be looking hard at this opportunity of manufacturing within the European market.

Altogether, the motor industry has proved attractive to foreign investors, in spite of its current setback. Ford and General Motors are cases in point: on a smaller scale so are Daimler-Benz, International Harvester, and Nissan.

The future of these and other foreign ventures in Spain will depend ultimately upon the world climate. Spain lacks an international personality. In Australia, for example, he fronts a popular series on the game.

But at home he will remain a disembodied, carefully modulated voice. Never seen on the screen, he explains: "As a commentator I am not the star of the show. I like to build up

undermine the sovereignty of the Parliamentary Party. Not least, he is by nature a conciliator: he believes undoubtedly in his own ability to hold the Party together, and many Labour MPs will be tempted to vote for him for that reason alone.

On the other hand, Mr. Foot is 67. He has not been especially fit. As Secretary of State for Employment and one of the architects of the "social contract," he presided over the explosive wage agreements of 1974. Some of the most pernicious legislation towards the trades unions, which has caused such trouble since, stands in his name. He is against British membership of the European Community and in favour of unilateral nuclear disarmament, however much he may have fudged on those issues when in office.

It is possible that all those factors make him the ideal Labour leader and that the unity of the old Party could be preserved, at least for a while. But that is the point: it would be the old Party, committed to the old causes. It is very doubtful whether a Party led by Mr. Foot could retain the allegiance of Dr. David Owen, Mr. William Rodgers or their lesser known supporters. It would be more likely to be a refuge for a mixture of revolutionaries and sentimentalists. The idea of Mr. Foot even beginning to try to end the process of infiltration by the non-democratic left is almost beyond belief.

If the Russians are worried about the prospects for the next U.S. administration, their concern is more than matched by growing Western fears about the permanence of the new Soviet leadership which is likely to emerge at some stage in the tenure of the new U.S. President.

Mr. Brezhnev, after all, is 73 years old. He came to power in October 1964 when he was 58 as part of the Brezhnev-Kosygin-Podgorny troika. Mr. Lyndon Johnson was U.S. President, Mr. Harold Wilson had just been elected Prime Minister for the first time, and General de Gaulle was still ruling France.

Mr. Podgorny was dismissed at President of the Soviet Union three years ago. But Mr. Alexei Kosygin, aged 76, is still Prime Minister, even though virtually incapacitated by recurrent heart and circulatory problems.

Other leading figures of the Politburo "inner four" include

the party's ideological overlord Mr. Mikhail Suslov, who is 79 next month, and Mr. Andrei Kirilenko, 74, who holds the key party organisation post. The average age of the 14 members of the Politburo is well over 70, and its oldest member, Mr. Arvid Pelske, is 81.

What is more, two of the most senior Government Ministers who hold Politburo rank are also advancing in age. These are Mr. Andrei Gromyko, the Foreign Minister, who is 71, and Mr. Dimitri Ustinov, the Defence Minister, who is 72.

It is a problem which has been exacerbated by Mr. Brezhnev himself who, having been carefully groomed by Mr. Khrushchev, subsequently played a key role in his downfall. He has been determined not to suffer a similar fate. Time alone has shown his success.

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William Hall reports on the stubborn resistance to change in the Royal Dockyards

The spirit of Samuel Pepys

WHEN Sir John Mallabar took up a copy of the latest consultative document on the future of the Royal Dockyards, he could hardly believe his eyes.

Ten years after his Committee, the Government Industrial Establishments had advocated a number of sensible reforms of the Royal Dockyards which the government of the day had accepted, and he assumed had been implemented. He was reading yet another report making much the same recommendations. The only real difference was that the latest report noted that a "great deal of further work will be required before the Government is in a position to take firm decisions."

There are four Royal Dockyards in Britain—Devonport, Portsmouth, Rosyth and Chatham—plus a small one in Gibraltar. Altogether the dockyards cost the taxpayer more than £400m a year and employ 2,400 people, making them far and away the largest industrial organisation within Central Government. In terms of size the dockyards rank on a par with Metal Box or Vauxhall Motors.

Until 10 years ago the Royal Dockyards built warships, but now their sole task is to repair

ships of the Royal Navy. Although staffed largely by naval officers in senior positions including a Rear Admiral who holds the key post of director of dockyard production and support, attempts to put the dockyards on a more commercial footing and give them more independence have been frustrated in the past by the fact that the Royal Navy insists on running the dockyards in much the same way as it did in Samuel Pepys' day. The Port Admiral has much more say than the general manager of the royal dockyard.

In recent years the performance of the Royal Dockyards has deteriorated severely. Budget estimates for the time and costs of naval refits are rarely if ever met and there have been instances where it has taken considerably longer to refit a warship than to build it, which is a slow job at the best of times.

By the end of the 1960s the Government was anxious to do something about the Royal Dockyards before the Royal Navy's defence capability was jeopardised. A committee was established under Sir John Mallabar, a chartered accountant and former chairman of Harland and Wolff, the Belfast shipbuilder, with the brief to

investigate the Royal Ordnance Factories (ROFs) and the dockyards.

The Mallabar Committee

found a relatively high level

of overtime working in the dockyards which was not justified by the urgency of the work in hand. Long delays and low productivity were prevalent, and there was a surprising complacency on the part of the managers.

The committee proposed that

a much clearer relationship be-

tween the customer (the Royal Navy) and the supplier (the dockyards) should be established.

The intention was to

speed up and the target date

for the establishment of a trad-

ing fund brought forward from

1976 to 1974.

As the Mallabar Committee

was starting to investigate the

Royal Dockyards other reforms

were already under way. A new

position of chief executive of

the Royal Dockyards was

created in September 1969 and

hard-headed businessman, Mr.

L. W. Norfolk, was lured away

from ICI to fill the job.

In 1974-75 the dockyards com-

pleted 13 major refits and 59

minor refits. In 1978-79 the

number of major refits had

fallen to nine and the number of

normal refits had dropped to

37. Even allowing for the in-

creasing complexity of refits

there had been a major decline in

output. When the statistics for

1978-79 are published they

are expected to show a further

serious loss of output.

A year ago yet another study

of the Royal Dockyards, the fifth

since 1950, was commissioned

by the Government. The study

group consisted largely of civil

servants and naval officers but

did include one outsider.

The group found that the

Royal Dockyards were hope-

lessly overloaded with work.

The workforce was "dis-

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time overruns by the Parlia-

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early 1978, the Government

announced that it was dropping

the whole idea later that year.

After the initial improve-

ment in the early 1970s the per-

formance of the Royal Dock-

yards once again started to slide

downhill. Major and minor work

should be subcontracted to

British Shipbuilders, industrial

unrest escalated and output

slumped.

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ment in the early 1970s the per-

formance of the Royal Dock-

yards once again started to slide

downhill. Major and minor work

should be subcontracted to

British Shipbuilders, industrial

unrest escalated and output

slumped.

As the Mallabar Committee

was starting to investigate the

Royal Dockyards other reforms

were already under way. A new

position of chief executive of

the Royal Dockyards was

created in September 1969 and

hard-headed businessman, Mr.

L. W. Norfolk, was lured away

from ICI to fill the job.

In 1974-75 the dockyards com-

pleted 13 major refits and 59

minor refits. In 1978-79 the

number of major refits had

fallen to nine and the number of

normal refits had dropped to

37. Even allowing for the in-

creasing complexity of refits

there had been a major decline in

output. When the statistics for

1978-79 are published they

are expected to show a further

serious loss of output.

A year ago yet another study

of the Royal Dockyards, the fifth

since 1950, was commissioned

by the Government. The study

group consisted largely of civil

servants and naval officers but

did include one outsider.

The group found that the

Royal Dockyards were hope-

lessly overloaded with work.

The workforce was "dis-

contented about pay and fearful

of the future." Management

time overruns by the Parlia-

mentary Accounts Committee in

early 1978, the Government

announced that it was dropping

the whole idea later that year.

After the initial improve-

ment in the early 1970s the per-

formance of the Royal Dock-

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downhill. Major and minor work

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Highland Distilleries up to £5.8m: dividend rise

FOLLOWING the increase from £1.32m to £3.63m in the first half, Highland Distilleries Company, reports pre-tax profits of £5.83m for the year ended August 31, 1980, compared with £4.63m in the previous year.

Stated earnings per share are 8.4p against 7.7p and a final dividend of 1.8p lifts the total from 2.1p to 2.6p.

The directors say margins in all sectors of the business were under increasing pressure during the year, but increased volumes helped to offset the full effect of this trend.

Turnover was up from £56.73m to £64.25m due mainly to increased sales of The Famous Grouse in both home and export markets and of new fillings. Mature whisky sales showed little change from last year.

Trading profits of £5.88m, against £5.06m were after depreciation of £512,000 (£425,000). Tax charge is £634,000 (£528,000) but to make direct comparisons, the exceptional deferred tax release of £1.12m in 1979 has been eliminated.

There were also extraordinary debits of £345,000 (£6,000) being on a plateau.

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Bryant Holdings	27	1	Spear (J. W.)	26	1
Fairbairn Lawson	26	7	Spong	27	1
Feb International	26	1	Sterling Credit	26	5
Highland Distilleries	26	1	Tebbitt	27	2

The costs of the defence against the attempted takeover by Hirsim Walker-Goodeham and Worts. Fixed asset expenditure in the year amounted to £1.6m, compared with £869,000.

Mr. John Macphail, chairman, is taking a cautious line on prospects for the current year. A large percentage of sales of mature whisky go to the U.S. where the market is currently on the current year.

Lex, back Page

J. W. Spear slips to £583,000 but interim is maintained

Trade profits of J. W. Spear, game and toy manufacturer, fell 3.1 in the first half of 1980 from £715,000 to £683,000, despite sales improving to £3.1m, compared with £2.8m.

The results are in line with the chairman's statement made earlier this year when he said profits for 1980 would suffer some reduction although total sales should show an increase in value.

The six months' trading was adversely affected by the rundown of the group's cash resources by some £1.5m which were devoted to the acquisition of the SIO Group, the construction of the new office building and the establishment of factory directors say.

They add that while

the group has to some extent been affected by the general recession in the toys and games industry and export margins have been squeezed due to the strength of sterling, it is continuing to trade profitably.

Turnover for 1980 is expected to slightly exceed last year's in cash, trading and satisfactory margins should result bearing in mind all these circumstances, the directors say.

The interim dividend is unchanged at 3p net and directors expect to maintain the final at 3.5p.

Pre-tax profits for 1979 totalled £1.6m.

The figures for the six months exclude the results of SIO Group which was purchased on March 26, 1980, for £880,000 cash. On

sales down from £3.6m to £3.1m, this company incurred a taxable loss of £106,000 (£194,000) in the half year to June 30.

For the 1979 year the company made taxable profits of £162,000.

It is anticipated that SIO (which has a very seasonal business) will at least make good the losses of the first six months during the remainder of the year.

Comment

J. W. Spear, the manufacturer of Scrabble and other games, has done rather better than the other toy firms to have reported recently. Sales are up 10 per cent in the first half-year and although pre-tax profits are down by nearly 29 per cent, trading profits have held up more firmly than that figure suggests. In previous years, pre-tax earnings have included substantial amounts of bank interest received: last year this amounted to 13 per cent of the total. At present there is an overdraft of about £1m, largely to finance the acquisition last March of the former Dunbee-Comber-Marx subsidiary SIO, which trades in Holland, Belgium and West Germany. The company has at the same time taken on some building costs. The fall in earnings thus masks a relatively good performance, which certainly justifies the Board's present intention to maintain the year's total dividend at 3p. The shares moved ahead 7p to 117p, on which the yield is a well covered 7.5 per cent. After interest charges, pre-tax earnings could be around £1.4m for a p/e of 7.4.

Further growth expected at Feb International

WITH SALES to external customers over £1.5m higher at £7.09m taxable profits of £1.09m International rose from £224,000 in £354,000 in the first half of 1980.

Chairman Mr. G. Fisher says

favourable conditions in the

first quarter of the year assisted

in enhancing the results for

the six months to June 30.

He says that all divisions con-

tributed to the higher trading

profits of £653,000 (£422,000)

and providing current trends

continue, he looks forward to

another satisfactory year.

The interim dividend is

£1.6m which were devoted to the

construction of the new office

building and the establishmen-

t of factory directors say.

The group's principal activi-

ties include chemical manufac-

turing and retail distribution of

building materials.

UK COMPANY NEWS

Brook Street lower midway

Sterling Credit unveils the details of its rescue package

BY ROBERT COTTRELL

STERLING CREDIT, the installation credit, financial services and insurance broking group, yesterday unveiled details of a financial package intended to rescue the group from its grave trading position.

The share price fell 5p to 7p on yesterday's news.

The plan calls for a recapitalisation through the raising of £1.55m by a rights issue and a subscription for new capital, plus a re-structuring of bank debt.

It follows management changes which see Mr. Nicholas Oppenheimer installed as managing director. Mr. Eric Lombard Knight and Mr. Alexander Cagels as non-executive directors, while Mr. Peter Wreford and Mr. Norman Baldock leave the board. Former managing director Mr. John Biles, who resigned the post in April, has also left the board.

Mr. Oppenheimer is chief executive of Kellock Trust. Together with his family he also owns Scottish General Holdings (SGH), which would emerge from the recapitalisation with 27.5 per cent of the voting rights of Sterling. Mr. Knight, the founder of the Lombard banking group, is also a director of Kellock, and is credited with the initiative behind the package.

The equity element of the deal comprises:

• An unwritten rights issue of 24,479,375 new "A" ordinary shares to raise £1.42m.

• 1,175,010 new 12.75 per cent redeemable cumulative first preference shares of £1.

• An issue of 12,999,378 "A" ordinary shares, subscribed for by SGH, raising £130,000.

• Reduction in the par value of existing ordinary shares from 10p to 1p by writing off the losses of the group.

Arrangements with bankers comprise:

• An agreement with group

clearers the Midland Bank to

increase its overdraft by £750,000.

• Reduction in the par value

of existing ordinary shares from 10p to 1p by writing off the losses of the group.

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of existing ordinary shares from 10p to 1p by writing off the losses of the group.

In his last annual statement, chairman Mr. George Morgan stated to "high interest rates coupled with restricted ability to fund lending in the finance division, the effect of a strong pound on the insurance division and high overheads generally" contributed to losses totalling an attributable £917,000, compared with prior year attributable profit of £213,000. Over four-fifths of the company's lending is an fixed-interest basis.

In the current year, say the

directors, the same problems

have resulted in a further sub-

stantial loss which "cannot at

present be quantified" owing to

"the inadequacy of supporting

information."

A pro-forma version of the

March balance sheet, assuming

10p per share, shows a

loss of £1.1m, compared with

£1.42m in the previous year.

The Bank of England was kept

informed of the company's trad-

ing position, but is understood to

have maintained only a passive

interest in the shaping of the

capitalisation.

Sterling plans an extra-

ordinary general meeting for

November 10. If it approves the

package, dealing in the new

shares would begin on the

next day, with payment by

December 2.

Overall, the effect of the

capital increase is to reduce the

voting and dividend rights of

existing ordinary shares to 20.7

per cent. SGH has underwritten

the issue, but has in turn

arranged a sub-underwriting. Mr.

Oppenheimer is said not to be

planning a trading merger

between Sterling and Kellock

but as part of a strategy to

reduce overheads, the two

groups may share certain

administrative functions.

Mr. Oppenheimer's services will

be furnished by SGH for an

initial annual fee of £42,000,

be index-linked to the RPI, but

with a profit-related formula

which could reduce payment to

a minimum £25,000 in poor years.

Of Sterling's major share-

holders, the Imperial Tobacco

Company, holding 7.9 per cent

will take up its rights when

Wren Trust, with 17.3 per cent

part of Gresham Trust in white

board, Mr. Wreford and Mr.

Baldock sit, is considering the

matter but is not yet able to

say. Mr. Morgan, who holds over

17 per cent, will take up a

proportion of his rights.

The company says it has

already received firm offers

undertaking to take up rights

in respect of 26.8 per cent of exis-

ting shares.

UK COMPANY NEWS

Bryant Hldgs. profit upturn

AFTER crediting an exceptional item of £1.35m, profits before tax at Bryant Holdings, the building, property developing and engineering group, rose to £10.1m in the year ended May 31, 1980 compared with £4.76m in the previous year.

The exceptional item represents the amount being written back out of a total provision of £1.5m made in 1978 and follows a better-than-expected settlement in the group's Saudi Arabia operation.

The board is recommending an increased final dividend of 3.5p (1979.6p) to lift the year's total from 4p to 5p per share. A one-for-one scrip issue is also proposed. Stated earnings per share, exclusive of deferred tax written back, are 21.6p against 11.9p.

Mr. A. C. Bryant, chairman, says the year's results stemmed from the continued success of the private housing activities coupled with increased quality earnings from property development.

The group has had a good first quarter in the current year and Mr. Bryant hopes that creditable results will be presented in 1980-81.

The land bank has only slightly increased from last year, but despite the downturn in housing land prices, the directors are still of the opinion that the present value substantially exceeds the balance sheet figure.

As announced in January the building and civil engineering activities have been combined into Bryant Construction and a new centre of operations is being created, based on the homes activity in the Reading area.

• comment
After a 4% rise to 85p yesterday, Bryant has come up by 40 per cent since the end-March interim figures and, in the light of the squeeze on housebuilding margins this year and a neutral outlook for industrial rental growth, that may mark an appropriate moment for a period of consolidation. The shares, nevertheless, still seem well supported. The fully taxed p/e, excluding the fluctuations in housebuilding price/cost relationships are also very appetising in this case.

British Sidac falls to £0.47m in first half

TRADERS of British Sidac, a subsidiary of the UCB Group of Belgium, rose from £25.26m to £29.22m in the first half of 1980 but pre-tax profits were lower at £465,000 against £723,000 in the same period last year.

While the conversion companies and the company's share in oriented polypropylene film operation have performed satisfactorily, the results have been significantly influenced by the fall in demand for Rayophone cellulose film, the strength of sterling and high interest rates.

Tebbitt rises at mid-year

Despite a rise in interest charges of over £25,000 to £82,016 profits of Tebbit Group advanced sharply in the first half of 1980 from £425 to £80,945. Sales for the period showed a slight setback to £1.25m, compared with £1.42m.

The surplus of this leather manufacturer, importer and merchant, was struck after depreciation of £42,911 (£21,864) and extraordinary debts of £1,568 (£623). Operating costs were lower at £1.1m, compared with £1.34m.

There is again no dividend this year. The last payment was in 1987.

The directors say they are pleased with the outcome of acquisitions to date this year which are expected to contribute considerably to profits in the

a rise of £2.4m over last year. Saudi clawback is 5.2 and the yield is 8.8 per cent. Housebuilding/property hybrids are notoriously hard to value but the 33 per cent discount to re-stated assets per share of 12.1p is not making over-optimistic assumptions about reversionary income.

The dividend, moreover, is almost covered by net rents and debt is broadly unchanged despite a near 57m rise in stock and work-in-progress to 41.6m. The contracting division has absorbed above the line reorganisation and redundancy costs of around £200,000 and made little contribution to profits last year.

Its order book stands at between £25m-£30m and will probably shrink further given the group's unwillingness to buy turnover. Bryant looks to have gone proportionately as far down the industrial property road as the larger Fairview Estates and the latter's remarks concerning the fluctuations in housebuilding price/cost relationships are also very appetising in this case.

Increased losses at Spong

Due mainly to a decline in demand for the group's industrial products in overseas markets and the continuing strength of sterling, Spong and Co (hardware manufacturer) has suffered increased losses for the first half of 1980 of £350,000 against £131,000.

Although home sales rose from £251,000, exports fell by 10 per cent leaving total sales unchanged at £1.08m.

Mr. D. W. Spong, chairman, says that during the six months the group has continued with its reorganisation and has adopted economies in overheads where possible.

The chairman explains that with outside professional assistance, the directors have formulated a contraction programme implying the discontinuation of certain activities, which the company could not continue to operate profitably.

A substantial reduction in staff was required, and accordingly savings were given to 158 out of a 218 total on September 8, to take effect on December 5 this year.

The company intends to re-locate to smaller rented premises, allowing its leasehold premises to be sold.

The company's bankers have agreed to provide additional finance during the programme's implementation.

Despite a substantial increase in work in progress, bank borrowings and loans remain almost constant at some £6.3m. At the year end, investment properties were valued at £7.75m.

The fully taxed p/e, excluding the

fluctuations in housebuilding price/cost relationships are also very appetising in this case.

A London listing for Lone Star

TRADING in the shares of Connecticut-based Lone Star Industries, the largest cement and aggregates organisation in the U.S., is expected to start in London on November 7.

In the second half of the year, past indications are that the management decisions which have been taken, will ensure that the conversion companies and the polypropylene film operation will continue profitably, but significant difficulties in cellulose films will, nevertheless, continue.

Headed by Mr. James E. Stewart, Lone Star controls less than 10 per cent of the U.S. cement and aggregates market but sales have doubled since 1976 to top £752m (£326m) last year. The chairman is confident of further rapid growth and the group has invested heavily in new plant in the belief that there will be a shortage of manufacturing capacity when the American economy recovers from the current recession.

Lone Star caused a stir on Wall Street last year by selling its successful building centre activities which had been contributing some 40 per cent of total group earnings. The disposed raised £1.25m (£51.4m).

More recently, Lone Star has paid £87m (£35.8m) for the Oklahoma cement division of the ORC Corporation but failed in its attempt to buy the cement interests of the New York-based industrial group, Penn-Dixie, for \$40m (£16.5m) and withdrew its offer to buy 50 per cent of Bahamas Cement after Federal Trade Commission objections.

The London listing is being arranged by Morgan Grenfell and brokers are Lawrence, Frust.

RESULTS FOR THE YEAR ENDED 30TH APRIL 1980

Results (Audited)	30.4.80	30.4.79
Turnover	£25,580,566	£4,600,833
Group Trading Profit	299,453	519,071
Share of profits of associated company	16,643	4,697
Group Profit before Tax	316,096	523,768
Taxation	114,971	178,597
Group Profits after Tax	201,125	345,171
Deduct: Minority Interests	301	8,306
Profit on sale of properties	200,824	336,865
Profit attributable to the shareholders	298,294	336,865
Dividends		
Interim Paid 2p per share	40,242	—
Final Proposed 1p per share	20,121	—
Retained Profits	£237,931	£336,865
Copies of the annual report are available from the Secretary at Station Road, Moulton Park, Northampton, NN1 6JH.		
Deltight Industries Limited		

LONDON TRADED OPTIONS							
Oct.	Closing	Offer	Vol.	Closing	Offer	Vol.	Equity close
BP	300	140	2	148	14	—	439p
BP	350	120	—	126	4	124	—
BP	360	120	—	128	1	110	—
BP	370	50	45	75	—	—	—
BP	380	20	24	65	63	10	—
BP	400	24	24	82	11	42	—
Com. Union	140	21	—	21	—	—	161p
Com. Union	150	15	15	15	—	5	—
Com. Union	160	22	—	120	2	135	651p
Com. Gold	500	25	20	120	21	103	—
Com. Gold	600	25	22	52	21	103	—
Com. Gold	700	16	9	52	24	75	—
Courtaulds	50	15	—	17	28	125	65p
Courtaulds	60	15	65	28	5	15	—
Courtaulds	70	15	65	28	5	15	—
Courtaulds	80	15	1	28	—	—	—
GEC	480	70	1	55	—	125	520p
GEC	550	55	55	55	—	55	—
Grand Met.	120	26	21	42	1	—	185p
Grand Met.	130	26	25	25	—	50	—
Grand Met.	140	16	25	25	—	50	—
Grand Met.	150	16	32	112	51	10	—
Grand Met.	160	16	32	5	6	12	—
ICI	350	1	—	22	5	11	221p
ICI	360	35	24	55	5	11	322p
Land Secs.	350	35	25	22	11	49	—
Mark's & Sp.	90	19	25	22	5	20	105p
Mark's & Sp.	100	19	5	1410	95	21	—
Mark's & Sp.	110	19	5	1410	95	21	—
Shell	420	24	24	78	—	90	445p
Shell	430	24	24	87	12	74	—
Shell	450	3	34	43	50	5	—
Total		388	456	67	67	—	—
November							
February							
May							

This announcement appears as a matter of record only.



Intermix International Bank Limited

Nassau, Bahamas

U.S. \$20,000,000

Floating Rate Certificates of Deposit Due 1983/85

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October 1980

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EAB
European American Bank

These Bonds having been sold, this announcement appears as a matter of record only.

8th October, 1980

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PUBLICITE GARDEN

PARIS 75008

COMPANY ANNOUNCEMENT

QAC

WESTERN DEEP LEVELS LIMITED

(Incorporated in the Republic of South Africa)

OFFER OF 12 PER CENT UNSECURED DEBENTURES

In respect of the offer to members registered on September 19 1980 of 80 000 000 12 per cent unsecured debentures 1986/1983 of R1 each, at par, in 1 000 000 units of 60 debentures each, subscriptions have been received for approximately 98.5 per cent. The balance of approximately 1.5 per cent of the debentures offered will accordingly be subscribed for in terms of the underwriting agreement.

The offer closed on October 17 1980. Certificates in respect of the debentures subscribed will be posted to applicants on or about November 7 1980. Subscribers for the debentures will then also be issued with certificates for the share options to which they are entitled in terms of the offer.

Johannesburg
October 21 1980

Rand Mines Limited

A Member of the Barlow Rand Group

Gold Mining and Colliery Company Reports for the Quarter ended 30th September, 1980

(All Companies incorporated in the Republic of South Africa)

Office of the Secretaries of the undermentioned companies in the United Kingdom: 40, Holborn Viaduct, London EC1P 1AJ.

HARMONY GOLD MINING COMPANY, LIMITED

ISSUED CAPITAL: R13 442 325 IN 24 000 000 SHARES OF 50 CENTS EACH		
REPORT OF THE DIRECTORS FOR THE QUARTER ENDED 30TH SEPTEMBER, 1980.		
OPERATING RESULTS—ALL PRODUCTS	Quarter ended 30.9.1980	Quarter ended 30.9.1980
Ore milled (t):	1 950 000	1 885 000
Gold—produced (kg):	4 235	4 235
Uranium—oxide treated (t):	122 000	115 479
Pyrite—concentrate recovered (t):	20 000	19 000
Total Revenue (R1'000's):	72 235	52 803
Cost (R1'000's):	72 325	64 135
Profit (R1'000's):	40 828	33 423
FINANCIAL RESULTS (R000's)—All products		
Revenue—Gold, Silver and Osmium	R128 522	R111 733
—Uranium, Pyrite and Sulfuric Acid	R14 174	R10 624
Total revenue	R142 696	R122 357
Cost	R78 748	R61 981
Profit before taxation and State's share of profit	R60 759	R52 480
Taxation and State's share of profit	R45 910	R32 627
Profit after taxation and State's share of profit	R14 849	R7 015
Capital expenditure	R5 340	R7 015
DIVIDEND		
Interest dividend No. 48 of 200 cents per share was declared on 11th September, 1980 payable on or about 7th November, 1980 to shareholders registered at the close of business on 16th September, 1980.		
CAPITAL EXPENDITURE		
There are commitments for capital expenditure amounting to R9.5 million including R750 000 for the new uranium plant. The estimated total capital expenditure for the financial year is R20.8 million which includes R10 000 for the new uranium plant.		
For and on behalf of the Board:	D. T. WATT (Chairman)	N. A. HONNET

14th October, 1980.

BLYVOORUITZICHT GOLD MINING COMPANY, LIMITED

ISSUED CAPITAL: R5 000 000 IN 24 000 000 SHARES OF 25 CENTS EACH		
REPORT OF THE DIRECTORS FOR THE QUARTER ENDED 30TH SEPTEMBER, 1980.		
OPERATING RESULTS	Quarter ended 30.9.1980	Quarter ended 30.9.1980
Ore milled (t):	30 9 1980	30 6 1980
Gold produced (kg):	631 000	474 000
Uranium—oxide treated (t):	4 235	4 235
Pyrite—concentrate recovered (t):	8 70	8 90
Total Revenue (R1'000's):	142 29	122 95
Cost (R1'000's):	143 11	137 37
Profit (R1'000's):	75 577	85 05
Capital expenditure	22 347	20 000
Grasberg Oxide	52 547	45 083
Ore treated (t):	468 449	474 036
Gold produced (kg):	74 240	79 679
Yield (kg/t):	0.158	0.158
FINANCIAL RESULTS (R000's)		
Working Profit—Gold	R52 347	R45 083
Working Profit—Uranium Oxide	R2 518	R2 025
Sundry revenue (expenditure) (R000's)	R45 821	R74
Profit before taxation and State's share of profit	R54 310	R47 238
Taxation and State's share of profit	R31 238	R26 516
Profit after taxation and State's share of profit	R23 072	R20 722
Capital expenditure	R2 844	R3 465
DIVIDEND	R44 400	
CAPITAL EXPENDITURE		
There are commitments for capital expenditure amounting to R7 002 000. The estimated total capital expenditure for the remainder of the current financial year is R14.4 million.		
TRIANGLE AGREEMENT WITH WEST DREIFONTEIN GOLD MINING COMPANY LIMITED		
In terms of a triangle agreement between West Dreifontein Gold Mining Company Limited and this company, concluded on 7th November, 1979, royalties amounting to R1 635 000 are due to that company for the quarter ended 30th September, 1980. This amount is included in "Sundry expenditure (net)".		
For and on behalf of the Board:	J. R. FORICS	

14th October, 1980.

DURBAN ROODEPOORT DEEP LIMITED

ISSUED CAPITAL: R2 325 000 IN SHARES OF R1.00 EACH		
REPORT OF THE DIRECTORS FOR THE QUARTER ENDED 30TH SEPTEMBER, 1980.		
OPERATING RESULTS	Quarter ended 30.9.1980	Quarter ended 30.9.1980
Ore milled (t):	30 6 1980	30 6 1980
Gold produced (kg):	1 340 000	1 340 000
Uranium—oxide treated (t):	122 000	122 000
Pyrite—concentrate recovered (t):	20 000	21 000
Total Revenue (R1'000's):	72 235	52 803
Cost (R1'000's):	72 325	64 135
Profit (R1'000's):	40 828	33 423
FINANCIAL RESULTS (R000's):		
Working Profit—Gold	R111 733	R10 624
Working Profit—Uranium Oxide	R1 491	R1 981
Profit before taxation	R10 708	R4 651
Capital expenditure	R5 340	R7 015
Dividends declared	R2 185	R3 296
CAPITAL EXPENDITURE		
There are commitments for capital expenditure amounting to R826 000. The estimated total capital expenditure for the remainder of the current financial year is R3.3 million.		
For and on behalf of the Board:	D. T. WATT (Chairman)	N. A. HONNET

WELGEDACHT EXPLORATION COMPANY, LIMITED

ISSUED CAPITAL: R4 000 013 IN SHARES OF 45 CENTS EACH		
REPORT OF THE DIRECTORS FOR THE QUARTER ENDED 30TH SEPTEMBER, 1980.		
OPERATING RESULTS	Quarter ended 30.9.1980	Quarter ended 30.9.1980
Tons sold—metals	30 6 1980	30 6 1980
Working Profit—Metals	457 439	525 182
Net sundry revenue	303.9	303.9
PROFIT BEFORE TAXATION		
Taxation	R1 597	R1 597
PROFIT AFTER TAXATION		
Capital expenditure	R1 296	R1 296
Dividends declared (not sundry revenue)	R1 66	R1 66
CAPITAL EXPENDITURE		
There are commitments for capital expenditure amounting to R870 000.		
For and on behalf of the Board:	A. A. SEALEY (Chairman)	N. A. ZOLEZZI

16th October, 1980.

Companies and Markets

BIDS AND DEALS

Mystery suitor could pay £22m for Giltspur

GILTSPUR, the industrial services group in which Mr. Maxwell holds a 23 per cent stake, has received a mystery bid approach which could lead to a near £22m offer for the Monopolies Commission.

In response to the possible 115p per share offer, Giltspur's shares rose 20p on the stock market to 105p.

A brief statement from Giltspur yesterday said that it was informed that an offer, which at present has a value of approximately 115p per share, may be made for the whole of the share capital. A further announcement will be made in due course.

Grand Metropolitan, of which Mr. Maxwell is head, holds 6.6 per cent of Giltspur, and is understood not to be the bidder.

In its last financial year, Giltspur reported pre-tax profits of £4.6m compared with £4.5m for the year ended March 31, 1980, in turnover of £93.6m.

Details of the property

acquisitions have been sent to shareholders who will, under Takeover Panel rules, have to vote by means of a formal poll on the deals at a special meeting on November 3.

The plan is for Giltspur to buy two industrial sites in Derbyshire and Nottinghamshire, producing £59.470 in rental income at March 31, plus 6.5 acres of industrial development land.

Mr. Joseph was still considering yesterday what his Grand

Metropolitan Company should

do about the blocking of its

offer for Coral Leisure, the betting shops and holiday camps

company, through a reference to the Monopolies Commission.

Meanwhile, an announcement could appear on Giltspur in the next few days. The bid was described as "sudden" by the group's merchant bankers, Baring Brothers, yesterday.

It is understood that the possibility of an offer was indicated last week by the unnamed bidder.

At that time the consortium

acquired 50.52 per cent of



Notice of Redemption of

GULF & WESTERN INTERNATIONAL N.V.

5% Guaranteed Sinking Fund Debentures Due 1988

Convertible into Common Stock of Gulf & Western Industries, Inc.

NOTICE IS HEREBY GIVEN to the holders of the 5% Guaranteed Sinking Fund Debentures Due 1988 (the "Debentures") of Gulf & Western International N.V. ("International") that in accordance with the terms of the Indenture dated as of February 1, 1968 among International, Gulf & Western Industries, Inc. ("G+W") and Citibank, N.A., as Trustee, International has elected to redeem all of the outstanding Debentures on November 20, 1980 (the "Redemption Date") at a redemption price of 101.75% of the principal amount thereof plus accrued interest from February 1, 1980 to the Redemption Date. Payment of the redemption price and accrued interest, which will aggregate \$1,057.64 for each \$1,000 principal amount of Debentures, will be made upon presentation and surrender of the Debentures, together with all unmatured interest coupons attached, at the offices of the Paying and Conversion Agents set forth below.

The Debentures will no longer be outstanding after the Redemption Date and all rights with respect thereto, including accrual of interest and the right to convert the principal of the Debentures into G+W Common Stock, will cease on that date, except for the right of the holders thereof to receive the redemption price and interest accrued to the Redemption Date.

Debenture holders have as alternatives to redemption, the right to sell their Debentures through usual brokerage facilities or, on or before the close of business on November 20, 1980, to convert the principal of such Debentures into G+W Common Stock.

CONVERSION OF DEBENTURES INTO COMMON STOCK

The Debentures may be converted into G+W Common Stock at the rate of \$15.57 per share or approximately 64.23 shares for each \$1,000 principal amount of Debentures. In order to effect this conversion, a Debenture holder should complete and sign the CONVERSION NOTICE on the Debenture or surrender to the Paying and Conversion Agent a similar signed notice together with the Debentures to be converted. A holder who surrenders Debentures for conversion will receive a certificate for the full number of whole shares of G+W Common Stock to which he is entitled. No fractional shares will be issued upon conversion of any Debentures, but in lieu thereof G+W will pay in United States dollars an amount equal to the market value of such fractional share computed on the basis of the last reported sale price of G+W Common Stock on the New York Stock Exchange, Inc. ("NYSE") on the last business day prior to the date of conversion. If more than one Debenture shall be surrendered for conversion at one time by the same holder, the number of full shares which shall be deliverable upon conversion shall be computed on the basis of the aggregate principal amount of Debentures so surrendered. The conversion will be deemed to have been effected on the date on which the Paying and Conversion Agent receives the Debentures surrendered for conversion together with a duly executed CONVERSION NOTICE. No payment or adjustment will be made upon conversion of Debentures for interest accrued thereon. Debentures surrendered for conversion must be accompanied by all of the eight interest coupons maturing each February 1 from 1981 through 1988.

IMPORTANT INFORMATION FOR DEBENTURE HOLDERS

From January 1, 1980 through October 13, 1980, the last reported sale prices of G+W Common Stock on the NYSE, as adjusted for the five-for-four split-up of G+W Common Stock on April 30, 1980, ranged from a high of \$20.50 per share to a low of \$11.10 per share. The last reported sale price of G+W Common Stock on the NYSE on October 13, 1980 was \$18.50 per share. So long as the market price of G+W Common Stock is \$16.50 or more per share, Debenture holders, upon conversion, will receive Common Stock having a greater market value (with cash paid in lieu of fractional shares) than the cash which they would receive upon redemption.

Questions and requests for assistance should be directed to a Paying and Conversion Agent or to Gulf & Western Industries, Inc., Investor Relations Department, 1 Gulf & Western Plaza, New York, New York 10023, Telephone No. (212) 333-3700.

PAYING AND CONVERSION AGENTS

Citibank, N.A.
Receive & Deliver Department
111 Wall Street, 5th Floor
New York, NY 10043

Citibank, N.A.
Citibank House, 336 Strand
P.O. Box 78
London WC2R 1HB
England

Citibank, N.A.
Grosse Gallustrasse 16
Postfach 2505
6000 Frankfurt/Main, Germany

Citibank, N.A.
Avenue de Tervuren 249
P.O. Box 7
B-1150 Brussels, Belgium

Citibank, N.A.
Herengracht 545-549
Postbus 2055-1000
CB Amsterdam, Netherlands

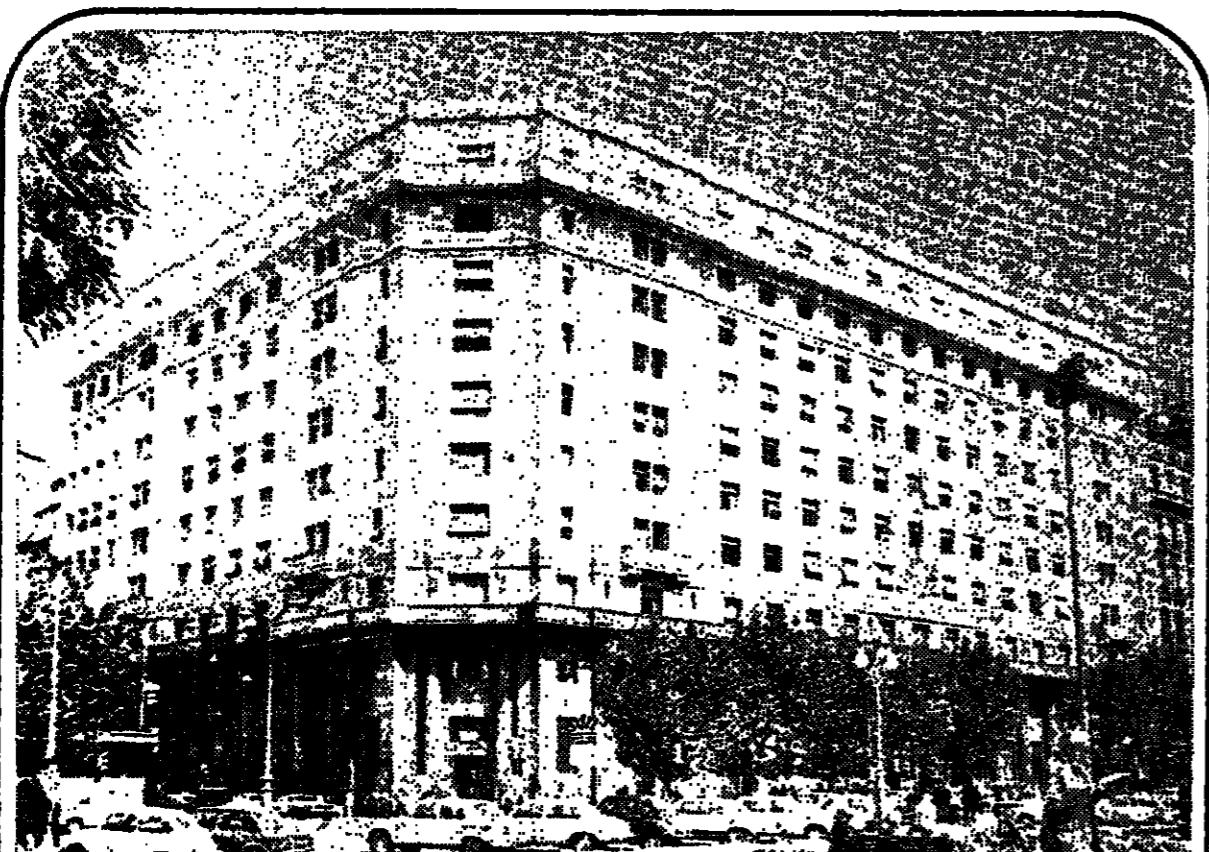
Citibank, N.A.
60 Avenue des Champs Elysees
BP 738-08
75361 Paris Cedex 08, France

Citibank, N.A.
Piazza della Repubblica 2
Casella Postale 4076
20121 Milan, Italy

Kreditbank S.A. Luxembourgeoise
37 Rue Notre Dame
Luxembourg-ville, Luxembourg

October 21, 1980

Gulf & Western International N.V.



ARGENTINE INSURANCE WITH INTERNATIONAL SOLVENCY

With only one line of conduct: the same that is backed by more than thirty years of uninterrupted labor at the service of insurance in the Argentine Republic.

Thirty years creating plans to give more and better protection to all the levels of Argentine society.

By merit of this action, the "Caja" can act today with absolute fitness as international reinsurer in all branches.

Without improvisations. With the tranquility which comes from knowing that in Argentine nobody has more experience on insurance matters.



CAJA NACIONAL DE
AHORRO Y SEGURO

HOME OFFICE: Hipólito Yrigoyen 1750 - 1308 Buenos Aires - Argentina.
Phone: 47-1143 - Telex: 22642 CNAS AR

LONDON CONTACT OFFICE: Gracechurch Street 1/2 - Floor 2nd - London EC3 - England
Telex: 51889146 - 5188950 BNALDN G

Companies
and Markets

Financial Times Tuesday October 21 1980

MINING NEWS

Share buyers hurry back for Australian mines

BY KENNETH MARSTON, MINING EDITOR

AUSTRALIAN mining sharemarkets jumped for joy Down Under yesterday, not so much because of the virtues of the Liberal Administration but mainly because Saturday's Federal Election had not brought the Labor opposition to power. The metals and minerals index bounced up 606.50 to 7,025.52 the outcome of the election.

It would be naive to think that the pent-up demand was entirely unleashed yesterday. It is argued that the shrewd buyers would wait until the initial market euphoria waned and that they would then move in under more favourable dealing conditions. At the same time, however, investment managers live with a dread of missing the boat.

London prices opened strongly, but not quite as high as their counterparts in Sydney. A certain amount of selling then developed but it was met with fresh buying in a market described as hectic by leading dealers. Clasing prices were only a little below the day's highest levels in most cases.

Western Mining were finally 27p up on the day at 302p after 309p while similar gains were seen in CRA at 335p and MM Holdings 224p. Among the uranians, Pancontinental were finally 35p to the good at 335p after 425p while Peko-Wallens were around the day's best levels with a rise of 80p to 800p. Gold Mines of Kalgoorlie rose 12p to 568p after 378p.

The question being asked was, of course, what happens next? A key to the answer must lie in just how much the market has been checked in previous weeks by the possibilities of a Labor Party win at the polls. There has been a certain amount of cautionary selling, while there is no doubt that a good deal of purchasing on behalf of major institutions and other investors has been hanging fire pending

the outcome of the election. It would be naive to think that the pent-up demand was entirely unleashed yesterday. It is argued that the shrewd buyers would wait until the initial market euphoria waned and that they would then move in under more favourable dealing conditions.

At the same time, however, investment managers live with a dread of missing the boat.

Market observers were thus inclined to feel that the rise could go further but if it faltered in the next few days, the underlying demand will act as a cushion. It also suggested that the more speculative exploration issues might take advantage of the post-election relief to become even more than usually forthcoming with exploration news which, to a large degree, could have fallen upon fallow ground in the recent weeks.

Overall, we could see some erratic movements in the sharemarket for the next week or so, but then the normal market forces should again dominate trading. In the meantime, UK investors, holding good-class long-term investments, should, as before, sit tight while those seeking to purchase might decide to bide their time for a while; world economic conditions have not changed.

Profits rise at Freeport

NET INCOME of America's Freeport Minerals for the third

quarter ended on September 30 advanced by more than one-third from \$37.8m to \$37.9m (\$15.8m), on the back of sales up by \$32m to \$181.5m.

This sparkling performance lifted net income for the nine months by 44 per cent to \$106.8m, or \$3.45 a share, from \$75.4m or \$2.40. Sales for the nine months were \$455.5m compared with \$357.4m.

The group's interests stretch from sulphur through oil, gas and uranium to base and precious metals. Sulphur seems to have been one of the main contributors in the latest quarter.

Freeport said that the recent hostilities in the Persian Gulf had interrupted the supply of about 65,000 tons per month to the world market from the region. As a result, the group's own stocks were reduced by a further 80,000 tons in the third quarter.

Freeport said that the recent

Rand Mines group gold profits rise

THE PATTERN of earnings boosted by a higher gold price in the face of rising costs and, in most cases, of reduced gold production resulting from the milling of lower average grade, is followed by the September quarterly report on the South African gold mines of the Rand Mines group.

Average gold prices received by the mines in the past quarter are around \$670 per ounce compared with \$565 in the June quarter; prices received by individual mines vary according to the timing of gold sales.

The latest quarterly net profits are compared in the following table.

	Sept.	June
gr.	672	564
000	000	000
Blyvoor	23,072	20,722
Durban Deep	6,854	5,857
E. Rand Pty.	5,854	5,857
Harmony	34,857	31,277

All the profits make good those of the marginal producer, Durban Deep, coming out particularly well, thanks to a further increase in ore grade. While the mine's dividends and future prospects are limited to some extent by its high costs, spending, an interim dividend was declared in June of 78 cents (\$8p) which compared with total payments of 155 cents for 1979.

Another marginal mine, Rand Proprietary, earned more last quarter despite a production loss occasioned by an underground fire for which insurance claim for some \$101.5m. Initial ore production is expected before the end of the year.

OIL AND GAS NEWS

C\$2bn plan for Canadian Arctic gas

BY GEORGE MILLING-STANLEY

A GROUP of Canadian companies has filed an updated version of a pilot project, expected to cost more than C\$2bn (\$713m), to bring natural gas in liquefied form from the Arctic islands to either Nova Scotia or the lower St. Lawrence or the lower St. Lawrence via the Lancaster Sound and the coast of Labrador.

The companies are seeking approval for the project from Canada's National Energy Board, the Department of Indian and Northern Affairs and the Department of Transport.

The proposal involves shipping liquefied natural gas in ice-breaking carriers from a terminal on the south shore of Melville Island, 2,500 miles north of Calgary in the eastern-central Arctic, to either Cara, a deep water port in Nova Scotia or Gros Capoua, on the lower St. Lawrence below Quebec City, reports Robert Gibbons from Montreal.

The planned rate is 225m cubic feet of gas per day, and two 140,000 cubic metres ing carriers would be needed. Including terminals and the development of the gas field in the north of Melville Island, the project would cost almost C\$2.3bn.

The companies involved are the state oil company Petro-Canada, with 37.5 per cent, Nova

Corporation (formerly Alberta

Gas Trunk Line) with 25 per cent, Dome Petroleum with 20 per cent and Melville Shipping (a consortium of three shipping companies) with 17.5 per cent.

Panarctic Oils, which is controlled by Petro-Canada, is the owner of the gas, and Transcanada Pipelines, controlled by Dome Petroleum, would own and operate the southern terminal. The earliest possible completion date for the project is 1985-86.

The intention is to feed the

gas into the future Quebec Maritime gas pipeline system, displacing supplies from Western Canada.

The National Energy Board

and the Canadian Government have so far been in favour of the project, but opposition has been developing from the Inuit of north-eastern Canada and Greenland on the grounds that the plan represents an environmental hazard and a potential source of damage to sealing and thus the traditional Inuit way of life.

A FINANCIAL TIMES CONFERENCE

Australia: The Attractions for Future Investment

MELBOURNE 30 & 31 October 1980

The Rt.Hon.J Malcolm Fraser, Prime Minister of Australia, will give the keynote address at this conference on The Attractions for Future Investment in Australia, arranged by the Financial Times in association with the International Federation of Stock Exchanges (FIBV) and supported by the Australian Associated Stock Exchanges.

The environment for major investment in the country including the development of Australia's energy and mineral resources and the industries based upon them, will be among the subjects to be analysed during the two days.

Speakers will include:

Senator The Hon. J.L. Carrick
Minister for National Development and Energy, Australia

Mr Donald L Calvin
Executive Vice President,
The New York Stock Exchange

Mr Hiroshi Tanimura
President, Tokyo Stock Exchange

Dr Urbano Aletti
President, Federation Internationale des Bourses de Valeurs (FIBV)

Mr J.F. Kirk
Chairman and Managing Director,
Esso Australia Limited

The Hon. Nicholas Assheton
Chairman, Property and Finance Committee,
The Stock Exchange London

The Hon. W.G. Hayden, MP
Leader of the Opposition, Australia

Sir Roderick Carnegie
Chairman and Chief Executive,
CRA Limited

Official Carrier: QANTAS

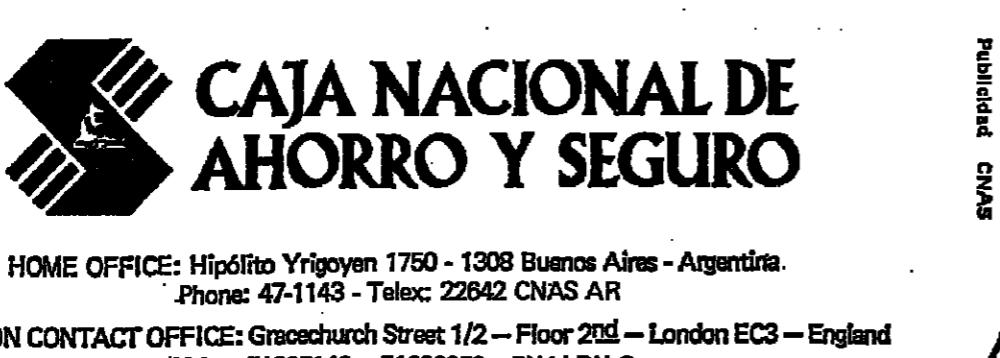
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Indonesia's plans to make up oil refining shortfall

BY RICHARD COWPER IN JAKARTA

INDONESIA has the somewhat doubtful distinction of being not only the largest oil and gas exporting nation east of the Gulf but also one of the region's biggest oil importers. The country's antiquated refinery structure—one unit dates back to 1922—has been unable to keep pace with soaring domestic consumption of oil products which in the 1970s grew at an average rate of nearly 14 per cent.

At last, however, the Government has taken the bit between its teeth and embarked on plans at least to double refining capacity by 1983, from the current 400,000 barrels per day to 800,000 b/d. Contracts recently signed with Bechtel Corporation of the U.S. to build a 200,000 b/d extension to the refinery at Balikpapan in East Kalimantan and with Fluor, also of the U.S. to build a similar 200,000 b/d extension to the Cilacap refinery in central Java should make Indonesia largely self-sufficient in refining by 1983. Together the two projects will cost Indonesia an estimated \$1.6bn.

The country's third largest refinery project, at Dumai in central Sumatra, now looks as if it may at last go ahead next year as the Government seems finally to have made up its mind to perform a U-turn and offer state-backed financial guaran-

REFINING CAPACITY

Refinery	Crude capacity (b/d)*	% of total
Cilacap (Central Java)	100,000	19
Balikpapan (E. Kalimantan)	75,000	14
Dumai (Central Java)	100,000	19
S. Gerong (Sumatra)	77,000	15
Pladjad (S. Sumatra)	110,000	21
Wonos Kromo (E. Java)	4,000	1
P. Brandan (N. Sumatra)	4,000	1
S. Pakning (Central Sumatra)	50,000	9
Cepu (E. Java)	4,000	1
Total	526,000	100

* Because of the age of many of these refineries actual total capacity is a lot less, between 370,000 to 390,000 b/d.

Source: Pertamina

tees for the \$800m project.

The speed at which the refineries at Cilacap and Balikpapan have been initiated has largely been thanks to a surge in oil and gas revenues which brought Indonesia record earnings in 1978-80 of close on \$1bn. The two extensions will be managed by Pertamina, the State oil company, and financed through the Indonesian Govern-

ment. The on-off hydrocracker—badly needed to distil low sulphur waxy residue (LWSR) into middle distillate for the local market—had become almost a by-word for how to avoid building a project while giving the impression that the construction stage was just around the corner.

Conceived in the heady days of General Tomy Sutomo's flamboyant leadership of Indonesia's State-owned oil company in the early 1970s, the project was shelved after Pertamina brought Indonesia almost to the brink of bankruptcy with debts of over \$10bn in 1975. The hydrocracker plan was revived again nearly three years ago.

but, despite persistent reports to the contrary over the last six months, it is now clear that both the financing and the ownership of the refinery have yet to be completely sorted out.

The key problem which has held the project up for so long has stemmed from the Government's refusal until now to provide official government guarantees for the financing. After the Pertamina crash, Indonesia's technocrats were understandably worried at the growing demand for debt servicing. Wherever possible they tried to get large scale projects built with the minimum of direct government financial involve-

ment. The result of this attempt to get Dumai built through so-called on-balance sheet financing was that the project ran into all kinds of financing difficulties. With output from the hydrocracker due to go to the domestic market, bankers were extremely wary of lending such large sums of money without official government guarantees.

At the same time leading contractors were reticent because they feared that with Government control of domestic pricing the project might not be economically viable.

Thanks to the boom in oil prices, however, Indonesia's financial position is now almost

the reverse of three years ago.

Indonesia's technocrats, their coffers full to overflowing with reserves of well over \$6bn, now appear to be ready to put an end to an experiment with off-balance sheet financing that has undoubtedly been more trouble than it has been worth. This financing will certainly ease the financing for the project.

According to Indonesia's Minister for Mines and Energy, two Spanish construction companies, Technicas Reunidas and Centinom, have been awarded the contract to engineer and build the 85,000 b/d hydrocracker with Voest Alpine of Austria assisting on much of the construction.

The Government is now in the process of revising the ownership and financing side of the package, and it seems likely that the project might go ahead next year with Pertamina—and therefore the Government—taking a controlling interest.

Even if construction starts in early 1981, for the next three

years at least Indonesia's crack-

ing capacity (49,500 b/d) will be

totally inadequate to deal with

the residual fuel oil surpluses.

The crux of the problem is

the peculiar quality of some 70

per cent of Indonesian crude

with its low sulphur, heavy fuel

oil characteristics.

Because

most of the refineries date from

an era when export of products

other than kerosene, was the rule,

they are situated at the produc-

tion fields themselves, with

neither intake nor location tak-

ing account of the domestic

market. Only then—the existing refineries at Dumai (100,000

b/d), Plaju (10,000 b/d) and

Cilacap (100,000 b/d)—can pro-

cess even small amounts of non-

Indonesian crudes.

The rest

of the

refineries

are still keen to go ahead with

the hydro-cracker.

These

refineries

are

enough to persuade

Pertamina

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the

Dumai

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While others were assessing the damage, we were paying for it.

On the morning of January 11th 1978, you might have been forgiven for mistaking the streets of Sheerness for Amsterdam or Venice.

After a night of near hurricane force winds and waves as high as houses, the East Kent coastline was, quite simply, blown to bits.

In the light of this thirty mile trail of devastation, it became clear to us at Commercial Union that there was only one way we could be of real help.

Not with tea and sympathy. Or vague promises of compensation.

But rather, by agreeing to claims immediately. On the spot.

Now, it's not every day you'll find us popping in on policy holders, with a view to popping a cheque in the post.

After all, like any other insurance company, every claim we deal with involves certain formalities.

There are details to be noted down. Policies to be checked

out. Assessments to be made. And so on.

A process that can take anything from five minutes to five months. Or even longer.

Speaking for ourselves, we prefer to simplify the paperwork, for the sake of a speedy settlement.

Which is precisely how we coped with the mopping up of East Kent.

On January 12th, with the storm damage barely a day old, we set up an emergency claims centre in Canterbury.

Within two working days we had our own team of claims inspectors out and about on the waterways, personally totting up the cost of repairs.

In all, we paid out £115,000 from just one branch, to more than 400 policy holders.

So they could start rebuilding their lives, while others were still getting estimates.

We won't make a drama out of a crisis.



Refriger

Attock in profit at year-end

FOR THE year ended June 30, 1980, Attock Petroleum reports profit before tax of £22,000 compared with a £4,000 loss last year. The first half had seen a revenue from losses of £123,000 to a £28,000 profit.

Again no dividend is being recommended as it is the board's view that dividends should be paid from oil and gas production profit and not from short-term interest receipts which may not return in future years.

Stated earnings per share are 1.1p against a 1.7p loss in 1979.

Sales of oil and gas — arising in the U.S. — amounted to £471,000 against £354,000. Net income from producing operations was £148,000 compared with £194,000.

In his annual statement, Mr. Tom de Doer, chairman, says it is felt that demand for oil and gas and opportunities for exploration will continue and he looks forward to reporting

further progress of the group over the next year.

The group, through its subsidiary North Sea Petroleum, has gained four licences for onshore exploration in the UK. Two of the licences cover an area of 180,000 acres in Berkshire, Buckinghamshire and Oxfordshire, and the other two are in Dumfriesshire and Fife.

Scotland.

Attock Petroleum (North Sea), another subsidiary, is a member of a consortium applying for licences in the Seventh Round.

The group intends to change its name to Anvil Petroleum. An extraordinary general meeting will be held to change the name, to increase the group's capital and borrowing powers and to make minor amendments to the articles and employees' share option scheme.

The annual meeting will be held on November 24 at Quaglinos, Bury Street, SW.

Greencoat into loss

A PRE-TAX loss of £161,000 is reported by Greencoat Properties for the year to June 30, 1980. This compares with a profit of £680,000 in the previous year. Turnover, however, almost doubled from £2.55m to £5.09m.

At midway profits had dropped from £26,000 to £2,000.

Interest charges rose from £314,000 to £385,000, there was no tax, against £129,000 last time.

The attributable loss is £161,000 against a profit of £508,000, giving a loss per 50 share of 50p (earnings 1.6p). Once again no dividend is being paid — the last payment was 0.13p net in 1975.

ELLIS & EVERARD
Capital Leisure, the specialist swimming pool service division

within the Ellis and Everard Group, is to close at the end of this year due to poor trading results.

Operations of Capital Leisure, which has five branches, have failed to meet forecast expectations. About 27 staff will be affected by the closure, but efforts are being made to find buyers for Capital's assets and goodwill.

Capital Leisure's turnover in the current financial year is running at approximately 2 per cent of group turnover.

Swimming pool operations at Exeter and Newquay are unaffected by the closure decision and water treatment chemicals will continue to be stocked and distributed by the merchanting division's 18 UK branches.

FREE SAMPLE ISSUE!

Tony Henfrey's very interesting Gold Letter is published in South Africa but the author, Tony Henfrey, has now started a U.S. edition of the letter concerning the gold market, covering both the bullion and mining gold share situation. There are also very useful comments on the Dow Jones and the relative performance of gold shares versus the Dow Jones Index. Mr. Henfrey's letter is always well worth reading.

ALEX HERBAGE — IMAC Economic Newsletter, Andorra, Europe

GOLD
\$5000?

Outrageous or Realistic?
What about gold at the "outrageous" price of \$5000? Is it really a realistic long-term expectation? Tony Henfrey discusses the prospects as well as the negatives of such a price in a current issue of **TONY HENFREY'S GOLD LETTER**. Is \$800 or \$1000 just around the corner? Or perhaps \$50? Wherever the price is, know what Tony Henfrey is saying at all times. What's the outlook for South African gold shares like Anglo American, Blyvooruitzicht, East Driefontein, Walkom and others? Will South African gold exceed US industrial prices? What about Silver? \$5? What about Gold? Henfrey is writing about Platinum? Interest Rates? Dow 10607, 1480? Just how "vulnerable" is the Dow? Has the dollar had it... again? Which commodities and which currencies are best situated right now?

When You Think GOLD,
Think of Tony Henfrey — a South African!

You no longer have to base your investment decisions on rumors or conjecture. Now you have Tony Henfrey's FACTS in the future that the experts rely on. An internationally known South African, Tony Henfrey literally "on-the-spot" and keeps his fingers on the pulse of every. Most gold watchers ignore the recent price increases (& decreases) for Gold and Silver. Tony Henfrey didn't. In fact, an exceptionally high percentage of his major forecasts have been direct profit moves that might have changed your own outlook and income! Tony Henfrey's **GOLD LETTER** (published bi-weekly), is a remarkably accurate assessment of the Gold price, Gold and the share market and international interest in the future of Gold. Written in South Africa, printed in and mailed from New York City, it also covers stocks, commodities, metals, silver and currencies in a manner that is uniquely its own. We invite you to find out for yourself what Tony Henfrey is saying right now!

TONY HENFREY'S
gold letter

P.O. BOX 5577, Durban 4000, Republic of South Africa
Please send me a FREE copy of TONY HENFREY'S GOLD LETTER.

Name (print)

Address

City _____ Country _____

BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering financial, operational and other matters available as to whether dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

TODAY

Intermarc Estate Duties Investment Trust, Francis Industries, London, Balfour Beatty, UBM, Weeks Associates.

FUTURE DATES

Ambrose Investment Trust, Central and Sherwood, Nov. 4

H.A.T., Nov. 6

Outwich Investment Trust, Oct. 27

Reed International, Oct. 28

Swansea and Milbourn, Oct. 29

Weeks Associates, Oct. 30

Finals

Arnold (A.), Nov. 4

Browne & Associates Trust, Oct. 22

Heaworth (J.), Oct. 30

Highland Electronics, Oct. 24

Low (W.), Oct. 25

Northumbrian Securities, Oct. 26

Pretoria Portland Cement, Oct. 22

INVESTMENT TRUSTS

London Scottish Finance

With finance costs jumping 45 per cent to £1.06m, pre-tax profits of London Scottish Finance Corporation have fallen 7 per cent below last year's record level to £229,167 in the 52 weeks to July 29, 1980. Turnover rose from £5.86m to £6.76m.

After tax down from £252,289 to £243,525, stated earnings per

10p share are 5.6p (6.1p) undiluted, and the final dividend is effectively raised from 1.305p to 1.5p net for a total of 3.025p (adjusted 1.7625p). Dividends absorb £214,338 (£184,754).

There were extraordinary items of £9,599 compared with £11,293, leaving retained profits lower at £380,746 against £385,747.

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Turnover is 5.6p (6.1p) undiluted, and the final dividend is effectively raised from 1.30

J. P. STEVENS

Organised labour marches south

BY IAN HARGREAVES IN NEW YORK

"THE SUCCESSFUL conclusion of the most protracted labour dispute in U.S. history." "A major victory for all the working people of America." "It feels real good."

These were some of the many immediate and more obvious reactions from union leaders and shopfloor workers on Sunday night to the news that after 17 years, the Amalgamated Clothing and Textile Workers Union (ACTWU) had finally got more than a foot in the door at J. P. Stevens, the second largest U.S. textile company.

The two sides agreed, at the end of a campaign which has involved boycotts, occasional violence and endless litigation, that the 10 per cent of Stevens' workers who have already voted for the union will be granted normal bargaining rights and that in future, if the union can win plant ballots, other workers will not be prevented from following suit.

Cause célèbre

It has been, for the past decade, the cause célèbre of U.S. labour: both in terms of the tactics the unions have used to press their claims and the significance which Stevens is held to possess for the still living union movement in the southern states of the U.S.

Only one in 10 textile workers belong to unions and the unions believe, it has been this industry, with its traditions of low pay and southern location, which has undermined the strength of the U.S. labour movement as a whole as industry has drifted south in the past 10 years.

The domino theory that if Stevens falls others follow has come to be accepted wisdom among labour leaders and, to some extent, among industrialists in the south, some of

whom have been more than content to see Stevens take the union flag and hold the line against the unions.

This is perhaps especially true of the large number of foreign companies, notably the Japanese, which have flocked to the south in recent years. When, then, will the dominoes start to fall? The answer is that there must be serious doubt about whether the theory applies in North Carolina any more than it did in South Vietnam.

The best starting point for assessing the question is with J. P. Stevens itself and the question of why the company has, after 17 years of resistance, caved in.

There is no doubt that the union's campaign, although still resisted by company officials, was effective. For the last four years, the unions are estimated to have spent \$10m on a campaign, led by the AFL-CIO trade union federation, to boycott Stevens' products, to persuade other companies to remove Stevens executives from their boards (Manufacturers Hanover Trust, one of New York's largest banks, was one which obliged) and to raise an unprecedented wall of protest from labour, social and religious organisations against the company's behaviour. The public relations was fervent, sustained and well-handled, involving even the inspiration of an Oscar winning film, *Norma Rae*, about a union battle for a southern textile plant.

But the unity of the campaign was only possible because of the union's finely executed legal strategy, which involved enmeshing the company in litigation stemming from more than 20 Stevens' rulings by the Government's National Labour Relations Board. By 1976, the union was able to argue that

Stevens was not simply anti-union, it was anti-law, as the company avoided complying with court orders.

The sandbag strategy of Stevens was the work of Mr. James Finley, an uncompromising Georgian and one of the few non-members of the Stevens family to be the company's chairman.

His premature replacement in January of this year by Mr. Whitney Stevens, great-grandson of the man who founded the first Stevens woolen mill in Massachusetts in 1813, was the first clear signal that the company's approach would change.

Anti-union zeal

Mr. Stevens, an urbane, relaxed individual able to joke with reporters on Sunday that he had not seen Norma Rae because he was afraid of being recognised in the cinema, proclaimed himself to be equally possessed of the company's anti-union zeal. But he has calculated that sandbags and sackings are not the way to win anything in 1980.

He said on Sunday: "The company continues to be openly and strongly opposed to unions in its non-union plants." That means more than 70 plants and 30,000 workers—90 per cent of Stevens' hourly paid workforce.

Mr. Stevens has, he believes, reason for confidence that now the company is to play by the rules in fighting the union, it will go on winning, but without the stigma of past years.

The union, which has only ever won a handful of elections at Stevens, hopes that relief from the threat of intimidation will bring the workers into its ranks. However, Stevens hopes that by continuing to pay almost \$1 an hour more than the textile industry average (\$5.54 is the

Stevens average) it will hold its ground.

But when it comes to the rest of the country, or indeed the south, there is no sign anywhere that the U.S. labour movement is within sight of reversing the trends of a decade of decline. In 1974, according to the Bureau of Labour statistics, 28.9 per cent of U.S. non-agricultural workers belonged to unions or employees' associations. In 1978, the last year for which official figures are available, it was 26.2 per cent and today most estimates put the ratio at 24 per cent.

Polls also show that the number

who approve of unions has slipped steadily from 72 per cent in 1956 to 55 per cent.

Most of these losses have been in the north, while in the south the ratios have wavered between the low level of around 10 per cent in North Carolina and 24 per cent in Alabama. Most of any growth there has been stems from effective work by strong unions such as the United Autoworkers to force Ford and General Motors to allow them into their new southern plants.

The main reason for this, apart from the more difficult to determine question of whether southerners are not simply anti-union, is that 20 states have, since the 1950s, enacted right-to-work laws, which outlaw the union closed shop.

In spite of major political

efforts, the unions have not succeeded in reversing these laws in any state. They now accept that the only chance of repeal is if right-to-work laws are outlawed by Congress.

So, the fall of Stevens may not prove to be the blast that shook the walls of Jericho. But at least it is a victory, and the U.S. labour movement can use it as a victory.

Toyota Motor to prepare Seat report

BY RUPERT CORNWELL IN MILAN

A DELEGATION from Toyota Motor Corporation has wound up a 10-day inspection of Seat's Spanish operation with a view to eventual takeover. Toyota is expected to prepare a detailed report on Seat which will be completed within a month, according to Sr. Jose Miguel de la Rica, president of the State holding company, INI.

Briefing journalists on INI's activities, Sr. de la Rica said that it was unlikely there would be any major development before six months. However, he expressed confidence that a deal could be arranged, adding that a solution to Seat's future was complex and that the Japanese moved slowly.

Although the main "conversations" on a takeover of Seat, in which INI currently holds 50 per cent, were with Toyota there were also contacts with other multinationals. But Sr. de la Rica declined to mention names: Renault and Volkswagen are among the companies believed to have shown an interest.

INI has been obliged to find a new international partner after the Fiat decision not to take control of Seat last May.

Rescue for Italian bank

By Our Rome Correspondent

ISTITUTO BANCARIO San Paolo di Torino, one of Italy's biggest public sector banks, has stepped in to take effective control of an important private credit institute operating in Naples and the south, now facing bankruptcy and collapse.

After a detailed inspection earlier this year by the Bank of Italy, the Banca Fabbrocini was placed in "administered liquidation" by the Italian monetary authorities, and Istituto San Paolo was requested to take over the outstanding responsibilities of the bank.

As a result the Turin-based bank has set up new branches to match the 17 of Banca Fabbrocini, which have been closed and thus protected the funds deposited at the bank. Under Italian law no bank is permitted totally to default.

Sales advance at Montedison

BY RUPERT CORNWELL IN MILAN

MONTEDISON, Italy's biggest chemical group, last night reported a 19 per cent rise in group turnover during the first nine months of this year to Ls.537bn (\$7.5bn).

The outcome, which is before deduction of intra-company transactions, is in line with estimates made at the start of 1980. These forecast a turnover on this basis of Ls.900bn (\$10.2bn) for 1980 as a whole.

The group still expects that its second half results will be worse than those of the first six months when Montedison's operating accounts were in balance after a string of losses since the mid-1970s. But cautious encouragement is

being drawn from September's improved turnover of Ls.731bn

Although technical factors, notably stock-rebuilding by Montedison customers, were largely responsible for the increase, it represents an upturn from July and August. Then, a sharp deterioration suggested that the chemical industry might experience a particularly severe recession for the remainder of 1980.

September's growth also occurred despite strikes, which hit operations of Montedison plants near Venice, and Brindisi, in southern Italy. The sectors which performed best were pharmaceuticals and fertilisers, according to the company.

Meanwhile, administrative

delays are again casting a shadow over the Ls.200bn (\$22.2bn) capital reconstruction operation designed to bring Montefibre, the group's heavily loss-making synthetic fibres division, back to health.

The success of this project, which has to be finally ratified by the end of 1980, is crucial to efforts to restore the overall fortunes of Montedison itself.

CPI, the Government's industrial policy committee, gave its blessing last July but it is understood that certain member banks in the rescue consortium have still been unable to give their own go-ahead.

Borregaard improves earnings

BY FAY GJESTER IN OSLO

BORREGAARD, the Norwegian industrial group with interests in wood processing, chemicals, metals and foodstuffs, reports pre-tax profits of Nkr 91.4m (\$18.7m) for the first eight months of 1980, an increase of Nkr 21.3m on the same period a year earlier.

Group sales totalled Nkr 2.06bn, 7 per cent higher than the comparable figure for a year earlier, excluding sales from the Austrian mills, which Borregaard sold last year.

The company says the improved results mainly reflect lower financial costs, coupled with increased profits in the chemicals sector. It foresees a result for the last four months of the year "poorer" than in the

May to August period, because prospects for exports have deteriorated after a significant negative change in the international business climate" since January.

At the same time, although demand on the Norwegian coal market continues to be high, "stringent price control" allows only partial compensation for increased costs. The report

expressed concern at rising cost levels in Norway, and says this is attributable, "to a considerable extent," to increases in wages after the end of the wage freeze.

• Norcem, the cement and building materials group which has some offshore interests, reports a deficit of Nkr 41m for the year.

• Norcem blames the poor

result on the Government's price regulation policies, which have prevented it from offsetting higher cement production costs by corresponding price increases. It claims that the future of the cement industry in Norway is at stake and that unless the present system is promptly reformed, Norwegian cement plants will have to shut down.

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Companies and Markets INTERNATIONAL COMPANIES and FINANCE

INTERIM RESULTS

New Issue



Canadian Occidental Petroleum Ltd.

\$75,000,000

10% Convertible Subordinated Debentures
(unsecured)

To be dated October 17, 1980

To mature September 30, 2000

Conversion Provisions

Each Debenture will be convertible on and after 90 days from completion of the distribution and up to the close of business on September 30, 1985 at a conversion price of \$14.75 per share and at any time thereafter up to the close of business on September 30, 1990 at a conversion price of \$16.75 per share.

Price: 100 and accrued interest

These securities having been sold, this advertisement is a matter of record only.

Burns Fry Limited

McLeod Young Weir Limited

A.E. Ames & Co. Limited

Bache Halsey Stuart Canada Ltd.

Wood Gundy Limited

Dominion Securities Limited

Richardson Securities of Canada

Nesbitt Thomson Securities Limited

Greenshields Incorporated

Merrill Lynch, Royal Securities Limited

Midland Doherty Limited

Walwyn Stodgell Cochran Murray Limited

Pemberton Securities Limited

Levesque, Beaubien Inc.

Houston Willoughby Limited

Moss, Lawson & Co. Limited

All these Notes have been sold. This announcement appears as a matter of record only.



The Australian Industry Development Corporation

(A Statutory Corporation the capital of which is wholly owned by the Commonwealth of Australia)

AS\$30,000,000

12 1/4 per cent. Notes 1985

Issue Price 99 1/2 per cent.
(payable in US dollars)

Interest payable annually on 15th October

Hambros Bank Limited

Bank Gutzwiller, Kurz, Bungener (Overseas) Limited

Banque Bruxelles Lambert S.A.

Banque Nationale de Paris

Citicorp International Group

Nomura Europe N.V.

Wardley Limited

Alahli Bank of Kuwait K.S.C.
Banque Populaire Suisse S.A. Luxembourg
Christiania Bank og Kreditkasse
Hambros Pacific
Morgan Guaranty Ltd
Skandinaviska Enskilda BankenAlgemene Bank Nederland N.V.
Banque Worms
Compagnie de Banque et d'Investissements (Underwriters) S.A.
Kleinwort, Benson
Kuwait International Investment Co. s.a.r.l.
The Nikko Securities Co., (Europe) Ltd.
Société Séguinaise de BanqueBanco del Gottardo
Baring Brothers & Co., Limited
County Bank
LTCB International
Nordic Bank
Ord Minnett
Pierson, Heldring & Pierson N.V.
Strauss, Turnbull & Co.Bank Ley International Limited
Chemical Bank International Group
Grindlays Asia
Manufacturers Hanover
Piersen, Heldring & Pierson N.V.
N. M. Rothschild & Sons Limited
Wood Gundy Limited

October, 1980

U.S. \$20,000,000

The Industrial Bank of Japan, Limited
London

Floating Rate London-Dollar Negotiable Certificates of Deposit due 21st April, 1983

In accordance with the provisions of the Certificates, notice is hereby given that for the six month Interest Period from 21st October, 1980 to 21st April, 1981, the Certificates will carry an Interest Rate of 13 1/2% per annum. The relevant Interest Payment Date will be 21st April, 1981.

Credit Suisse First Boston Limited
Agent Bank

US \$100,000,000

Republic of the Philippines



Floating Rate Notes Due 1986

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 20th October, 1980 to 21st April, 1981 the Notes will carry an Interest Rate of 13 1/2% per annum and the Coupon Amount per US \$5,000 will be US \$338.36

Credit Suisse First Boston Limited
Agent Bank

JAPANESE DEPARTMENT STORES

Sales up despite the cool summer

BY YOKO SHIBATA IN TOKYO

INTERIM RESULTS of Japan's five major department store operators have swept away earlier worries of a sales slowdown under the impact of the cool summer weather and inflation—turnover having been boosted by discount selling, space expansion, and a tendency among customers towards higher quality merchandise.

Performances differed among companies for the period to August 31: Some operators (Mitsukoshi, Takashimaya, and Matsuzakaya) increased sales but suffered lower gross profit margins while others (Daimaru and Sogo) reported only single figure growth in sales but chalked up double figure operating profits.

Mitsukoshi returned to double figure growth in sales for the first time in seven years, as a result of strong sales of quality items with high profit margins, such as household goods.

Daimaru's interim operating

Six months to August 31								
Sales	Change on year	Operating Profit	Change on year	Net Profit	Change on year	Gross margin	Change	
Ybn	%	Ybn	%	Ybn	%	%	%	
Mitsukoshi	+27.07	+11.2	+9.21	+8.9	+5.01	+14.6	+24.93	+0.58
Daimaru	+201.58	+3.4	+5.00	+22.0	+2.69	+4.6	+23.27	+0.74
Takashimaya	+196.60	+11.4	+5.09	+7.6	+1.32	+3.9	+24.02	+0.07
Matsuzakaya	+154.01	+10.9	+3.17	+5.5	+1.86	+105.5	+23.42	+0.07
Sogo	+35.59	+9.1	+2.24	+20.4	+1.29	+14.0	+21.89	+0.06

profits reached Y5bn (\$24m) for the first time, on the back of good earnings at all 10 branched and strengthened sales of own-brand products. For the full fiscal year to February, 1981, Daimaru has revised downwards its initial target of sales, operating profits and net profits by Y7bn, Y100m and Y100m respectively.

Daimaru placed major stress on sales of higher priced products and achieved the largest gain in operating profits on the lowest turnover. The company

improved its gross profit margin on total sales by 0.74 per cent, in sharp contrast to other stores owners with lowered margins.

Takashimaya, also achieved double-figure growth in sales (for the first time in five years) and topped its initial target by Y9.6bn. Better than expected sales resulted from expanded space at the Osaka main store, coupled with discount sales to mark the company's 150th anniversary. The company has

revised upwards its targets for sales, operating profits and net profits to Y41bn (up Y10bn), Y10.5bn (up Y200m) and Y4.5bn (up Y100m), respectively, for the full fiscal year.

Matsuzakaya reported a far better sales and earning performance than expected. For the full year, the company has lifted its targets by Y5bn to Y32.5bn for sales; by Y1.4bn to Y8.5bn for operating profits; and by Y1.15bn to Y4.15bn for net profits. The company increased its borrowing by Y300bn for the opening of the

Takatsuki branch and the resulting higher interest payments accounted for the 5.5 per cent setback in operating profits.

Sogo improved its gross profit margin by 0.1 per cent with a good showing of sales of higher priced products.

For the current half year ending February, consumer spending as a whole is expected to weaken and the utility price rises will have a greater effect than in the first half.

However, the financial burden is expected to be reduced by the prospective reduction in the official discount rate. Mitsukoshi expects a large contribution from its newly opened Kurehama branch, but the other four companies foresee single figure sales growth in the current half. On the grounds of the consumer tendency towards higher priced products, department stores plan to emphasise their differences with supermarket stores.

Mitsubishi Electric sees profit slowdown

TOKYO—Mitsubishi Electric Corporation, the Japanese electrical machinery concern

believes its profits before tax and special items in the first half to September, to have fallen to about Y22bn (\$105m) from Y33.08bn a year earlier, in view of its poor sales of air conditioners.

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Companies and Markets

£ & \$ firm

STERLING and the U.S. dollar were both very firm in currency markets yesterday. The pound maintained its recent improvement, underpinned by North Sea oil and high interest rates, and reached a new five and a half year high on a trade-weighted basis. Its Bank of England index closed at 77.8 compared with 77.2 on Friday. Against the dollar it opened at \$3.4100 and touched \$2.42 around mid-afternoon. Strong demand for the pound in U.S. centres pushed it to a closing level of \$2.4295-\$2.4305, its highest since May 1974. Sterling was particularly firm against European currencies, touching a new four year high against the D-mark at DM 1.8516 from DM 1.8402 on Friday, and closing at FF 10,4550 from FF 10,2725 against the French franc, its best level since December 1974.

The current weakness of the D-mark had much to do with both sterling and the U.S. dollar's rise, as investors switched into the two currencies offering high interest rates. The dollar was also boosted by Friday's U.S. money supply figures which showed a further rise, which in turn led to speculation that U.S. interest rates may be forced higher. The dollar closed at its best level of the day, and well up from Friday's levels. After the end of business in London, the U.S. unit continued to improve in New York. In London it closed at DM 1.8540 against the D-mark, its highest level since April this year, and compared with Friday's close of DM 1.8425. The dollar was firmer against most other currencies too, but eased against the Swiss franc to FF 10,5770 from FF 10,5755, as the latter showed some resistance to the dollar's recent improvement. On Bank of England figures, the dollar's trade-weighted index rose from 83.9 to 84.2.

DANISH KRONE — Trading steadily around the middle of the EMS, having suffered two devaluations in 1979 — the krone was firmer against the D-mark, Dutch guilder and Italian lira at yesterday's fixing in Copenhagen, and more or less ground in terms of sterling and the U.S. dollar. Within the EMS it maintained its place above the Belgian franc, Danish krone, reflecting the current weakness of the D-mark. However the krone has also been helped by recent current inflows, and indications of September trade figures, due later this week, while being slightly worse than August's figure, should show some improvement compared with earlier months this year. The latest set of figures seem likely to reflect a higher level of oil imports. Yesterday the D-mark was lower at DKr 3.0902 from DKr 3.0815, and the Dutch guilder at DKr 2.8435 compared with DKr 2.8435.

THE DOLLAR SPOT AND FORWARD

Oct. 20	Day's spread	Close	One month	% p.m.	Three months	% p.m.
U.S.	2.4085-2.4370	2.4225-2.4305	0.82-0.825 pm	4.30	1.63-1.65 pm	2.60
Canada	2.8700-2.8770	2.8625-2.8700	0.82-0.825 pm	4.30	1.63-1.65 pm	2.60
Netherlands	4.83-4.92	4.80-4.91	3.75-3.80 pm	8.25	8.15-8.20 pm	3.60
Belgium	71.35-72.40	72.20-72.30	40-50c pm	5.81	7.65-7.65 pm	3.60
Denmark	1.1880-1.1930	1.1970-1.1980	0.40-0.30pm	3.05	0.81-0.86 pm	0.76
Ireland	1.1880-1.1930	1.1970-1.1980	0.40-0.30pm	3.05	0.81-0.86 pm	0.76
West Ger.	1.42-1.43	1.42-1.43	4-5pt pm	9.27	9.55-9.75 pm	7.39
Portugal	1.22-1.23	1.22-1.23	10-15c pm	7.75	7.10-7.25 pm	5.29
Spain	178.80-182.00	181.85-181.95	50-100c pm	8.55	15.15-15.35 pm	4.90
Italy	211.20-212.00	213.60-213.80	15-20c pm	8.55	17.15-17.40 pm	4.12
France	10.28-10.45	10.43-10.45	5-6c pm	8.84	11.15-11.40 pm	4.12
Sweden	18.12-18.20	18.20-18.21	25-30c pm	2.88	2.75-2.85 pm	2.60
Austria	31.50-32.00	31.55-31.55	15-18c pm	5.63	32.27-32.75 pm	2.60
Switz.	3.95-4.04	4.02-4.03	45-50c pm	13.04	11.10-11.40 pm	10.43

Belgian rate is for convertible francs. Financial franc 72.40-72.50. Six-month forward dollar 2.05-1.95 pm. 12-month 2.60-2.55 pm.

Forward rates are for U.S. dollar and not to the individual currency. Discounts apply to the U.S. dollar and not to the individual currency.

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Companies and Markets

U.S.-China grain deal expected this week

WASHINGTON—The tentative U.S.-China grain agreement providing for the supply of 6m to 8m tonnes of U.S. grain annually for four years, is expected to be signed later this week, said Thomas Saylor, the U.S. official who negotiated the pact.

Mr. Saylor, who just returned to Washington after two weeks of talks with Chinese officials, said he hopes the pact will be signed sometime this week, most likely in Peking, after final approval is given by all Chinese officials.

Mr. Saylor declined to go into detail about the tentative agreement until it is actually signed by the Chinese. But it is believed the proposed pact will consist of 80 per cent wheat and with the rest maize.

China apparently wants to buy grain because of increased consumption by its growing population and a lower harvest this year following a dry winter and low temperatures, agricultural experts said.

China had a record output of 60.5m tonnes of wheat last year but planted a smaller area this year, U.S. officials said.

Soviet meat output criticised

MOSCOW—The results of livestock farming in the biggest of the Soviet Union's 15 republics were described as unsatisfactory in the Soviet media yesterday although other figures showed a jump in overall Soviet meat production in September.

Soviet meat production last month exceeded the equivalent monthly figure for 1979 for the first time since February, according to the weekly *Ekonicheskaya Gazeta*.

The journal, however, said that farmers on the whole had not yet managed to overcome the consequences of the difficult winter and the lack of fodder in the spring.

The newspaper *Sovetskaya Rossiya* described the results of livestock farming in the Russian federation, the largest Soviet republic, for the first three-quarters of 1980 as "clearly unsatisfactory."

Both meat and milk production over the nine months were 5 per cent below the levels of last year in the republic.

Serious mistakes in the management of many State and collective farms were blamed as well as the weather and fodder shortage. Reuter

Easier trend in metals

BY JOHN EDWARDS, COMMODITIES EDITOR

DECLINES in gold and silver brought a generally easier tone on the London Metal Exchange yesterday, with the exception of tin which gained ground.

Market sentiment remains somewhat gloomy about the future. Metals Analysis and Outlook in its Autumn issue, just out, sees little prospect of any big rise in most metals prices at least until the second half of next year.

It is claimed that although the U.S. economy has shown some signs of recovery from a very depressed base, the main European economies have moved into a recession and the Japanese economy has slowed significantly. Consequently, it is estimated that Western world industrial production will decline at an annual rate of 5 per cent during the second half of this year.

Metals Analysis predicts lower average prices in 1981 for aluminium, copper and tin, with the possibility of a dramatic increase in aluminium stocks during the next year. Lead and nickel prices are expected to rise marginally, while zinc could increase strongly in response to a growing shortage of concentrates.

Another European zinc producer, Aetienne, confirmed yesterday it was raising its official producer price from \$780 to \$825 a tonne. Following the decision of the leading West German smelters to go to \$825 in line with other producers, this appears established as the new European producer quota. However, doubts remain

whether it can be sustained realistically in view of continued poor demand, especially in West Germany.

Consequently there was a big increase in LME warehouse stocks of zinc. They rose by 2,625 tonnes to a hefty total of 64,826 tonnes.

Lead stocks rose by 1,000 tonnes to 79,000 tonnes, aluminium stocks by 1,675 to 43,300 tonnes and LME silver holdings by 180,000 to 27,200,000 ounces. Copper stocks fell by 425 to 125,500 tonnes, nickel by 60 to 4,722 tonnes and tin by 130 to 3,520 tonnes. A possible squeeze on available supplies was the main influence in raising the cash tin price by \$9.5 to \$4,932.5 a tonne. The three-months quotation

gained only \$7.5 to \$8,972.5.

Reuter reported from Lusaka, that Zambia and Zaire will in the coming week plan a joint strategy to neutralise what a senior Zambia metal marketing executive described as a campaign by consumer nations to try to push down the price of copper and cobalt.

Mr. Laurence Mutakasha,

managing director of the

Zambian Metal Marketing Cor-

poration was quoted in the

State-owned Zambia Daily Mail as saying: "We can no longer accept that we give our natural

overdrafts will cost them up

to \$25 a tonne resulting in a

reduction in the effective

support price." Mr. Alan

Boardman chairman of Adams

Foods, which markets Irish

dairy products in the UK, said yesterday.

At an EEC management com-

mittee meeting last

Friday it was decided to

increase the delay between

intervention sales and

eventual payment from 40-60

days to 60-80 days. This

arbitrary extension of sellers'

overdrafts will cost them up

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Foods, which markets Irish

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Until a few months ago

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sales and some sellers were

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English Milk Marketing

Board officials agreed that the

change of rules was indefensible.

That was wrong that non-elected officials should

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reached after long and care-

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The change will hit pro-

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such as Britain.

On the demand side, indus-

trial use of silver is put at 44m-

45m or in 1980 and between

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The bank is confident about

future industrial demand,

assuming an end to the U.S.

recession shortly.

Silver deficit may go

BY JOHN WICKS IN ZURICH

A RADICAL change in the world silver market balance, with supplies matching demand after many years of deficit, is forecast by the Zurich Institute.

Mr. Laurence Mutakasha, managing director of the

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LONDON STOCK EXCHANGE

Hectic trade in Australians following election result

Investment inertia leaves UK Gilts and equities easier

Account Dealing Dates

Option *First Declara. Last Account Dealings 10s Dealings Day Oct. 13 Oct. 23 Oct. 24 Nov. 3 Oct. 27 Nov. 6 Nov. 7 Nov. 17 Nov. 10 Nov. 20 Nov. 21 Dec. 15

*Now time dealings may take place from 9 am to two business days earlier.

The surprise return of the Liberal-Country Party coalition with a substantial majority in the Australian election led to hectic trading in Australian stocks yesterday. London stock markets were otherwise rather featureless, beginning the final leg of the trading Account disappointingly with leading industrial and Gilt-edged securities edging lower.

London dealers took a slightly less euphoric view of the election result than their "down-trodden" counterparts below. Overweight Australian indications. These tactics were validated by an initial wave of selling forcing values easier. But the offerings were absorbed and the market settled down to a well-balanced trade to close with gains throughout the list. Leading Australian shares vied with the more speculative exploration issues for the largest rises; these extended to 50p and more among heavily-priced stocks.

Investment inertia was the main reason for the easiness in leading UK equities and Gilt-edged market values. A steady firm opening tone from the former gradually evaporated and following receipt of last month's retail sales figures which continued the recent downturn, most first-line stocks settled marginally easier. The FT 30 share closed 3.6 down on balance at 477.5 after having shown a gain of 0.4 at 11 am.

A continuing lack of investment funds inhibited business in Government stocks. Sterling's early lower trend yesterday was another depressing influence, but when the pound moved up late the losses in Gilt-edged were slightly reduced. Longer-dated securities were rarely more than down in the late trade with the shorts around 1 easier on balance. The new partly-dated medium tap, Exchequer 11 per cent 1986, slipped 1 to 294, or 4 discount.

The quiet business in equities was reflected in traded options where 1,031 deals were completed, half of last week's daily average of 2,072.

Sterling Credit fall

Hre Purchase issues had a dull feature in Sterling Credit which dropped 5 to 7p on the bigger annual loss, final dividend omission, planned financial

arrangement and Board reorganisation. The major clearing banks were idle; NatWest, 4 off at 42p, provided the only movement 1/4 note.

Elsewhere, ANZ put on 12 to 27p, while Bank of New South Wales and National Bank of Australia added 7 pence to 160p and 127p respectively, reflecting satisfaction with the outcome of the Australian election.

Both Composite and Life Insurances held quietly firm. Among the former, Royals increased to 438p and Sun Alliance 3 to 760p.

The higher dividend and profits from Highland Distilleries were deemed disappointing and the close was 3 easier at 109p.

Other Wines and Spirits trended to lower levels in sympathy.

Arthur Bell, another results Wednesday week, shed a couple of pence to 188p, while Tomatin gave up 3 to 121p. Macallan, Glenlivet, 400p, and Macdonald Morris A, 430p, fell 10 and 20

Business in Buildings was slack and price movements rarely exceeded a few pence in either direction. London Brick shed a penny to 75p and USM 1 to 66p awaiting the respective interim results due today. Trading statements were responsible for a couple of firm spots in secondary issues. Bryant adding 4 to 85p on the better-than-expected annual results and proposed 100 per cent scrip issue, and FER International A improving 2 to 42p on the increased interim profits. Among Timbers, Montague L Meyer, the subject of considerable speculative activity recently, eased 2 to 92p following a call for a probe into recent dealings in the shares.

Business in leading Chemicals was at a low ebb on worries about falling output. ICI off and closed 6 cheaper at 320p while Allied Colloids shed 6 to 103p. Catalin dropped 5 to 45p on the third-quarter loss.

Style good

Leading Stores opened the second leg of the Account on a firm note but business was slow to develop and, following the disappointing provisional retail sales figures, most issues closed with modest losses. British Home, interim results Wednesday, shed 3 to 145p, while falls of 2 were marked against House of Fraser, 138p, and Gusses A which ended at 44p, after having touched 45p earlier in the session. Mothercare held steady at 226; the interim results are expected today, while Press comment aided Burton, a penny better at 93p, after 93p. Secondary counters were rarely altered, for Laurence Scott.

Engineers put on a rather uninspiring performance. Nervous offerings ahead of tomorrow's announcement of the half-yearly results left Hawker down 8 at 220p. GRN eased 5 to 177p on revised offerings, while Tubes eased 2 to 218p and John Brown a penny to 73p. Outside of the leaders, adverse Press mention ahead of the interim figures, due tomorrow, prompted a reaction of 3 to 22p in Dupont. Foods closed lower in places. Among the leaders, Tate and Lyle and Rowntree Mackintosh shed 2 to 156p and 165p respectively. Supermarkets had J.

bid valued at around 65p from AAC which closed 3 firmer at 182p. Better-than-expected half-yearly results prompted a rise of 7 to 117p in J. W. Spear, but Brook Street Bureau eased 2 to 42p on the lower interim profits with Reed Executive rising 2 to 77p. Other Wines and Spirits trended similarly lower at 47p in sympathy. Speculative demand left Kelseys Industries 10 to the good at 145p, while United Carriers continued to respond to recent dealing in the shares.

Business in leading Chemicals was at a low ebb on worries about falling output. ICI off and closed 6 cheaper at 320p while Allied Colloids shed 6 to 103p. Catalin dropped 5 to 45p on the third-quarter loss.

Far Eastern issues continued to attract buying interest in the Trust sector. GT Japan gaining 14 more to 244p and Jardine 815p to a new peak for the year of 815p.

Financials, Hamptons Trust touched 75p before settling at 69p, up 5, while revived demand left Mercantile House 11 to the good at 378p.

In Textiles, further consideration of Friday's annual figures left Lister 2 better at 38p, but recently firm Radley Fashion encountered profit-taking and fell 6 to 32p.

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Giltspur Feature

Giltspur advanced to 115p on news of the bid approach from an unnamed suitor before reacting to close 8 cheaper at 104p.

Elsewhere, Associated Fisheries met profit-taking and lost 4 to 64p, while Albert Fisher, a good market of late on Press comment, eased 1 to 15p.

Monopolies Commission referred and resulted lapsing of Grand Metropolitan's bid for the company, Coral Leisure shed 3 more to 75p. Grand Met also closed 3 off at 154p. Associated Leisure, speculatively supported on Friday, added a penny more to 106p, but Ladbrokes eased 2 to 227p. Among other Leisure issues, Saga Holidays added 3 to 185p ahead of Thursday's preliminary results, while Norton and Wright improved 5 to 73p.

Industrials Renwick closed 5p higher at 55p, after 62p, on the latter in a thin market.

Lucas continued to be an unsettled market ahead of annual results due on November 15, shed 4 to 217p after profit-taking, while Portsmouth and Sunderland, interim results next Thursday, eased a penny to 77p. Elsewhere, Mills and Allen added 3 more to 336p, but support was lacking for John Waddington, 4 cheaper at 124p.

The weakness of the gold price was ignored as Gold Mines of Kalgroomee jumped 13 to 563p, North Kalgroomee put on 4 to 110p and Poseidon gained 33 to 340p. Greenbushes Tin and Vultus Minerals, star performers last week, were relatively quiet and closed 63 up at 637p and unchanged at 300p respectively.

Elsewhere, mining markets were very quiet. South African Golds continued to steadily throughout the day in line with the metal with closed 15 lower at 861.5. The Gold Mines index recorded its biggest one-day fall this month with decline of 16.1 to 454.4.

Among the heavyweights, Hoeschestein lost 22 to 541, West Driefontein 11 to 547 and President Brand 11 to 529. Western Holdings, 445p, and Klop, 200p, both 1/4 weaker, while President Steya fell 11 to 272.

Venterspoort led the retreat among the lower-priced issues with a fall of 42 to 930p, while "Sallys" gave up 3 to 568p. Elandstrand 31 to 558p, Blyvoor 28 to 979p and Free State Sails 21 to 475p.

Financials were mostly cheaper in sympathy, with "Angold" losing 11 to 555p, and GFSF 4 lower at 544p. Anglova put on 10 to 581p, while Reed Executive provided an exception, up 5 to 220p. In London Financials, Consolidated Gold Fields declined 16 to 628p, while RTZ gained 6 to 468p because of its Australian interests.

Properties passed an extremely quiet session. The leaders trended easier, Land Securities and MREC losing couple of pence apiece at 388p and 288p respectively. Peacheay shed a penny to 167p awaiting today's preliminary results. Elsewhere, Hong Kong Land put on 12 to 180p on Far Eastern influences.

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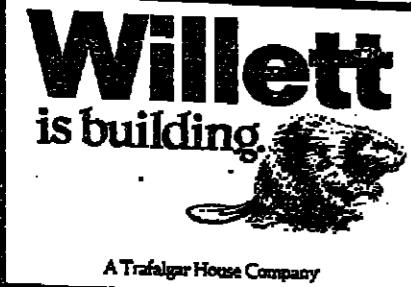
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A Trafalgar House Company

FT SHARE INFORMATION SERVICE

FOOD, GROCERIES—Cont.

LOANS

1980 High Low Stock Price + or - Int. Ret.

Public Board and Ind.

642 562 Agric. Mts. 50c-89 632 - 7.96 12/04

852 725 Alcan 10c-19c 85c - 83c 12/04

1049 889 U.S.M.C. 5c-19c 29 - 12.00 12/04

92 852 Da. without Warrants 71c - 10.20 12/04

BRITISH FUNDS

1980 High Low Stock Price + or - Int. Ret.

"Shorts" (Lives up to Five Years)

1001 1002 Exchequer 1c-19c 99c - 13.02 12/04

902 903 Exchequer 1c-19c 99c - 11.00 12/04

902 904 Treasury 3c-10c 95c - 9.75 12/04

902 905 Treasury 4c-10c 95c - 9.75 12/04

902 906 Exch. 8c-19c 95c - 9.75 12/04

902 907 Exch. 9c-19c 95c - 9.75 12/04

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INDUSTRIALS—Continued

INSURANCE—Continued

PROPERTY—Continued

INVESTMENT TRUST

FINANCE, LAND—Continued

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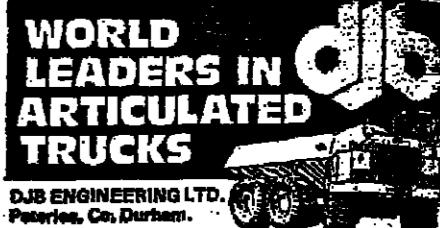
MINES—Continued
Australian

Stock	Price	+ or -	Mo.	Y.M.	Y.P.E.	1960	Stock	Price	+ or -	Mo.	Y.M.	Y.P.E.	1960	Stock	Price	+ or -	Mo.	Y.M.	Y.P.E.	1960
Black	51	—	—	—	—	—	Black	51	—	—	—	—	—	Black	51	—	—	—	—	—
Harmarco 200	51	—	—	—	—	—	Gen. Accident	512	—	—	—	—	—	Brit. Invest.	175	—	—	—	—	—
Berts (Pl.) 200	51	—	—	—	—	—	G.R.E.	340	—	—	—	—	—	Broadstone (Cpl.)	192	—	—	—	—	—
Boris & Tipton	51	—	—	—	—	—	Hastco Life 50	513	—	—	—	—	—	Brunner Inv.	192	—	—	—	—	—
Bowden & Tipton	51	—	—	—	—	—	Health (C.E.) 200	213	—	—	—	—	—	C.L.R.P. Inv.	91	—	—	—	—	—
Bowman 50	51	—	—	—	—	—	Hockings (H.) 200	213	—	—	—	—	—	Caledonia Inv.	220	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Hodson (C.E.) 200	213	—	—	—	—	—	Calder Inv. 100	192	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Can. & Foreign	400	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Capital & Nat.	119	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
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Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
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Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E.) 200	213	—	—	—	—	—	Do. "B" 100	157	—	—	—	—	—
Bowman 100	51	—	—	—	—	—	Holmes (C.E													



FINANCIAL TIMES

Tuesday October 21 1980



Industry's financial position holds up far better than forecast

Quick response to recession

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE FINANCIAL position of industry has so far this year held up better than widely expected. Companies have quickly responded to the pressures of the recession and the strong pound by reducing the level of their stocks.

Central Statistical Office figures published yesterday show that industrial and commercial companies had a financial deficit of only £36m in the first six months of this year, compared with a £2.1bn deficit in the second half of 1979.

Most of this reduction can be attributed to a rundown in stocks amounting to £1.9bn over the two years, the first time for four years that net destocking has occurred.

The financial deficit measures the amount which industry has to raise from other sectors of the economy—mainly via bank borrowing—after financing payments of tax and dividends and capital spending on stocks and fixed assets.

City analysts were puzzled last night by the small size of the deficit. In the past, the

figure has been heavily revised in later estimates.

Moreover, the deficit undoubtedly understates the extent of the financial pressures on some parts of industry, notably manufacturing. This is partly because the figures include companies involved in North Sea oil development whose financial position has been improving considerably.

However, recent figures showed that industrial profits after excluding North Sea oil and gas had been more robust than widely forecast.

The explanation appears to be that industry has reacted more quickly than in 1974-75. Apart from destocking, especially by wholesalers and retailers, other action has been taken to maintain liquidity, including a sharp reduction in the number of employees.

For example, the undistributed income of industrial and commercial companies (after adjusting for unremitted profits) amounted to £10.4bn in the first half of this year, roughly the same as in the

previous six months. A small rise in gross trading profits was offset by increased interest payments, mainly to banks.

An alternative, and less favourable, view is presented by the figures for the net borrowing requirement for industrial and commercial companies. In the first half of this year, this amounted to £4.7bn, compared with £1.8bn in the previous six months.

The difference between the financial deficit and the net borrowing requirement was due almost entirely to a swing in net identified trade and other credit received together with a swing in the same direction of unidentified transactions. These figures were affected by catch-up payments by companies to the Post Office and advance payments to the British National Oil Corporation for future oil sales.

The net borrowing requirement fell sharply between the first and second quarters. The £4.7bn total for the first half was financed mainly by borrowing from banks which increased by a record £4.3bn, compared with £2.0bn in the previous six months.

Source: Central Statistical Office

Energy disadvantage "narrowing." Page 10

Continued from Page 1

Foot

to contest the leadership once the new electoral college comes into being. Mr. Bean would have a much better chance of success under a wider franchise.

The betting, at what is still an early stage in the campaign, remains with Mr. Healey, but his chances are appreciably less clear than they were.

Mr. Foot's decision may have increased the likelihood of a twin Labour Party leadership. If Mr. Healey wins by only a narrow margin in the Parliamentary party, Mr. Foot could come under immense pressure to stand under the wider franchise.

If he agreed to enter a contest to be decided by the new electoral college to be framed at a special party conference on January 24, Mr. Foot would almost certainly win comfortably. This would make him leader of the party in the country. With Mr. Healey still staking his claim to leadership at Westminster.

Mr. Foot's candidacy rocked the Peter Shore camp.

Mortgage rate reduction of over 1½% unlikely

BY ANDREW TAYLOR

THE PROSPECT of a substantial drop in the mortgage rate when minimum lending rate eventually falls has receded further as a result of forthcoming building society tax changes.

Even if MLR were to fall by 3 percentage points during the next few months, it is unlikely that the mortgage rate would come down by much more than 1½ points from its present 12 per cent.

A sharp rise in the composite rate of tax paid by building societies is certain, following a review of investors' personal tax rates by the Inland Revenue.

The review is carried out every three years to determine the rate of tax societies should be paying on cash held in investors' accounts.

Under composite tax arrangements, interest payments made to investors are paid net of tax.

Societies then remit a total tax bill based on estimates of the average personal rate of tax paid by investors.

Because of changes in the tax profile of investors since the last review, the composite rate of tax paid by societies is likely to rise from 22.1 per cent in the current financial year to 25.1 per cent in 1981/82. This is assuming that personal rate tax bands remain unaltered in the next Budget.

The effect of the increase would be to add a further £180m to the societies' 1980 tax bill, which, following tax rate changes in the last Budget, is expected to rise to £1.38bn in the last financial year.

Societies have calculated that to recoup the rise in this year's tax bill, mortgage rates would have to rise by a further 1½ of a percentage point. If the composite rate was to rise a further three percentage points in 1981/82, this would equal a one point increase in the mortgage rate.

German growth estimate cut

BY STEWART FLEMING IN FRANKFURT

THE PERFORMANCE of the West German economy in the second half of 1980 and in 1981 will be considerably weaker than previously expected, according to preliminary projections released yesterday by the Economics Ministry.

The projections, which suggest that Germany could again find itself with more than 10% unemployed next year, seems certain to increase pressure on the Bundesbank, the West German Central Bank, further to relax its monetary budget.

They suggest that real growth in the Federal Republic in the current year will be about 2 per cent, instead of the 2.5 per cent officially predicted.

Next year the Economics Ministry expects real growth to be in the 0 to 1 per cent range.

markets over the past week, and remarks made recently by Herr Karl Otto Poehl, president of Bundesbank, the Bundesbank feels that it has little room for manoeuvre.

The projections for the German economy are not official Government estimates, but figures prepared by the Economics Ministry to help the budget-planning process.

They suggest that real growth in the Federal Republic in the current year will be about 2 per cent, instead of the 2.5 per cent officially predicted.

But as made clear by the performance of the Deutsche mark on the foreign exchange

Spending in shops falls sharply

By David Churchill and David Marsh

THE VOLUME of spending in the shops fell sharply last month after relative buoyancy during the summer.

Retailers are feeling the full force of recession following the end of summer promotions in which sales were temporarily boosted by price cuts.

The index of retail sales volume in September was 1.6 per cent down on August to give a provisional index figure of 98.3 (1976=100), according to seasonally adjusted statistics yesterday from the Department of Trade.

The volume of sales in the July to September quarter was more than 3 per cent below the level of the first three months of the year, when sales held up relatively well.

Partly reflecting the impact of extensive price cutting campaigns, retail activity during the first nine months of 1980 as a whole, was about 1 per cent down on the same period last year.

Price cuts aimed at shifting stocks have hit companies' profit

RETAIL SALES		
	Value non-seasonally adjusted	percentage change compared with (1976=100) year earlier
1979 Q1	100.4	+1.10
Q2	106.0	+1.15
Q3	99.0	+1.11
Q4	101.0	+1.14
1980 Q1	102.4	+1.18
Q2	106.6	+1.10
Q3	99.2*	+1.2*
July	99.3	+1.13
Aug.	100.1	+1.9
Sept.	98.5*	+1.2*

Source: Department of Trade

margins. In cash terms, retailers' sales this year have risen by about 13 per cent compared with the first nine months of 1979—but 6 percentage points below this year's average inflation rate.

The Retail Consortium, which represents the bulk of Britain's retailers, described the figures as depressing. Mr. Richard Weir, the consortium's director, said they indicated that the recession was biting even more deeply and more widely than thought.

Mr. Weir said the main problem was that consumers had less discretionary money to spend in stores, due to higher unemployment and the need to meet fixed regular outgoings such as loan repayments, fuel bills and transport charges.

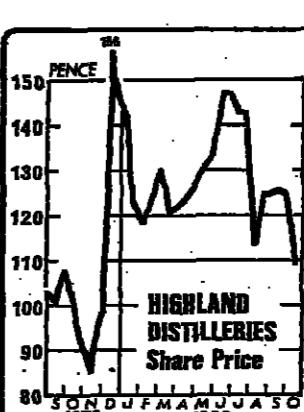
The bleak position facing retailers was confirmed by many major retail groups throughout the country. The Debenhams stores group, which last week reported a sharp fall in its interim pre-tax profits, plans to launch its biggest price-cutting campaign in mid-season.

Other heavyweights which

THE LEX COLUMN

The index-linked balance sheet

Index fell 3.6 to 477.5



scratched by the Monopolies Commission, and the shares now stand about a third below their peak. Yet Highland has become the premium name in the distillery sector, and although the yield is only 3 per cent the dividend is covered over 14 times by current cash earnings. This cover will be usefully higher if Highland decides to equity account Robertson and Baxter, a move which it is now considering.

Company finances

Company after company this year has reported a collapse in demand in the second quarter after fairly buoyant trading in the first couple of months. But another pattern emerges from the official financial statistics, which show that, after the sharp £3.8bn rise in net borrowing by industrial and commercial companies in the first quarter, the financial pressure seems to have eased considerably in April-June. Net borrowing in this period has risen by a relatively modest £0.9bn and the encouraging picture is mirrored in the small second quarter net deficit on financial assets of £1.0bn (although the backward revisions make the series unreliable in the short term).

Companies have continued to destock and have spent less money on taking each other over, while, so far, as the CSO has already reported, net gross trading profits have held up.

But although the overall picture on the company sector this year looks like being considerably less severe in real terms than in 1976, the impact on manufacturing companies is proving just as great as in the last recession. While cash holdings in the second quarter have jumped £1.7bn—presumably among non-manufacturers like the oil companies—borrowing from the banks has risen even more—by £2.4bn.

Deposit takers

In case anyone ever doubted it, the reconstruction of the Sterling Credit Group shows that licensed deposit-takers are not subject to quite the same rules as engineers in the West Midlands. The group's equity has been more or less wiped out, and its short-term borrowings exceed £50m. Yet its main bankers, Midland and Bankers Trust have agreed to play a major role in the proposed reconstruction. The Bank of England evidently played a "passive" role in the discussions.

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Weather

UK TODAY

RATHER cloudy, but sunny intervals inland.

London, S.E., E., N.W., C.N., England, E. Anglia, Midlands, Channel Islands, Borders

Mainly dry, sunny intervals developing after clearance of morning fog patches. Max. 14C (57F).

S.W. England, Wales, Lake District, Isle of Man, S.W. Scotland, C. Highlands

Rather cloudy, perhaps occasional drizzle in places, sunny intervals developing inland but rain later. Max. 14C (57F).

Channel Islands, Borders

Loudon, S.E., E., N.W., C.N., N.W., N.E., Scotland, Orkney, Shetland

Rather cloudy, outbreaks of rain, heavy at times. Max. 10C (50F).

ULSTER

Sunny intervals, cloud thickening with rain later. Max. 12C (54F).

Outlook: Rain at times, near normal temperatures.

WORLDWIDE

Y/day

midday

y/day

London, S.E., E., N.W., C.N., N.W., N.E., Scotland, Orkney, Shetland

Rather cloudy, outbreaks of rain, heavy at times. Max. 10C (50F).

Channel Islands, Borders